# 2023 Honda Digital FactBook 

| Worldwide | North America | North America |
| :--- | :--- | :--- |
| Operations | Regional | Sales |

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Manufacturin East/Africa

\section*{Table of Contents}
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Public Relations Directory & 4 & North America Manufacturing & 6 & U.S. Exports & 10 & Associated Region \\
\hline Key Locations and Contacts by Region & 4.1 & U.S. Manufacturing Facilities & 6.1 & Exports of U.S.-Made & & Europe/Middle East/Africa \\
\hline 2-4 North America & 4.5 & North American Manufacturing Facilities & 6.2 & Honda and Acura Vehicles
Exports of U.S.-Made & 10.1 & Major Europe/Middle East/Africa Companies \\
\hline 1 Worldwide Operations & 4.6 & U.S. Automobile Production & & Honda Motorcycles, ATVs and Side-by-Sides & 10.2 & Europe/Middle East/Africa Manufacturing Facilities \\
\hline 1.1 Worldwide Sales Network & 4.12 & North American Automobile Production & 6.3 & \begin{tabular}{l}
Exports of U.S.-Made \\
Power Equipment Products
\end{tabular} & 11 & Associated Region \\
\hline 1.3 Worldwide Production-2020-2022 & 4.15 & North American Engine Production & 7 & China & & Asia/Oceania \\
\hline 2 North America & 4.16 & North American Transmission Production & 7.1 & Major China Companies & & Major Asia/Oceania Companies \\
\hline 2.1 Major North American Subsidiaries & 4.17 & North American Powersports Product Production & 7.1 & China Manufacturing Facilities & 2 & Asia/Oceania Manufacturing Facilities \\
\hline \begin{tabular}{l}
3 North America Sales \\
3.1 A History of Honda Vehicle U.S. Introductions by Model Year
\end{tabular} & & North America R\&D/Engineering U.S. R\&D Operations & 8.1 & \begin{tabular}{l}
Associated Region Japan \\
Major Japan Companies \\
Honda R\&D Co., Ltd.
\end{tabular} & 12 & Chronology \\
\hline 3.2 A History of Acura Vehicle U.S. Introductions by Model Year & 5.2 & Aviation R\&D & 8.2 & Major Japan Manufacturing Facilities & & \\
\hline \begin{tabular}{l}
3.3 Honda Vehicle Sales in the U.S. \\
3.5 Acura Vehicle Sales in the U.S. \\
3.7 Passenger Car Sales in the U.S. by Manufacturer
\end{tabular} & & Honda Research Institute USA, Inc. Honda Innovations Co., Ltd. & 9.1
9.1 & \begin{tabular}{l}
Associated Region South America \\
Major South America Companies \\
Major South America
\end{tabular} & & \\
\hline 3.8 Light Truck Sales in the U.S. by Manufacturer & & & 9.1 & Manufacturing Facilities Major South America R\&D Centers & & \\
\hline 3.9 Total Sales (Car and Light Truck) in the U.S. by Manufacturer & & & & & & \\
\hline 3.10 Honda/Acura Vehicle Sales in Canada & & & & & & \\
\hline 3.12 Honda Automobile and Motorcycle Sales in Mexico & & & & & & \\
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Worldwide
Operations
North America
Regional
Sales

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Asia/

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Oceania

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\begin{tabular}{l|l|l}
\hline Worldwide & \begin{tabular}{l} 
North America
\end{tabular} & \begin{tabular}{l} 
North America \\
Operations \\
Regional \\
Operations
\end{tabular} \\
\hline
\end{tabular}

\section*{Manufacturing}

\section*{Public Relations Directory}
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\hline Washington, D.C. \\
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\end{tabular}
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}

Worldwide Operations

\section*{Worldwide Sales Network}
\begin{tabular}{|c|c|c|c|c|}
\hline Region & Country & Company & Current Products & Began Sales \\
\hline North & U.S. & American Honda Motor Co., Inc. & Automobiles, Motorcycles, Power Products & 1959 \\
\hline America & & Honda Aero, Inc. & Jet Engines & 2004 \\
\hline & & Honda Aircraft Company, LLC & Jet Aircraft & 2006 \\
\hline & Canada & Honda Canada Inc. & Automobiles, Motorcycles, Power Products & 1969 \\
\hline & Mexico & Honda de Mexico, S.A. de C.V. & Automobiles, Motorcycles, Power Products & 1985 \\
\hline South & Peru & Honda del Peru S.A. & Automobiles, Motorcycles, Power Products & 1974 \\
\hline America & & Honda Selva Del Peru S.A. & Motorcycles, Power Products & 2006 \\
\hline & Brazil & Moto Honda da Amazonia Ltda. & Motorcycles, Power Products & 1977 \\
\hline & & Honda Automoveis do Brasil Ltda. & Automobiles & 1996 \\
\hline & Argentina & Honda Motor de Argentina S.A. & Automobiles, Motorcycles, Power Products & 1978 \\
\hline & Chile & Honda Motor de Chile S.A. & Automobiles, Motorcycles, Power Products & 1998 \\
\hline Japan & Japan & Honda Motor Co., Ltd. & Automobiles, Motorcycles, Power Products & 1948 \\
\hline Europe/ & Austria & Honda Motor Europe Ltd. Central Europe Branch & Automobiles, Motorcycles, Power Products & 1982 \\
\hline Middle East/ & Belgium & Honda Motor Europe Benelux Branch & Automobiles, Motorcycles, Power Products & 2007 \\
\hline Africa & Czech Republic & Honda Motor Europe Ltd. (Czech) & Automobiles, Motorcycles & 1993 \\
\hline & Denmark & Honda Motor Europe Ltd. (Denmark) & Automobiles, Motorcycles & 1999 \\
\hline & Estonia & Honda Motor Europe Ltd. (Estonia) & Automobiles, Motorcycles, Power Products & 2004 \\
\hline & Finland & Honda Motor Europe Ltd. (Finland) & Automobiles & 1974 \\
\hline & France & Honda Motor Europe Ltd. (France) & Automobiles, Motorcycles, Power Products & 1964 \\
\hline & Germany & Honda Motor Europe Ltd. (Germany) & Automobiles, Motorcycles, Power Products & 1961 \\
\hline & Hungary & Honda Motor Europe Ltd. (Hungary) & Automobiles, Motorcycles & 1993 \\
\hline & Italy & Honda Motor Europe Ltd. (Italy) & Automobiles, Motorcycles, Power Products & 1990 \\
\hline & Netherlands & Honda Motor Europe Ltd. (Netherlands) & Automobiles, Motorcycles, Power Products & 1985 \\
\hline & Norway & Honda Motor Europe Ltd. (Norway) & Automobiles & 2000 \\
\hline & Kenya & Honda Motorcycle Kenya Limited & Motorcycles & 2013 \\
\hline & Lithuania & Honda Motor Europe Ltd. (Lithuania) & Automobiles, Motorcycles & 2000 \\
\hline & Luxembourg & Honda Motor Europe Ltd. (Luxembourg) & Automobiles, Motorcycles, Power Products & 2007 \\
\hline & Poland & Honda Motor Europe Ltd. (Poland) & Automobiles, Motorcycles & 1992 \\
\hline & Portugal & Honda Motor Europe Ltd. (Portugal) & Automobiles, Motorcycles, Power Products & 1986 \\
\hline & Russia (Suspended) & Honda Motor RUS LLC & Automobiles, Motorcycles, Power Products & 2004 \\
\hline & Slovakia & Honda Motor Europe Ltd. (Slovakia) & Automobiles, Motorcycles, Power Products & 1994 \\
\hline & Spain & Honda Motor Europe Iberia Branch & Automobiles, Motorcycles & 1988 \\
\hline & Sweden & Honda Motor Europe Nordic Branch & Automobiles, Motorcycles, Power Products & 1974 \\
\hline & Switzerland & Honda Motor Europe Switzerland Branch & Automobiles, Motorcycles, Power Products & 1974 \\
\hline & U.K. & Honda Motor Europe Ltd. (U.K. Division) & Automobiles, Motorcycles, Power Products & 1989 \\
\hline & Turkey & Honda Turkiye A.S. & Automobiles, Motorcycles & 1992 \\
\hline & Nigeria & Honda Mfg. (Nigeria) Ltd. & Motorcycles, Power Products & 1979 \\
\hline & & Honda Automobile Western Africa Ltd. & Automobiles & 2013 \\
\hline & South Africa & Honda Motor Southern Africa (Pty.) Ltd. & Automobiles, Motorcycles, Power Products & 2000 \\
\hline
\end{tabular}

Returnto
Table of Contents


Worldwide Sales Network (Continued)
\begin{tabular}{|c|c|c|c|c|}
\hline Region & Country & Company & Products & Began Sales \\
\hline \multirow[t]{23}{*}{Asia/Oceania} & Bangladesh & Bangladesh Honda Private Limited & Motorcycles & 2012 \\
\hline & \multirow[t]{3}{*}{India} & Honda India Power Products, Ltd. & Power Products & 1985 \\
\hline & & Honda Cars India, Ltd. & Automobiles & 1995 \\
\hline & & Honda Motorcycle \& Scooter India (Private) Ltd. & Motorcycles & 1999 \\
\hline & \multirow[t]{3}{*}{Indonesia} & P.T. Honda Prospect Motor & Automobiles & 1999 \\
\hline & & P.T. Astra Honda Motor & Motorcycles & 2001 \\
\hline & & P.T. Honda Power Products Indonesia & Power Products & 2006 \\
\hline & \multirow[t]{2}{*}{Malaysia} & Honda Malaysia Sdn. Bhd. & Automobiles & 2000 \\
\hline & & Boon Siew Honda Sdn. Bhd. & Motorcycles & 2009 \\
\hline & \multirow[t]{2}{*}{Philippines} & Honda Philippines, Inc. & Motorcycles, Power Products & 1973 \\
\hline & & Honda Cars Philippines, Inc. & Automobiles & 1990 \\
\hline & \multirow[t]{3}{*}{Pakistan} & Atlas Honda, Ltd. & Motorcycles & 1962 \\
\hline & & Honda Atlas Cars (Pakistan), Ltd. & Automobiles & 1992 \\
\hline & & Honda Atlas Power Product (Private), Ltd. & Power Products & 1998 \\
\hline & \multirow[t]{2}{*}{Thailand} & Asian Honda Motor Co., Ltd. & Power Products & 1964 \\
\hline & & Honda Automobile (Thailand) Co., Ltd. & Automobiles & 2000 \\
\hline & \multirow[t]{2}{*}{Vietnam} & Honda Vietnam CO., Ltd. & Automobiles, Motorcycles & 1996 \\
\hline & & Honda Vietnam Power Products Co., Ltd. & Power Products & 2014 \\
\hline & Taiwan & Honda Taiwan Co., Ltd. & Automobiles, Motorcycles, Power Products & 2002 \\
\hline & Korea & Honda Korea Co., Ltd. & Automobiles, Motorcycles & 2001 \\
\hline & \multirow[t]{2}{*}{Australia} & Honda Australia Pty., Ltd. & Automobiles & 1969 \\
\hline & & Honda Australia Motorcycle and Power Equipment Pty., Ltd. & Motorcycles, Power Products & 1987 \\
\hline & New Zealand & Honda New Zealand, Ltd. & Automobiles & 1988 \\
\hline \multirow[t]{7}{*}{China} & \multirow[t]{7}{*}{China} & Wuyang-Honda Motors (Guangzhou) Co., Ltd. & Motorcycles & 1992 \\
\hline & & Honda Motor (China) Co., Ltd. & Automobiles, Motorcycles & 1993 \\
\hline & & Honda Power Products (China) Co., Ltd. & Power Products & 1993 \\
\hline & & Guangqi Honda Automobile Co., Ltd. & Automobiles & 1998 \\
\hline & & Sundiro Honda Motorcycle Co., Ltd. & Motorcycles & 2001 \\
\hline & & Dongeng Honda Automobile Co., Ltd. & Automobiles & 2004 \\
\hline & & Honda Power Products (Fuzhou) Co., Ltd. & Power Products & 2021 \\
\hline
\end{tabular}
\begin{tabular}{|l|l|l|}
\hline Worldwide & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}

Worldwide Operations

Worldwide Production
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & & \multicolumn{3}{|c|}{2022} & \multicolumn{3}{|c|}{2021} & \multicolumn{3}{|c|}{2020} \\
\hline Region & Country & Automobiles & Motorcycle and Powersports & Power Products & Automobiles & Motorcycle and Powersports & Power Products & Automobiles & Motorcycle and Powersports & Power Products \\
\hline North America & U.S. & 831,908 & 110,829 & 1,217,546 & 856,324 & 108,380 & 1,844,619 & 966,448 & 96,822 & 1,432,152 \\
\hline & Canada & 240,536 & & & 292,189 & & & 355,533 & & \\
\hline & Mexico & 126,309 & 111,668 & 31,309 & 152,291 & 90,128 & 29,542 & 128,557 & 47,851 & 26,438 \\
\hline & Subtotal & 1,198,753 & 222,497 & 1,248,855 & 1,300,804 & 198,508 & 1,874,161 & 1,450,538 & 144,673 & 1,458,590 \\
\hline China & & 1,424,120 & 1,705,432 & 1,512,248 & 1,578,210 & 1,744,990 & 1,647,371 & 1,644,891 & 1,520,970 & 1,074,624 \\
\hline Associated Regions Japan & & 643,848 & 293,187 & 4,104,844 & 615,587 & 290,869 & 3,762,324 & 729,500 & 207,883 & 4,148,660 \\
\hline Associated Regions & Brazil & 62,899 & 1,103,787 & 19,200 & 88,740 & 923,728 & 18,197 & 75,583 & 759,024 & 15,204 \\
\hline South America & Argentina & & 93,641 & & & 77,136 & & 1,876 & 44,900 & \\
\hline & Subtotal & 62,899 & 1,340,387 & 19,200 & 88,740 & 1,119,267 & 18,197 & 77,459 & 803,924 & 15,204 \\
\hline Associated Regions & U.K. & & & & 54,273 & & & 69,408 & & \\
\hline Europe/Middle East/Africa & Turkey & & & & 21,733 & & & 25,868 & & \\
\hline & Italy & & 97,455 & & & 84,804 & & & 84,249 & \\
\hline & Spain & & 1,685 & & & 1,062 & & & 907 & \\
\hline & France & & & 233,712 & & & 164,142 & & & 128,943 \\
\hline & Nigeria & 215 & 50,794 & & 309 & 89,949 & & 257 & 67,161 & \\
\hline & Subtotal & 215 & 171,225 & 233,712 & 76,315 & 175,815 & 164,142 & 95,533 & 152,317 & 128,943 \\
\hline Associated Regions & Thailand & 124,541 & 1,623,802 & 2,500,681 & 137,570 & 1,405,184 & 2,311,633 & 140,333 & 1,303,307 & 1,754,247 \\
\hline Asia/Oceania & India & 118,941 & 4,315,332 & 331,905 & 105,597 & 4,123,920 & 321,935 & 72,742 & 3,663,749 & 247,339 \\
\hline & Indonesia & 141,025 & 4,367,983 & 31,177 & 97,421 & 4,300,650 & 42,773 & 77,413 & 3,197,700 & 35,779 \\
\hline & Malaysia & 77,093 & 273,255 & & 53,913 & 192,931 & & & 165,250 & \\
\hline & Pakistan & 31,989 & 1,206,510 & & 35,074 & 1,352,786 & & & 971,695 & \\
\hline & Philippines & & 249,953 & & & 290,290 & & & 255,522 & \\
\hline & Vietnam & 20,617 & 2,726,601 & & 19,839 & 2,207,277 & & & 2,330,057 & \\
\hline & Laos \& Cambodia & & 415,392 & & & 393,667 & & & 349,966 & \\
\hline & Australia & & & 75,159 & & & 60,684 & & & 51,348 \\
\hline & Subtotal & 539,769 & 15,249,648 & 2,938,922 & 475,994 & 14,340,195 & 2,737,025 & 290,488 & 12,237,246 & 2,088,713 \\
\hline TOTAL & & 3,869,604 & 18,982,376 & 10,057,781 & 4,135,650 & 17,869,644 & 10,203,220 & 4,288,409 & 15,067,013 & 8,914,734 \\
\hline
\end{tabular}

Major North American Subsidiaries
\begin{tabular}{|c|c|c|c|c|}
\hline Country & Company & Began Operation & Headquarters Location & Responsibilities \\
\hline \multirow[t]{8}{*}{U.S.} & American Honda Motor Co., Inc.* & 1959 & Torrance, CA & Sales, marketing, service, distribution, import and export of Honda and Acura products in the U.S.; automobile product design; powersports and power equipment product design, development, and manufacturing. \\
\hline & Honda Trading America Corp. & 1972 & Torrance, CA & Export and import activities. \\
\hline & American Honda Finance Corp. & 1980 & Torrance, CA & Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles. \\
\hline & Honda Research Institute USA, Inc. & 2003 & San Jose, CA & Research and innovative solutions with direct applications to current and future technology. \\
\hline & Honda Aero, Inc. & 2004 & Burlington, NC & Manufacture and maintenance repair and overhaul of jet engines. \\
\hline & Honda Aircraft Company, LLC & 2006 & Greensboro, NC & Development, marketing, sales and production of HondaJet. \\
\hline & Honda R\&D Innovations, Inc. & 2017 & Mountain View, CA & Collaboration on new technologies through open innovation. \\
\hline & Honda Development \& Manufacturing of America, LLC** & 2021 & Marysville, OH & Research, design, develop and manufacture automobiles, engines and transmissions; North American purchasing. \\
\hline \multirow[t]{3}{*}{Canada} & Honda Canada Inc. & 1969 & Markham, Ontario & Sales, marketing, service, distribution, import and export of Honda products in Canada. \\
\hline & Honda Canada Finance Inc. & 1987 & Markham, Ontario & Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles. \\
\hline & Honda Trading Canada & 1990 & Alliston, Ontario & Export and import activities. \\
\hline Mexico & Honda de Mexico S.A. de C.V. & 1985 & Mexico City, Estado de Jalisco & Sales, import, manufacture and distribution of Honda products and service parts, sales, marketing, research and development. \\
\hline
\end{tabular}
* Effective April 1, 2021, Honda's Powersports R\&D and manufacturing operations are now part of American Honda Motor Co., Inc., and the Powersports Division is headquartered in Alpharetta, Ga. Production of Honda powersports remains at Honda South Carolina Manufacturing in Timmonsville, S.C. Effective April 1, 2022, Honda's Power Equipment R\&D and manufacturing operations are now part of American Honda Motor Co., Inc. The Power Equipment Division continues to be based in Alpharetta, Ga., and production of Honda power equipment products remains at Honda North Carolina Manufacturing in Swepsonville, N.C.
** NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. and auto product development operations were unified into a single company — Honda Development \& Manufacturing of America, LLC. The production facilities remain in operation in their original locations, but are no longer listed as individual companies.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{A History of Honda Vehicle U.S. Introductions by Model Year}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Division & Model Name & Body Style & Fuel Type & 1st Generation & 2nd & 3rd & 4th & 5th & 6th & 7th & 8th & 9th & 10th & 11th \\
\hline Honda & N600/Z600 & Hatchback & Gasoline & 1970 & & & & & & & & & & \\
\hline & Civic & Hatchback & Gasoline & 1973 & 1980 & 1984 & 1988 & 1992 & 1996 & & & & 2017 & 2022 \\
\hline & & Sedan & Gasoline & & 1981 & 1984 & 1988 & 1992 & 1996 & 2001 & 2006 & 2012 & 2016 & 2022 \\
\hline & & & Natural Gas & & & & & & 1998 & 2001 & 2006 & 2012 & & \\
\hline & & & Hybrid-Electric & & & & & & & 2003 & 2006 & 2012 & & \\
\hline & & Wagon & Gasoline & & 1981 & 1984 & 1988 & & & & & & & \\
\hline & & Coupe & Gasoline & & & & & 1993 & 1996 & 2001 & 2006 & 2012 & 2016 & \\
\hline & Civic CRX & Hatchback & Gasoline & & & 1984 & 1988 & & & & & & & \\
\hline & Civic Del Sol & Coupe & Gasoline & & & & & 1993 & & & & & & \\
\hline & Civic Si & Hatchback & Gasoline & & & 1986 & 1988 & 1992 & & 2002 & & & & \\
\hline & & Coupe & Gasoline & & & & & & 1999 & & 2006 & 2012 & 2016 & 2022 \\
\hline & & Sedan & Gasoline & & & & & & & & 2007 & 2012 & 2016 & \\
\hline & Civic Type R & Hatchback & Gasoline & & & & & & & & & & 2017 & 2023 \\
\hline & Accord & Hatchback & Gasoline & 1976 & 1982 & 1986 & & & & & & & & \\
\hline & & Sedan & Gasoline & 1979 & 1982 & 1986 & 1990 & 1994 & 1998 & 2003 & 2008 & 2013 & 2018 & 2023 \\
\hline & & & Hybrid-Electric & & & & & & & 2005 & & 2014 & 2018 & 2023 \\
\hline & & & Plug-in Hybrid & & & & & & & & & 2014 & & \\
\hline & & Coupe & Gasoline & & & 1988 & 1990 & 1994 & 1998 & 2003 & 2008 & 2013 & & \\
\hline & & Wagon & Gasoline & & & & 1991 & 1994 & & & & & & \\
\hline & Prelude & Coupe & Gasoline & 1979 & 1983 & 1988 & 1992 & 1997 & & & & & & \\
\hline & Passport & Sport Utility & Gasoline & 1994 & 1998 & 2019 & & & & & & & & \\
\hline & Odyssey & Minivan & Gasoline & 1995 & 1999 & 2005 & 2011 & 2018 & & & & & & \\
\hline & CR-V & Sport Utility & Gasoline & 1997 & 2002 & 2007 & 2012 & 2017 & 2023 & & & & & \\
\hline & & & Hybrid-Electric & & & & & 2020 & 2023 & & & & & \\
\hline & EV Plus & Hatchback & Battery-Electric & 1997 & & & & & & & & & & \\
\hline & Insight & Hatchback & Hybrid-Electric & 2000 & 2010 & & & & & & & & & \\
\hline & & Sedan & Hybrid-Electric & & & 2019 & & & & & & & & \\
\hline & S2000 & Roadster & Gasoline & 2000 & & & & & & & & & & \\
\hline & Element & Crossover & Gasoline & 2003 & & & & & & & & & & \\
\hline & Pilot & Sport Utility & Gasoline & 2003 & 2009 & 2016 & 2023 & & & & & & & \\
\hline & FCX & Hatchback & Hydrogen Fuel Cell & 2003 & & & & & & & & & & \\
\hline & Clarity FCX & Hatchback & Hydrogen Fuel Cell & 2008 & & & & & & & & & & \\
\hline & Clarity & Sedan & Hydrogen Fuel Cell & 2017 & & & & & & & & & & \\
\hline & & & Battery-Electric & 2017 & & & & & & & & & & \\
\hline & & & Plug-in Hybrid & 2018 & & & & & & & & & & \\
\hline & Ridgeline & Truck & Gasoline & 2006 & 2017 & & & & & & & & & \\
\hline & Fit & Hatchback & Gasoline & 2007 & 2009 & 2015 & & & & & & & & \\
\hline & & & Battery-Electric & & 2013 & & & & & & & & & \\
\hline & Crosstour & Crossover & Gasoline & 2010 & & & & & & & & & & \\
\hline & CR-Z & Hatchback & Hybrid-Electric & 2011 & & & & & & & & & & \\
\hline & HR-V & Crossover & Gasoline & 2016 & 2023 & & & & & & & & & \\
\hline
\end{tabular}


A History of Acura Vehicle U.S. Introductions by Model Year
Models currently in production appear in blue. Click on the model name to link to additional information
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Division & Model Name & Body Style & Fuel Type & 1st Generation & 2nd & 3rd & 4th & 5th & 6th & 7th & 8th & 9th & 10th \\
\hline Acura & Integra & Hatchback & Gasoline & 1986 & 1990 & 1994 & 2023 & & & & & & \\
\hline & Integra Type S & & Gasoline & & & & 2024 & & & & & & \\
\hline & & Sedan & Gasoline & & 1990 & 1994 & & & & & & & \\
\hline & Integra Type R & Hatchback/Coupe & Gasoline & & & 1997 & & & & & & & \\
\hline & Legend & Sedan & Gasoline & 1986 & 1991 & & & & & & & & \\
\hline & & Coupe & Gasoline & 1987 & 1991 & & & & & & & & \\
\hline & NSX & Coupe & Gasoline & 1991 & & & & & & & & & \\
\hline & & Open-Top (NSX-T) & Gasoline & 1995 & & & & & & & & & \\
\hline & & Coupe & Hybrid-Electric & & 2017 & & & & & & & & \\
\hline & NSX Type S & Coupe & Hybrid-Electric & & 2023 & & & & & & & & \\
\hline & Vigor & Sedan & Gasoline & 1992 & & & & & & & & & \\
\hline & RL & Sedan & Gasoline & 1996 & 2005 & & & & & & & & \\
\hline & TL & Sedan & Gasoline & 1996 & 1999 & 2004 & 2009 & & & & & & \\
\hline & TL Type S & Sedan & Gasoline & & 2002 & 2007 & & & & & & & \\
\hline & SLX & Sport Utility & Gasoline & 1996 & & & & & & & & & \\
\hline & CL & Coupe & Gasoline & 1997 & 2001 & & & & & & & & \\
\hline & CL Type S & Coupe & Gasoline & & 2001 & & & & & & & & \\
\hline & MDX & Sport Utility & Gasoline & 2001 & 2007 & 2014 & 2021 & & & & & & \\
\hline & & & Hybrid-Electric & & & 2017 & & & & & & & \\
\hline & MDX PMC Edition & Sport Utility & Gasoline & & & 2020 & & & & & & & \\
\hline & MDX Type S & Sport Utility & Gasoline & & & & 2022 & & & & & & \\
\hline & RSX & Coupe & Gasoline & 2002 & & & & & & & & & \\
\hline & RSX Type S & Coupe & Gasoline & 2002 & & & & & & & & & \\
\hline & TSX & Sedan & Gasoline & 2004 & 2009 & & & & & & & & \\
\hline & & Wagon & Gasoline & & 2011 & & & & & & & & \\
\hline & RDX & Sport Utility & Gasoline & 2007 & 2013 & 2019 & & & & & & & \\
\hline & RDX PMC Edition & Sport Utility & Gasoline & & & 2021 & & & & & & & \\
\hline & ZDX & Sport Utility Coupe & Gasoline & 2010 & & & & & & & & & \\
\hline & ILX & Sedan & Gasoline & 2013 & & & & & & & & & \\
\hline & & & Gas-Electric Hybrid & 2013 & & & & & & & & & \\
\hline & RLX & Sedan & Gasoline & 2014 & & & & & & & & & \\
\hline & & & Gas-Electric Hybrid & 2014 & & & & & & & & & \\
\hline & TLX & Sedan & Gasoline & 2015 & 2021 & & & & & & & & \\
\hline & TLX Type S & Sedan & Gasoline & & 2022 & & & & & & & & \\
\hline & TLX PMC Edition & Sedan & Gasoline & 2020 & & & & & & & & & \\
\hline
\end{tabular}

\footnotetext{
NOTE: from a global perspective, the Integra lineage includes the Acura RSX, therefore the 2023 Acura Integra is considered as the 5th-generation model.
}
\begin{tabular}{l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline North America Sales - U.S. Honda Auto
\end{tabular}

Honda Vehicle Sales in the U.S. (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.
Models currently in production appear in blue.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{Accord} & \multicolumn{2}{|l|}{Accord hybrid*} & \multicolumn{2}{|c|}{Civic} & \multicolumn{2}{|l|}{Civic hybrid*} & Civic Natural Gas** & \multicolumn{2}{|l|}{Odyssey} & \multicolumn{2}{|l|}{CR-V} & \multicolumn{2}{|l|}{CR-V hybrid} & \multicolumn{2}{|l|}{HR-V} & \multicolumn{2}{|l|}{Pilot} & \multicolumn{2}{|c|}{Ridgeline} & \multicolumn{2}{|c|}{Passport} \\
\hline 2022 & 114,091 & \((114,091)\) & 40,521 & \((40,521)\) & 133,932 & \((131,487)\) & & & & 47,615 & \((47,615)\) & 190,205 & \((190,205)\) & 47,950 & \((47,950)\) & 115,416 & \((115,416)\) & 99,567 & \((99,567)\) & 42,762 & \((42,762)\) & 41,306 & \((41,306)\) \\
\hline 2021 & 174,092 & \((174,092)\) & 28,584 & \((28,584)\) & 263,787 & \((194,857)\) & & & & 76,125 & \((76,125)\) & 305,080 & \((305,074)\) & 56,191 & \((56,191)\) & 137,090 & \((137,090)\) & 143,062 & \((143,062)\) & 41,355 & \((41,355)\) & 53,133 & \((53,133)\) \\
\hline 2020 & 181,229 & \((181,229)\) & 18,229 & \((18,225)\) & 261,223 & \((209,135)\) & 2 & (2) & & 83,409 & \((83,409)\) & 309,027 & \((308,384)\) & 24,475 & \((24,475)\) & 84,027 & \((84,027)\) & 123,813 & \((123,813)\) & 32,168 & \((32,168)\) & 39,567 & \((39,567)\) \\
\hline 2019 & 243,750 & \((243,749)\) & 23,817 & \((23,812)\) & 325,650 & \((235,071)\) & & & & 99,113 & \((99,113)\) & 384,168 & \((361,893)\) & & & 99,104 & \((99,104)\) & 135,008 & \((135,008)\) & 33,334 & \((33,334)\) & 36,085 & \((36,085)\) \\
\hline 2018 & 273,883 & \((273,883)\) & 17,188 & \((16,169)\) & 325,755 & \((221,202)\) & 5 & (5) & & 106,327 & \((106,327)\) & 379,013 & \((378,310)\) & & & 85,494 & \((85,494)\) & 159,615 & \((159,615)\) & 30,592 & \((30,592)\) & & \\
\hline 2017 & 300,647 & \((301,398)\) & 22,008 & (8) & 377,221 & \((311,526)\) & 65 & (64) & & 100,307 & \((100,307)\) & 377,895 & \((377,895)\) & & & 94,034 & \((94,034)\) & 127,279 & \((127,279)\) & 34,749 & \((34,749)\) & & \\
\hline 2016 & 336,046 & \((336,046)\) & 9,179 & (268) & 366,028 & \((355,803)\) & 896 & (896) & 3 & 120,846 & \((120,846)\) & 357,335 & \((357,335)\) & & & 82,041 & \((82,041)\) & 120,772 & \((120,772)\) & 23,667 & \((23,667)\) & & \\
\hline 2015 & 344,430 & \((344,430)\) & 11,127 & \((11,063)\) & 330,011 & \((330,011)\) & 4,887 & \((4,885)\) & 486 & 127,736 & \((127,736)\) & 345,647 & \((345,642)\) & & & 41,969 & \((41,969)\) & 136,212 & \((136,212)\) & 520 & (520) & & \\
\hline 2014 & 373,948 & \((373,948)\) & 14,4262 & \((13,977)\) & 320,160 & \((320,160)\) & 5,070 & \((5,031)\) & 751 & 122,738 & \((122,738)\) & 335,019 & \((335,019)\) & & & & & 108,857 & \((108,857)\) & 13,389 & \((13,389)\) & & \\
\hline 2013 & 365,173 & \((365,007)\) & 1,505 \({ }^{3}\) & (979) & 326,263 & \((326,263)\) & 7,719 & \((6,344)\) & 2,198 & 128,987 & \((128,987)\) & 303,904 & \((303,827)\) & & & & & 126,678 & \((126,678)\) & 17,723 & \((17,723)\) & & \\
\hline 2012 & 331,872 & \((331,440)\) & & & 308,846 & \((308,040)\) & 7,156 & & 1,907 & 125,980 & \((125,980)\) & 281,652 & \((242,475)\) & & & & & 114,848 & \((114,848)\) & 14,068 & \((14,068)\) & & \\
\hline 2011 & 235,625 & \((235,622)\) & & & 215,267 & \((209,573)\) & 4,703 & & 1,265 & 107,068 & \((107,068)\) & 218,373 & \((175,596)\) & & & & & 116,297 & \((116,297)\) & 9,759 & \((9,759)\) & & \\
\hline 2010 & 282,530 & \((282,360)\) & & & 251,935 & \((251,935)\) & 7,336 & & 947 & 108,182 & \((108,182)\) & 203,714 & \((166,334)\) & & & & & 102,323 & \((102,323)\) & 16,142 & \((16,142)\) & & \\
\hline 2009 & 290,055 & \((273,135)\) & 1 & & 243,881 & \((243,880)\) & 15,119 & & 722 & 100,133 & \((100,133)\) & 191,214 & \((153,431)\) & & & & & 83,901 & \((83,901)\) & 16,464 & \((16,464)\) & & \\
\hline 2008 & 372,591 & \((309,461)\) & 198 & & 306,244 & \((303,761)\) & 31,297 & & 1,748 & 135,493 & \((135,493)\) & 197,279 & \((90,480)\) & & & & & 96,746 & \((96,746)\) & 33,875 & \((33,875)\) & & \\
\hline 2007 & 388,826 & \((355,768)\) & 3,405 & & 297,481 & \((291,152)\) & 32,575 & & 1,039 & 173,046 & \((173,046)\) & 219,160 & \((26,130)\) & & & & & 117,146 & \((117,146)\) & 42,795 & \((42,795)\) & & \\
\hline 2006 & 348,843 & \((323,079)\) & 5,598 & & 284,775 & \((272,289)\) & 31,253 & & 610 & 177,919 & \((177,919)\) & 170,028 & & & & & & 152,154 & \((152,154)\) & 50,193 & \((50,193)\) & & \\
\hline 2005 & 352,467 & \((350,257)\) & 16,826 & & 281,909 & \((263,191)\) & 25,864 & & 642 & 174,275 & \((174,275)\) & 150,219 & & & & & & 143,353 & \((143,353)\) & 42,593 & \((42,593)\) & & \\
\hline 2004 & 385,110 & \((352,808)\) & 1,660 & & 283,099 & \((274,311)\) & 25,571 & & 526 & 154,238 & \((154,238)\) & 149,281 & & & & & & 128,158 & \((128,158)\) & & & & \\
\hline 2003 & 397,750 & \((325,465)\) & & & 277,338 & \((260,632)\) & 21,771 & & 563 & 154,063 & \((154,063)\) & 143,909 & & & & & & 106,917 & \((106,917)\) & & & 70 & (70) \\
\hline 2002 & 398,980 & \((330,692)\) & & & 298,764 & \((283,173)\) & 13,707 & & 688 & 153,467 & \((153,467)\) & 146,266 & & & & & & 52,062 & \((52,062)\) & & & 3,524 & \((3,524)\) \\
\hline 2001 & 414,718 & \((350,090)\) & & & 330,986 & \((311,314)\) & & & 794 & 131,041 & \((131,036)\) & 118,313 & & & & & & & & & & 17,448 & \((17,448)\) \\
\hline 2000 & 404,515 & \((317,483)\) & & & 324,528 & \((306,748)\) & & & & 126,705 & \((126,686)\) & 118,260 & & & & & & & & & & 21,892 & \((21,892)\) \\
\hline 1999 & 404,192 & \((316,339)\) & & & 318,309 & \((308,807)\) & & & & 77,801 & \((77,626)\) & 120,754 & & & & & & & & & & 22,974 & \((22,974)\) \\
\hline 1998 & 401,071 & \((370,984)\) & & & 335,110 & \((317,134)\) & & & & 20,819 & \((7,154)\) & 100,582 & & & & & & & & & & 26,094 & \((26,094)\) \\
\hline 1997 & 384,609 & \((363,016)\) & & & 321,144 & \((273,356)\) & & & & 20,333 & & 66,752 & & & & & & & & & & 22,622 & \((22,622)\) \\
\hline 1996 & 382,298 & \((381,912)\) & & & 286,350 & \((266,859)\) & & & & 27,025 & & & & & & & & & & & & 28,184 & \((28,184)\) \\
\hline 1995 & 341,384 & \((293,898)\) & & & 289,435 & \((217,146)\) & & & & 25,911 & & & & & & & & & & & & 27,981 & \((27,981)\) \\
\hline 1994 & 367,615 & \((263,599)\) & & & 267,023 & \((201,023)\) & & & & 230 & & & & & & & & & & & & 25,758 & \((25,758)\) \\
\hline 1993 & 330,030 & \((249,048)\) & & & 255,579 & \((168,880)\) & & & & & & & & & & & & & & & & 106 & (106) \\
\hline 1992 & 393,477 & \((329,751)\) & & & 219,228 & \((145,967)\) & & & & & & & & & & & & & & & & & \\
\hline 1991 & 399,297 & \((323,088)\) & & & 232,690 & \((159,009)\) & & & & & & & & & & & & & & & & & \\
\hline 1990 & 417,179 & \((276,878)\) & & & 261,502 & \((187,240)\) & & & & & & & & & & & & & & & & & \\
\hline 1989 & 362,707 & \((215,108)\) & & & 235,452 & \((174,364)\) & & & & & & & & & & & & & & & & & \\
\hline 1988 & 362,663 & \((248,044)\) & & & 225,543 & \((127,581)\) & & & & & & & & & & & & & & & & & \\
\hline 1987 & 334,876 & \((230,085)\) & & & 221,252 & \((86,533)\) & & & & & & & & & & & & & & & & & \\
\hline 1986 & 325,004 & \((212,237)\) & & & 235,801 & \((23,010)\) & & & & & & & & & & & & & & & & & \\
\hline 1985 & 268,420 & \((145,976)\) & & & 208,031 & & & & & & & & & & & & & & & & & & \\
\hline 1984 & 256,650 & \((133,601)\) & & & 184,846 & & & & & & & & & & & & & & & & & & \\
\hline 1983 & 222,137 & \((50,402)\) & & & 137,747 & & & & & & & & & & & & & & & & & & \\
\hline 1982 & 195,524 & & & & 132,469 & & & & & & & & & & & & & & & & & & \\
\hline 1981 & 172,557 & & & & 154,698 & & & & & & & & & & & & & & & & & & \\
\hline 1980 & 185,972 & & & & 138,740 & & & & & & & & & & & & & & & & & & \\
\hline 1979 & 157,919 & & & & 155,541 & & & & & & & & & & & & & & & & & & \\
\hline 1978 & 120,841 & & & & 154,035 & & & & & & & & & & & & & & & & & & \\
\hline 1977 & 75,995 & & & & 147,638 & & & & & & & & & & & & & & & & & & \\
\hline 1976 & 18,643 & & & & 132,286 & & & & & & & & & & & & & & & & & & \\
\hline 1975 & & & & & 102,389 & & & & & & & & & & & & & & & & & & \\
\hline 1974 & & & & & 43,119 & & & & & & & & & & & & & & & & & & \\
\hline 1973 & & & & & 32,575 & & & & & & & & & & & & & & & & & & \\
\hline \multicolumn{24}{|l|}{1972} \\
\hline \multicolumn{24}{|l|}{1971} \\
\hline 1970 & & & & & & & & & & & & & & & & & & & & & & & \\
\hline TOTAL & 14,192,231 & \((11,249,499)\) & 214,272 & \((153,606)\) & 12,163,615 & \((8,872,423)\) & 234,996 & \((17,227)\) & 14,889 & 3,006,932 & 2,919,569 & 5,883,049 & 4,118,030) & 128,616 & \((128,616)\) & 739,175 & \((739,175)\) & 2,494,768 & \((2,494,768)\) & 496,148 & \((496,148)\) & 366,744 & \((366,744)\) \\
\hline
\end{tabular}

\footnotetext{
NOTE: Historic U.S. sales N.A.-produced Civic hybrid data for 2002-2012 is currently unavailable.
* From 1998 to 2011MY, the Civic Natural Gas was called Civic GX.
}
\begin{tabular}{l|l|l} 
Worldwide & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline North Amerions
\end{tabular}

North America Sales - U.S. Honda Auto
Honda Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{Fit} & \multicolumn{2}{|l|}{Insight} & Clarity Series/FCX & CR-Z & \multicolumn{2}{|l|}{Crosstour} & \multirow[t]{2}{*}{Prelude} & S2000 & \multicolumn{2}{|c|}{Element} & \multirow[t]{2}{*}{Fit EV/ EV Plus} & \multirow[t]{2}{*}{N600/Z600} & \multicolumn{2}{|l|}{Division Total} & \multirow[t]{2}{*}{\begin{tabular}{l}
Honda \\
Division \\
Domestic \\
Produced \\
Sales \\
99.7\%
\end{tabular}} & \multicolumn{2}{|l|}{American Honda Total Sales} & \multirow[t]{2}{*}{\begin{tabular}{l}
American \\
Honda \\
Domestic \\
Produced \\
Sales \\
99.7\%
\end{tabular}} \\
\hline 2022 & & & 7,628 & \((7,628)\) & 208 & & & & & & & & & & 881,201 & \((878,548)\) & & 983,507 & \((980,851)\) & \\
\hline 2021 & 8,695 & \((8,695)\) & 19,431 & \((19,431)\) & 2,597 & & & & & & & & & & 1,309,222 & \((1,237,689)\) & 94.5\% & 1,466,630 & \((1,394,883)\) & 95.1\% \\
\hline 2020 & 32,487 & \((32,485)\) & 15,932 & \((15,932)\) & 4,215 & 1 & & & & & & & 1 & & 1,209,805 & \((1,152,851)\) & 95.3\% & 1,346,787 & \((1,288,779)\) & 95.7\% \\
\hline 2019 & 35,414 & \((35,408)\) & 23,686 & \((23,686)\) & 11,654 & 2 & & & & & & & & & 1,450,785 & \((1,326,263)\) & 91.4\% & 1,608,170 & \((1,482,629)\) & 92.2\% \\
\hline 2018 & 35,300 & \((34,516)\) & 12,510 & \((12,509)\) & 20,174 & 38 & & & & & & & & & 1,445,894 & \((1,318,622)\) & 91.2\% & 1,604,828 & \((1,475,625)\) & 91.9\% \\
\hline 2017 & 49,454 & \((22,788)\) & 3 & & 2,455 & 705 & 5 & (5) & & & & & & & 1,486,827 & \((1,370,053)\) & 92.1\% & 1,641,429 & \((1,523,418)\) & 92.8\% \\
\hline 2016 & 56,630 & \((4,000)\) & 67 & & 8 & 2,338 & 726 & (726) & & & & & & & 1,476,582 & \((1,402,403)\) & 95.0\% & 1,637,942 & \((1,562,281)\) & 95.4\% \\
\hline 2015 & 52,723 & \((46,593)\) & 1,458 & & 2 & 3,073 & 9,104 & \((9,104)\) & & & & & 1 & & 1,409,386 & \((1,398,651)\) & 99.2\% & 1,586,551 & \((1,573,586)\) & 99.2\% \\
\hline 2014 & 58,933 & \((39,280)\) & 3,965 & & 2 & 3,562 & 11,802 & \((11,802)\) & & & & & 407 & & 1,373,029 & \((1,344,952)\) & 98.0\% & 1,540,872 & \((1,503,095)\) & 97.5\% \\
\hline 2013 & 52,944 & & 4,802 & & 10 & 4,550 & 16,847 & \((16,847)\) & & 2 & 2 & (2) & 569 & & 1,359,876 & \((1,294,855)\) & 95.2\% & 1,525,312 & \((1,437,754)\) & 94.3\% \\
\hline 2012 & 49,253 & & 5,846 & & 5 & 4,192 & 20,848 & \((20,848)\) & & & 3 & (3) & 93 & & 1,266,569 & \((1,159,609)\) & 91.6\% & 1,422,785 & \((1,286,581)\) & 90.4\% \\
\hline 2011 & 59,235 & & 15,549 & & 2 & 11,330 & 17,974 & \((17,974)\) & & 5 & 11,534 & \((11,534)\) & & & 1,023,986 & \((884,688)\) & 86.4\% & 1,147,285 & \((975,956)\) & 85.1\% \\
\hline 2010 & 54,354 & & 20,962 & & 17 & 5,249 & 28,851 & \((28,851)\) & & 85 & 14,247 & \((14,247)\) & & & 1,096,874 & \((971,321)\) & 88.6\% & 1,230,480 & \((1,070,814)\) & 87.0\% \\
\hline 2009 & 67,315 & & 20,572 & & 5 & & & & & 795 & 14,884 & \((14,884)\) & & & 1,045,061 & \((886,550)\) & 84.8\% & 1,150,784 & \((961,580)\) & 83.6\% \\
\hline 2008 & 79,794 & & 0 & & 11 & & & & & 2,538 & 26,447 & \((26,447)\) & & & 1,284,261 & \((998,011)\) & 77.7\% & 1,428,765 & \((1,105,999)\) & 77.4\% \\
\hline 2007 & 56,432 & & 3 & & 10 & & & & & 4,302 & 35,218 & \((35,218)\) & & & 1,371,438 & \((1,042,294)\) & 76.0\% & 1,551,542 & \((1,182,801)\) & 76.2\% \\
\hline 2006 & 27,934 & & 722 & & 6 & & & & & 6,271 & 51,829 & \((51,829)\) & & & 1,308,135 & \((1,028,073)\) & 78.6\% & 1,509,358 & \((1,162,706)\) & 77.0\% \\
\hline 2005 & & & 666 & & 6 & & & & & 7,780 & 56,262 & \((56,262)\) & & & 1,252,862 & \((1,030,573)\) & 82.3\% & 1,462,472 & \((1,166,740)\) & 79.8\% \\
\hline 2004 & & & 583 & & 6 & & & & & 7,320 & 59,927 & \((59,927)\) & & & 1,195,479 & \((969,968)\) & 81.1\% & 1,394,398 & \((1,107,651)\) & 79.4\% \\
\hline 2003 & & & 1,168 & & 4 & & & & 10 & 7,888 & 67,478 & \((67,478)\) & & & 1,178,929 & \((915,188)\) & 77.6\% & 1,349,847 & \((1,075,832)\) & 76.7\% \\
\hline 2002 & & & 2,216 & & 1 & & & & 1,966 & 9,684 & 957 & (957) & & & 1,082,282 & \((824,563)\) & 76.2\% & 1,247,834 & \((950,354)\) & 76.2\% \\
\hline 2001 & & & 4,726 & & & & & & 9,462 & 9,682 & & & & & 1,037,170 & \((810,682)\) & 78.2\% & 1,207,279 & \((940,109)\) & 77.9\% \\
\hline 2000 & & & 3,788 & & & & & & 9,692 & 6,797 & & & 2 & & 1,016,179 & \((772,809)\) & 76.1\% & 1,158,860 & \((874,269)\) & 75.4\% \\
\hline 1999 & & & 17 & & & & & & 11,378 & 3,400 & & & 62 & & 958,887 & \((725,746)\) & 75.7\% & 1,076,893 & \((803,270)\) & 74.6\% \\
\hline 1998 & & & & & & & & & 15,399 & & & & 133 & & 899,208 & \((721,366)\) & 80.2\% & 1,009,600 & \((764,728)\) & 75.7\% \\
\hline 1997 & & & & & & & & & 16,678 & & & & 105 & & 832,243 & \((658,994)\) & 79.2\% & 940,386 & \((687,933)\) & 73.2\% \\
\hline 1996 & & & & & & & & & 12,063 & & & & & & 735,920 & \((676,955)\) & 92.0\% & 843,828 & \((693,695)\) & 82.2\% \\
\hline 1995 & & & & & & & & & 12,517 & & & & & & 697,228 & \((539,025)\) & 77.3\% & 794,679 & \((539,025)\) & 67.8\% \\
\hline 1994 & & & & & & & & & 15,467 & & & & & & 676,093 & \((490,380)\) & 72.5\% & 788,230 & \((490,380)\) & 62.2\% \\
\hline 1993 & & & & & & & & & 22,540 & & & & & & 608,255 & \((418,034)\) & 68.7\% & 716,546 & \((418,034)\) & 58.3\% \\
\hline 1992 & & & & & & & & & 36,040 & & & & & & 648,745 & \((475,718)\) & 73.3\% & 768,845 & \((475,718)\) & 61.9\% \\
\hline 1991 & & & & & & & & & 27,672 & & & & & & 659,659 & \((482,097)\) & 73.1\% & 803,367 & \((482,097)\) & 60.0\% \\
\hline 1990 & & & & & & & & & 37,814 & & & & & & 716,495 & \((464,118)\) & 64.8\% & 854,839 & \((464,118)\) & 54.3\% \\
\hline 1989 & & & & & & & & & 42,882 & & & & & & 641,041 & \((389,472)\) & 60.8\% & 783,102 & \((389,472)\) & 49.7\% \\
\hline 1988 & & & & & & & & & 52,541 & & & & & & 640,747 & \((375,625)\) & 58.6\% & 768,985 & \((375,625)\) & 48.8\% \\
\hline 1987 & & & & & & & & & 72,708 & & & & & & 628,836 & \((316,618)\) & 50.3\% & 738,306 & \((316,618)\) & 42.9\% \\
\hline 1986 & & & & & & & & & 79,841 & & & & & & 640,646 & \((235,247)\) & 36.7\% & 693,515 & \((235,247)\) & 33.9\% \\
\hline 1985 & & & & & & & & & 75,938 & & & & & & 552,389 & \((145,976)\) & 26.4\% & 552,389 & \((145,976)\) & 26.4\% \\
\hline 1984 & & & & & & & & & 66,924 & & & & & & 508,420 & \((133,601)\) & 26.3\% & 508,420 & \((133,601)\) & 26.3\% \\
\hline 1983 & & & & & & & & & 41,188 & & & & & & 401,072 & \((50,402)\) & 12.6\% & 401,072 & \((50,402)\) & 12.6\% \\
\hline 1982 & & & & & & & & & 37,872 & & & & & & 365,865 & & & 365,865 & & \\
\hline 1981 & & & & & & & & & 43,450 & & & & & & 370,705 & & & 370,705 & & \\
\hline 1980 & & & & & & & & & 50,676 & & & & & & 375,388 & & & 375,388 & & \\
\hline 1979 & & & & & & & & & 39,831 & & & & & & 353,291 & & & 353,291 & & \\
\hline 1978 & & & & & & & & & & & & & & & 274,876 & & & 274,876 & & \\
\hline 1977 & & & & & & & & & & & & & & & 223,633 & & & 223,633 & & \\
\hline 1976 & & & & & & & & & & & & & & & 150,929 & & & 150,929 & & \\
\hline 1975 & & & & & & & & & & & & & & & 102,389 & & & 102,389 & & \\
\hline 1974 & & & & & & & & & & & & & & & 43,119 & & & 43,119 & & \\
\hline 1973 & & & & & & & & & & & & & & 6,382 & 38,957 & & & 38,957 & & \\
\hline 1972 & & & & & & & & & & & & & & 20,500 & 20,500 & & & 20,500 & & \\
\hline 1971 & & & & & & & & & & & & & & 9,509 & 9,509 & & & 9,509 & & \\
\hline 1970 & & & & & & & & & & & & & & 4,159 & 4,159 & & & 4,159 & & \\
\hline TOTAL & 776,897 & \((223,765)\) & 166,300 & \((79,186)\) & 41,398 & 35,040 & 106,157 & \((106,157)\) & 832,549 & 66,549 & 338,788 & \((338,788)\) & 1,373 & 40,550 & 42,341,036 & \((32,318,590)\) & 76.3\% & 47,580,039 & \((35,510,232)\) & 74.6\% \\
\hline
\end{tabular}
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}
\begin{tabular}{l|l} 
North America \\
Manufacturing
\end{tabular}\(\quad\)\begin{tabular}{l} 
North America \\
R\&D/ \\
Engineering
\end{tabular}
U.S. Exports China Associated Region
Japan

Associated Region South America

Associated Region
Europe/Middle
East/Africa
 Asia/
Oceania

North America Sales - U.S. Acura Auto
Acura Vehicle Sales in the U.S. (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.
Models currently in production appear in blue.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{TLX} & \multicolumn{2}{|l|}{Integra} & \multicolumn{2}{|l|}{RDX} & \multicolumn{2}{|l|}{MDX} & \multicolumn{2}{|c|}{Integra} & \multicolumn{2}{|l|}{MDX Hybrid} & \multicolumn{2}{|c|}{NSX} & RLX & RLX Hybrid & \multicolumn{2}{|l|}{ILX} & \multicolumn{2}{|l|}{ILX Hybrid} \\
\hline 2022 & 11,508 & \((11,508)\) & 13,027 & \((13,027)\) & 24,749 & \((24,749)\) & 46,425 & \((46,425)\) & 13,027 & \((13,027)\) & & & 298 & (298) & & 3 & 6,296 & \((6,296)\) & & \\
\hline 2021 & 26,100 & \((26,100)\) & & & 57,013 & \((57,013)\) & 60,019 & \((60,019)\) & & & 38 & (38) & 124 & (124) & 119 & 95 & 13,900 & \((13,900)\) & & \\
\hline 2020 & 21,785 & \((21,785)\) & & & 52,785 & \((52,785)\) & 46,536 & \((46,536)\) & & & 1,280 & \((1,280)\) & 128 & (128) & 525 & 529 & 13,414 & \((13,414)\) & & \\
\hline 2019 & 26,548 & \((26,548)\) & & & 62,876 & \((62,876)\) & 49,889 & \((49,889)\) & & & 2,130 & \((2,130)\) & 238 & (238) & 568 & 451 & 14,685 & \((14,685)\) & & \\
\hline 2018 & 30,468 & \((30,468)\) & & & 63,580 & \((63,580)\) & 49,406 & \((49,406)\) & & & 2,106 & \((2,106)\) & 170 & (170) & 1,241 & 690 & 11,273 & \((11,273)\) & & \\
\hline 2017 & 34,846 & \((34,846)\) & & & 51,295 & \((51,295)\) & 53,079 & \((53,079)\) & & & 1,807 & \((1,807)\) & 581 & (581) & 945 & 292 & 11,757 & \((11,757)\) & & \\
\hline 2016 & 37,156 & \((37,156)\) & & & 52,361 & \((52,361)\) & 55,495 & \((55,495)\) & & & & & 269 & (269) & 1,243 & 235 & 14,596 & \((14,596)\) & 1 & (1) \\
\hline 2015 & 47,080 & \((47,080)\) & & & 51,026 & \((51,026)\) & 58,208 & \((58,208)\) & & & & & & & 1,944 & 250 & 18,508 & \((18,508)\) & 23 & (23) \\
\hline 2014 & 19,127 & \((19,127)\) & & & 44,865 & \((44,865)\) & 65,603 & \((65,603)\) & & & & & & & 3,273 & 133 & 17,475 & \((17,475)\) & 379 & (379) \\
\hline 2013 & & & & & 44,750 & \((44,750)\) & 53,040 & \((53,040)\) & & & & & & & 4,998 & & 18,969 & \((18,969)\) & 1,461 & \((1,461)\) \\
\hline 2012 & & & & & 29,520 & \((29,520)\) & 50,854 & \((50,854)\) & & & & & & & & & 12,251 & \((12,251)\) & & \\
\hline 2011 & & & & & 15,196 & \((15,196)\) & 43,271 & \((43,271)\) & & & & & & & & & & & & \\
\hline 2010 & & & & & 14,975 & \((14,975)\) & 47,210 & \((47,210)\) & & & & & & & & & & & & \\
\hline 2009 & & & & & 10,153 & \((10,153)\) & 31,178 & \((31,178)\) & & & & & & & & & & & & \\
\hline 2008 & & & & & 15,845 & \((15,845)\) & 45,377 & \((45,377)\) & & & & & & & & & & & & \\
\hline 2007 & & & & & 23,356 & \((23,356)\) & 58,606 & \((58,606)\) & & & & & 2 & & & & & & & \\
\hline 2006 & & & & & 9,164 & \((9,164)\) & 54,121 & \((54,121)\) & & & & & 58 & & & & & & & \\
\hline 2005 & & & & & & & 57,948 & \((57,948)\) & & & & & 206 & & & & & & & \\
\hline 2004 & & & & & & & 59,505 & \((59,505)\) & & & & & 178 & & & & & & & \\
\hline 2003 & & & & & & & 57,281 & \((57,281)\) & & & & & 221 & & & & & & & \\
\hline 2002 & & & 19 & & & & 52,955 & \((52,955)\) & 19 & & & & 233 & & & & & & & \\
\hline 2001 & & & 13,376 & & & & 40,950 & \((40,950)\) & 13,376 & & & & 182 & & & & & & & \\
\hline 2000 & & & 25,975 & & & & 9,750 & \((9,750)\) & 25,975 & & & & 221 & & & & & & & \\
\hline 1999 & & & 26,184 & & & & & & 26,184 & & & & 238 & & & & & & & \\
\hline 1998 & & & 34,904 & & & & & & 34,904 & & & & 303 & & & & & & & \\
\hline 1997 & & & 38,331 & & & & & & 38,331 & & & & 415 & & & & & & & \\
\hline 1996 & & & 46,966 & & & & & & 46,966 & & & & 460 & & & & & & & \\
\hline 1995 & & & 61,316 & & & & & & 61,316 & & & & 884 & & & & & & & \\
\hline 1994 & & & 67,426 & & & & & & 67,426 & & & & 533 & & & & & & & \\
\hline 1993 & & & 58,757 & & & & & & 58,757 & & & & 652 & & & & & & & \\
\hline 1992 & & & 55,174 & & & & & & 55,174 & & & & 1,154 & & & & & & & \\
\hline 1991 & & & 64,755 & & & & & & 64,755 & & & & 1,940 & & & & & & & \\
\hline 1990 & & & 83,559 & & & & & & 83,559 & & & & 1,119 & & & & & & & \\
\hline 1989 & & & 77,423 & & & & & & 77,423 & & & & & & & & & & & \\
\hline 1988 & & & 57,468 & & & & & & 57,468 & & & & & & & & & & & \\
\hline 1987 & & & 54,757 & & & & & & 54,757 & & & & & & & & & & & \\
\hline 1986 & & & 27,807 & & & & & & 27,807 & & & & & & & & & & & \\
\hline \multicolumn{21}{|l|}{1985} \\
\hline \multicolumn{21}{|l|}{1984} \\
\hline \multicolumn{21}{|l|}{1983} \\
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\hline \multicolumn{21}{|l|}{1975} \\
\hline \multicolumn{21}{|l|}{1974} \\
\hline \multicolumn{21}{|l|}{1973} \\
\hline \multicolumn{21}{|l|}{1972} \\
\hline \multicolumn{21}{|l|}{1971} \\
\hline \multicolumn{21}{|l|}{1970} \\
\hline TOTAL & 254,618 & \((254,618)\) & 807,224 & \((13,027)\) & 623,509 & \((623,509)\) & 1,146,706 & \((1,146,706)\) & 807,224 & \((13,027)\) & 7,361 & \((7,361)\) & 10,807 & \((1,808)\) & 14,856 & 2,678 & 153,124 & \((153,124)\) & 1,864 & \((1,864)\) \\
\hline
\end{tabular}
* NOTE: Historic U.S. sales N.A.-produced ILX Hybrid data for 2002-2012 is currently unavailable.
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}
\begin{tabular}{l|l}
\hline North America & North America \\
Manufacturing & R\&D/ \\
Engineering
\end{tabular}

Engineering
Oceania
North America Sales - U.S. Acura Auto
Acura Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & RL & \multicolumn{2}{|l|}{TL} & TSX & \multicolumn{2}{|l|}{ZDX} & Legend & Vigor & SLX & \multicolumn{2}{|c|}{CL} & RSX & \multicolumn{2}{|l|}{Division Total} & Acura Division Domestic Produced Sales & American Honda Domestic Produced Sales & \multirow[t]{2}{*}{American Honda Yearly Total 983,507} \\
\hline 2022 & & & & & & & & & & & & & 102,306 & \((102,303)\) & & 99.7\% & \\
\hline 2021 & & & & & & & & & & & & & 157,408 & \((157,194)\) & 99.9\% & 95.1\% & 1,466,630 \\
\hline 2020 & & & & & & & & & & & & & 136,982 & \((135,928)\) & 99.2\% & 95.7\% & 1,346,787 \\
\hline 2019 & & & & & & & & & & & & & 157,385 & \((156,366)\) & 99.4\% & 92.2\% & 1,608,170 \\
\hline 2018 & & & & & & & & & & & & & 158,934 & \((157,003)\) & 98.8\% & 91.9\% & 1,604,828 \\
\hline 2017 & & & & & & & & & & & & & 154,602 & \((153,365)\) & 99.2\% & 92.8\% & 1,641,429 \\
\hline 2016 & & & & 4 & & & & & & & & & 161,360 & \((159,878)\) & 99.1\% & 95.4\% & 1,637,942 \\
\hline 2015 & 1 & 88 & (88) & 35 & 2 & (2) & & & & & & & 177,165 & \((174,935)\) & 98.7\% & 99.2\% & 1,586,551 \\
\hline 2014 & 7 & 10,616 & \((10,616)\) & 6,287 & 78 & (78) & & & & & & & 167,843 & \((158,143)\) & 94.2\% & 97.5\% & 1,540,872 \\
\hline 2013 & 55 & 24,318 & \((24,318)\) & 17,484 & 361 & (361) & & & & & & & 165,436 & \((142,899)\) & 86.4\% & 94.3\% & 1,525,312 \\
\hline 2012 & 379 & 33,572 & \((33,572)\) & 28,865 & 775 & (775) & & & & & & & 156,216 & \((126,972)\) & 81.3\% & 90.4\% & 1,422,785 \\
\hline 2011 & 1,096 & 31,237 & \((31,237)\) & 30,935 & 1,564 & \((1,564)\) & & & & & & & 123,299 & \((91,268)\) & 74.0\% & 85.1\% & 1,147,285 \\
\hline 2010 & 2,037 & 34,049 & \((34,049)\) & 32,076 & 3,259 & \((3,259)\) & & & & & & & 133,606 & \((99,493)\) & 74.5\% & 87.0\% & 1,230,480 \\
\hline 2009 & 2,043 & 33,620 & \((33,620)\) & 28,650 & 79 & (79) & & & & & & & 105,723 & \((75,030)\) & 71.0\% & 83.6\% & 1,150,784 \\
\hline 2008 & 4,517 & 46,766 & \((46,766)\) & 31,998 & & & & & & & & 1 & 144,504 & \((107,988)\) & 74.7\% & 77.4\% & 1,428,765 \\
\hline 2007 & 6,262 & 58,545 & \((58,545)\) & 33,037 & & & & & & & & 296 & 180,104 & \((140,507)\) & 78.0\% & 76.2\% & 1,551,542 \\
\hline 2006 & 11,501 & 71,348 & \((71,348)\) & 38,035 & & & & & & & & 16,996 & 201,223 & \((134,633)\) & 66.9\% & 77.0\% & 1,509,358 \\
\hline 2005 & 17,572 & 78,218 & \((78,218)\) & 34,856 & & & & & & 1 & (1) & 20,809 & 209,610 & \((136,167)\) & 65.0\% & 79.8\% & 1,462,472 \\
\hline 2004 & 8,753 & 77,895 & \((77,895)\) & 30,365 & & & & & & 283 & (283) & 21,940 & 198,919 & \((137,683)\) & 69.2\% & 79.4\% & 1,394,398 \\
\hline 2003 & 6,829 & 56,770 & \((56,770)\) & 18,932 & & & & & & 6,593 & \((6,593)\) & 24,292 & 170,918 & \((120,644)\) & 70.6\% & 76.7\% & 1,349,847 \\
\hline 2002 & 9,392 & 60,764 & \((60,764)\) & & & & & & & 12,072 & \((12,072)\) & 30,117 & 165,552 & \((125,791)\) & 76.0\% & 76.2\% & 1,247,834 \\
\hline 2001 & 10,723 & 69,484 & \((69,484)\) & & & & & & & 18,993 & \((18,993)\) & 16,401 & 170,109 & \((129,427)\) & 76.1\% & 77.9\% & 1,207,279 \\
\hline 2000 & 14,827 & 67,033 & \((67,033)\) & & & & & & 198 & 24,677 & \((24,677)\) & & 142,681 & \((101,460)\) & 71.1\% & 75.4\% & 1,158,860 \\
\hline 1999 & 13,366 & 56,556 & \((56,556)\) & & & & & & 694 & 20,968 & \((20,968)\) & & 118,006 & \((77,524)\) & 65.7\% & 74.6\% & 1,076,893 \\
\hline 1998 & 15,024 & 31,883 & \((16,718)\) & & & & & & 1,634 & 26,644 & \((26,644)\) & & 110,392 & \((43,362)\) & 39.3\% & 75.7\% & 1,009,600 \\
\hline 1997 & 16,004 & 23,151 & & & & & 4 & & 1,299 & 28,939 & \((28,939)\) & & 108,143 & \((28,939)\) & 26.8\% & 73.2\% & 940,386 \\
\hline 1996 & 15,848 & 24,700 & & & & & 629 & & 2,565 & 16,740 & \((16,740)\) & & 107,908 & \((16,740)\) & 15.5\% & 82.2\% & 843,828 \\
\hline 1995 & & 16,539 & & & & & 18,259 & 253 & 200 & & & & 97,451 & & & 67.8\% & 794,679 \\
\hline 1994 & & & & & & & 35,709 & 8,469 & & & & & 112,137 & & & 62.2\% & 788,230 \\
\hline 1993 & & & & & & & 38,866 & 10,016 & & & & & 108,291 & & & 58.3\% & 716,546 \\
\hline 1992 & & & & & & & 49,926 & 13,846 & & & & & 120,100 & & & 61.9\% & 768,845 \\
\hline 1991 & & & & & & & 65,689 & 11,324 & & & & & 143,708 & & & 60.0\% & 803,367 \\
\hline 1990 & & & & & & & 53,666 & & & & & & 138,344 & & & 54.3\% & 854,839 \\
\hline 1989 & & & & & & & 64,638 & & & & & & 142,061 & & & 49.7\% & 783,102 \\
\hline 1988 & & & & & & & 70,770 & & & & & & 128,238 & & & 48.8\% & 768,985 \\
\hline 1987 & & & & & & & 54,713 & & & & & & 109,470 & & & 42.9\% & 738,306 \\
\hline 1986 & & & & & & & 25,062 & & & & & & 52,869 & & & 33.9\% & 693,515 \\
\hline 1985 & & & & & & & & & & & & & & & & 26.4\% & 552,389 \\
\hline 1984 & & & & & & & & & & & & & & & & 26.3\% & 508,420 \\
\hline 1983 & & & & & & & & & & & & & & & & 12.6\% & 401,072 \\
\hline 1982 & & & & & & & & & & & & & & & & & 365,865 \\
\hline 1981 & & & & & & & & & & & & & & & & & 370,705 \\
\hline 1980 & & & & & & & & & & & & & & & & & 375,388 \\
\hline 1979 & & & & & & & & & & & & & & & & & 353,291 \\
\hline 1978 & & & & & & & & & & & & & & & & & 274,876 \\
\hline 1977 & & & & & & & & & & & & & & & & & 223,633 \\
\hline 1976 & & & & & & & & & & & & & & & & & 150,929 \\
\hline 1975 & & & & & & & & & & & & & & & & & 102,389 \\
\hline 1974 & & & & & & & & & & & & & & & & & 43,119 \\
\hline 1973 & & & & & & & & & & & & & & & & & 38,957 \\
\hline 1972 & & & & & & & & & & & & & & & & & 20,500 \\
\hline 1971 & & & & & & & & & & & & & & & & & 9,509 \\
\hline 1970 & & & & & & & & & & & & & & & & & 4,159 \\
\hline TOTAL & 156,236 & 907,152 & \((827,597)\) & 331,559 & 6,118 & \((6,118)\) & 477,931 & 43,908 & 6,590 & 155,910 & \((155,910)\) & 130,852 & 5,239,003 & \((3,191,642)\) & 60.9\% & 74.6\% & 47,580,039 \\
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\begin{tabular}{l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
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\begin{tabular}{ll}
\begin{tabular}{l} 
North America \\
Manufacturing
\end{tabular} & \begin{tabular}{l} 
North America \\
R\&D/ \\
Engineering
\end{tabular}
\end{tabular}

North America Sales - U.S. Passenger Car

\section*{Passenger Car Sales in the U.S. by Manufacturer}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & Honda & GM & Ford & Stellantis & Toyota & Nissan & Hyundai/Kia & VW & Others & Industry Total & Honda Market Share \\
\hline 2022 & 327,512 & 224,623 & 47,665 & 160,016 & 655,430 & 272,374 & 452,153 & 134,962 & 598,560 & 2,873,295 & 11.4\% \\
\hline 2021 & 537,524 & 160,498 & 67,479 & 163,956 & 729,063 & 362,804 & 557,421 & 185,882 & 549,395 & 3,314,022 & 16.2\% \\
\hline 2020 & 549,700 & 259,457 & 193,064 & 163,003 & 676,975 & 349,391 & 455,099 & 224,272 & 536,352 & 3,407,313 & 16.1\% \\
\hline 2019 & 706,463 & 405,251 & 349,053 & 210,036 & 849,989 & 571,101 & 599,388 & 280,880 & 712,187 & 4,684,348 & 15.1\% \\
\hline 2018 & 728,695 & 577,604 & 479,341 & 223,742 & 894,063 & 607,318 & 752,587 & 312,033 & 747,478 & 5,322,861 & 13.7\% \\
\hline 2017 & 800,979 & 732,647 & 577,000 & 269,653 & 1,117,598 & 721,530 & 830,994 & 374,269 & 680,557 & 6,126,015 & 13.1\% \\
\hline 2016 & 824,699 & 890,716 & 674,212 & 346,645 & 1,251,228 & 791,513 & 961,562 & 387,877 & 722,054 & 6,870,071 & 12.0\% \\
\hline 2015 & 816,127 & 930,792 & 776,049 & 519,509 & 1,374,540 & 813,379 & 999,060 & 269,653 & 841,903 & 7,521,335 & 10.9\% \\
\hline 2014 & 838,521 & 1,085,104 & 777,119 & 452,778 & 1,377,646 & 816,977 & 990,707 & 346,645 & 871,948 & 7,689,305 & 10.9\% \\
\hline 2013 & 833,020 & 1,066,934 & 801,223 & 507,868 & 1,339,439 & 720,143 & 979,344 & 519,509 & 823,036 & 7,567,566 & 11.0\% \\
\hline 2012 & 784,237 & 1,030,858 & 747,337 & 454,323 & 1,274,664 & 676,991 & 959,014 & 487,832 & 823,697 & 7,238,953 & 10.8\% \\
\hline 2011 & 606,249 & 952,395 & 722,501 & 334,590 & 962,307 & 644,258 & 798,193 & 364,274 & 711,261 & 6,096,028 & 9.9\% \\
\hline 2010 & 691,577 & 806,473 & 696,918 & 284,286 & 1,034,620 & 590,442 & 601,377 & 287,065 & 647,846 & 5,640,604 & 12.3\% \\
\hline 2009 & 700,214 & 874,270 & 631,262 & 228,570 & 1,118,359 & 514,328 & 506,627 & 243,816 & 588,184 & 5,405,630 & 13.0\% \\
\hline 2008 & 877,703 & 1,257,468 & 731,422 & 398,119 & 1,420,709 & 593,585 & 445,762 & 282,303 & 762,182 & 6,769,253 & 13.0\% \\
\hline 2007 & 882,215 & 1,489,170 & 834,886 & 528,625 & 1,588,336 & 635,976 & 456,635 & 299,490 & 871,721 & 7,587,054 & 11.6\% \\
\hline 2006 & 843,950 & 1,621,573 & 1,094,876 & 676,722 & 1,533,664 & 553,617 & 476,263 & 308,944 & 667,057 & 7,776,666 & 10.9\% \\
\hline 2005 & 837,822 & 1,743,814 & 1,039,107 & 692,208 & 1,356,945 & 572,465 & 472,353 & 290,436 & 652,095 & 7,657,245 & 10.9\% \\
\hline 2004 & 843,289 & 1,875,551 & 1,018,596 & 652,737 & 1,162,571 & 536,757 & 456,002 & 303,966 & 646,447 & 7,495,916 & 11.2\% \\
\hline 2003 & 820,129 & 1,959,018 & 1,169,489 & 643,397 & 1,003,805 & 505,392 & 439,383 & 362,536 & 710,296 & 7,613,445 & 10.8\% \\
\hline 2002 & 838,603 & 2,069,205 & 1,325,717 & 697,487 & 985,835 & 490,683 & 447,210 & 411,591 & 818,964 & 8,085,295 & 10.4\% \\
\hline 2001 & 899,887 & 2,272,480 & 1,495,255 & 718,326 & 955,711 & 414,635 & 446,502 & 427,566 & 794,103 & 8,424,465 & 10.7\% \\
\hline 2000 & 882,055 & 2,531,734 & 1,687,025 & 802,223 & 972,715 & 421,894 & 332,315 & 432,662 & 785,828 & 8,848,451 & 10.0\% \\
\hline 1999 & 854,670 & 2,591,420 & 1,733,107 & 889,506 & 888,969 & 403,471 & 246,401 & 378,544 & 713,703 & 8,699,791 & 9.8\% \\
\hline 1998 & 860,471 & 2,456,001 & 1,660,362 & 866,328 & 867,814 & 411,375 & 144,528 & 265,750 & 608,111 & 8,140,740 & 10.6\% \\
\hline 1997 & 829,380 & 2,689,119 & 1,628,665 & 736,530 & 822,590 & 467,500 & 113,186 & 170,530 & 815,716 & 8,273,216 & 10.0\% \\
\hline 1996 & 786,154 & 2,757,671 & 1,737,252 & 832,633 & 793,592 & 500,377 & 108,468 & 162,567 & 849,178 & 8,527,892 & 9.2\% \\
\hline 1995 & 740,487 & 2,930,619 & 1,791,225 & 786,180 & 793,974 & 520,258 & 107,378 & 131,966 & 830,204 & 8,632,291 & 8.6\% \\
\hline 1994 & 762,242 & 3,057,872 & 1,938,841 & 811,824 & 765,144 & 537,227 & 126,095 & 105,105 & 877,313 & 8,981,663 & 8.5\% \\
\hline 1993 & 716,440 & 2,908,689 & 1,878,149 & 834,132 & 741,826 & 482,357 & 108,796 & 56,427 & 775,627 & 8,502,443 & 8.4\% \\
\hline 1992 & 768,845 & 2,843,860 & 1,777,635 & 679,586 & 760,159 & 418,427 & 108,549 & 87,950 & 752,216 & 8,197,227 & 9.4\% \\
\hline 1991 & 803,367 & 2,909,460 & 1,636,050 & 702,518 & 742,021 & 412,921 & 117,630 & 103,979 & 742,008 & 8,169,954 & 9.8\% \\
\hline 1990 & 854,879 & 3,308,983 & 1,943,603 & 860,359 & 779,208 & 445,941 & 137,448 & 150,820 & 811,337 & 9,292,578 & 9.2\% \\
\hline 1989 & 783,102 & 3,437,086 & 2,177,866 & 1,015,786 & 676,939 & 500,228 & 183,261 & 149,964 & 843,075 & 9,767,307 & 8.0\% \\
\hline 1988 & 768,985 & 3,822,014 & 2,289,764 & 1,176,582 & 656,638 & 472,869 & 264,282 & 187,186 & 904,195 & 10,542,515 & 7.3\% \\
\hline 1987 & 738,306 & 3,728,313 & 2,060,834 & 1,082,394 & 607,127 & 529,154 & 263,610 & 222,691 & 954,230 & 10,186,659 & 7.2\% \\
\hline 1986 & 693,515 & 4,693,161 & 2,080,822 & 1,381,840 & 608,210 & 546,896 & 168,882 & 264,715 & 966,394 & 11,404,435 & 6.1\% \\
\hline 1985 & 552,389 & 4,692,318 & 2,079,366 & 1,368,598 & 577,177 & 575,166 & & 276,186 & 858,334 & 10,979,534 & 5.0\% \\
\hline 1984 & 508,420 & 4,600,512 & 1,979,317 & 1,268,971 & 513,821 & 485,298 & & 231,139 & 736,881 & 10,324,359 & 4.9\% \\
\hline 1983 & 401,072 & 4,053,561 & 1,571,321 & 1,140,056 & 542,877 & 521,902 & & 195,355 & 723,986 & 9,150,130 & 4.4\% \\
\hline 1982 & 365,865 & 3,515,660 & 1,345,698 & 906,363 & 527,158 & 470,246 & & 192,636 & 633,275 & 7,956,901 & 4.6\% \\
\hline 1981 & 370,705 & 3,796,696 & 1,413,656 & 977,495 & 574,465 & 464,806 & & 285,003 & 632,057 & 8,514,883 & 4.4\% \\
\hline 1980 & 375,388 & 4,116,972 & 1,545,352 & 938,804 & 579,137 & 516,890 & & 299,031 & 578,303 & 8,949,877 & 4.2\% \\
\hline
\end{tabular}

\footnotetext{
Source: Autodata and company releases.
}
\begin{tabular}{l|l|l|l}
\begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline North America Sales - U.S. Light Truc
\end{tabular}

North America Sales - U.S. Light Truck
Light Truck Sales in the U.S. by Manufacturer
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & Honda & GM & Ford & Stellantis & Toyota & Nissan & Hyundai/Kia & VW & Others & Industry Total & Honda Market Share \\
\hline 2022 & 655,995 & 2,033,806 & 1,803,260 & 1,396,827 & 1,453,027 & 542,786 & 1,022,071 & 425,587 & 1,691,904 & 11,025,263 & 5.9\% \\
\hline 2021 & 929,106 & 2,042,084 & 1,824,274 & 1,623,506 & 1,603,199 & 716,872 & 931,697 & 460,974 & 1,635,383 & 11,767,095 & 7.9\% \\
\hline 2020 & 797,087 & 2,275,826 & 1,841,644 & 1,664,875 & 1,435,965 & 637,213 & 769,659 & 349,242 & 1,401,717 & 11,173,228 & 7.1\% \\
\hline 2019 & 901,707 & 2,472,339 & 2,057,135 & 2,004,364 & 1,533,360 & 895,626 & 725,957 & 372,719 & 1,413,527 & 12,376,734 & 7.3\% \\
\hline 2018 & 876,133 & 2,373,623 & 2,005,881 & 2,022,864 & 1,532,611 & 886,559 & 515,032 & 326,546 & 1,412,167 & 11,951,416 & 7.3\% \\
\hline 2017 & 840,450 & 2,266,958 & 1,998,200 & 1,803,434 & 1,316,920 & 871,934 & 444,229 & 230,050 & 1,332,246 & 11,104,421 & 7.6\% \\
\hline 2016 & 813,243 & 2,151,705 & 1,924,999 & 1,910,204 & 1,198,401 & 772,910 & 461,041 & 183,621 & 1,264,198 & 10,680,322 & 7.6\% \\
\hline 2015 & 770,424 & 2,151,574 & 1,827,033 & 1,747,326 & 1,124,773 & 671,539 & 388,468 & 157,117 & 1,110,910 & 9,949,164 & 7.7\% \\
\hline 2014 & 702,351 & 1,849,904 & 1,694,196 & 1,591,649 & 996,125 & 569,918 & 315,245 & 121,222 & 992,085 & 8,832,695 & 8.0\% \\
\hline 2013 & 692,292 & 1,719,144 & 1,684,013 & 1,249,264 & 896,603 & 528,277 & 276,618 & 115,184 & 871,238 & 8,032,633 & 8.6\% \\
\hline 2012 & 638,548 & 1,564,859 & 1,495,672 & 1,153,692 & 807,840 & 464,665 & 301,592 & 92,447 & 733,648 & 7,252,963 & 8.8\% \\
\hline 2011 & 541,036 & 1,551,402 & 1,420,600 & 1,014,755 & 682,354 & 398,276 & 332,990 & 79,904 & 660,594 & 6,681,911 & 8.1\% \\
\hline 2010 & 538,903 & 1,404,618 & 1,234,616 & 800,925 & 728,975 & 318,128 & 293,119 & 73,114 & 555,781 & 5,948,179 & 9.1\% \\
\hline 2009 & 450,570 & 1,197,479 & 1,045,972 & 702,832 & 651,790 & 255,775 & 228,500 & 54,065 & 438,138 & 5,025,121 & 9.0\% \\
\hline 2008 & 551,062 & 1,697,351 & 1,264,368 & 1,055,003 & 796,953 & 357,765 & 229,377 & 32,015 & 489,554 & 6,473,448 & 8.5\% \\
\hline 2007 & 669,327 & 2,333,442 & 1,674,117 & 1,548,025 & 1,032,489 & 432,262 & 315,847 & 29,507 & 527,578 & 8,562,594 & 7.8\% \\
\hline 2006 & 665,408 & 2,443,768 & 1,758,261 & 1,713,936 & 1,008,860 & 465,632 & 273,559 & 20,169 & 430,171 & 8,779,764 & 7.6\% \\
\hline 2005 & 624,650 & 2,710,572 & 2,068,388 & 1,837,114 & 903,350 & 504,205 & 258,510 & 20,479 & 409,372 & 9,336,640 & 6.7\% \\
\hline 2004 & 551,109 & 2,779,908 & 2,265,382 & 1,775,073 & 897,478 & 449,232 & 232,668 & 32,541 & 433,441 & 9,416,832 & 5.9\% \\
\hline 2003 & 529,718 & 2,755,765 & 2,267,498 & 1,702,773 & 862,508 & 289,089 & 198,309 & 26,968 & 427,629 & 9,060,257 & 5.8\% \\
\hline 2002 & 409,231 & 2,750,811 & 2,249,886 & 1,721,184 & 770,292 & 248,842 & 165,254 & 12,680 & 423,650 & 8,751,830 & 4.7\% \\
\hline 2001 & 307,752 & 2,590,443 & 2,439,898 & 1,761,520 & 785,543 & 288,673 & 123,454 & 11,957 & 443,814 & 8,753,054 & 3.5\% \\
\hline 2000 & 276,805 & 2,384,946 & 2,490,030 & 1,926,086 & 646,491 & 330,194 & 72,682 & 3,747 & 423,784 & 8,554,765 & 3.2\% \\
\hline 1999 & 222,223 & 2,389,683 & 2,447,285 & 1,938,492 & 586,472 & 273,741 & 52,383 & 3,395 & 338,791 & 8,252,465 & 2.7\% \\
\hline 1998 & 149,129 & 2,117,756 & 2,349,164 & 1,813,928 & 493,211 & 210,153 & 28,582 & 1,742 & 281,428 & 7,445,093 & 2.0\% \\
\hline 1997 & 111,006 & 2,047,734 & 2,207,520 & 1,567,258 & 407,532 & 260,877 & & 1,792 & 278,467 & 6,882,186 & 1.6\% \\
\hline 1996 & 57,774 & 1,981,204 & 2,106,186 & 1,618,193 & 366,126 & 249,386 & & 995 & 226,557 & 6,606,421 & 0.9\% \\
\hline 1995 & 54,092 & 1,906,216 & 2,009,755 & 1,378,163 & 289,377 & 250,646 & & 1,460 & 239,709 & 6,129,418 & 0.9\% \\
\hline 1994 & 25,988 & 1,952,221 & 1,879,225 & 1,392,171 & 322,938 & 237,178 & & 4,675 & 287,404 & 6,101,800 & 0.4\% \\
\hline 1993 & 106 & 1,754,135 & 1,684,239 & 1,213,690 & 291,385 & 205,394 & & 5,634 & 255,443 & 5,410,026 & 0.0\% \\
\hline 1992 & & 1,550,161 & 1,414,824 & 1,033,426 & 263,482 & 166,989 & & 2,679 & 251,642 & 4,683,203 & 0.0\% \\
\hline 1991 & & 1,408,064 & 1,231,321 & 805,153 & 268,459 & 169,953 & & 5,040 & 273,267 & 4,161,257 & 0.0\% \\
\hline 1990 & & 1,623,367 & 1,373,493 & 837,234 & 278,797 & 175,662 & & 6,643 & 295,363 & 4,590,559 & 0.0\% \\
\hline 1989 & & 1,666,517 & 1,394,527 & 984,354 & 268,414 & 163,188 & & 4,969 & 289,077 & 4,771,046 & 0.0\% \\
\hline 1988 & & 1,687,063 & 1,462,087 & 1,016,763 & 279,322 & 169,592 & & 5,227 & 300,018 & 4,920,072 & 0.0\% \\
\hline 1987 & & 1,482,802 & 1,398,969 & 916,565 & 325,313 & 216,514 & & 10,336 & 354,442 & 4,704,941 & 0.0\% \\
\hline 1986 & & 1,533,995 & 1,324,885 & 803,673 & 415,993 & 223,406 & & 12,288 & 332,896 & 4,647,136 & 0.0\% \\
\hline 1985 & & 1,590,677 & 1,210,742 & 787,777 & 372,796 & 255,601 & & 16,297 & 227,073 & 4,460,963 & 0.0\% \\
\hline 1984 & & 1,371,206 & 1,113,453 & 679,815 & 308,339 & 203,724 & & 17,791 & 186,959 & 3,881,287 & 0.0\% \\
\hline 1983 & & 1,207,647 & 965,471 & 356,344 & 183,941 & 137,355 & & 19,537 & 117,575 & 2,987,870 & 0.0\% \\
\hline 1982 & & 994,562 & 746,636 & 309,706 & 147,396 & 107,927 & & 25,617 & 66,994 & 2,398,838 & 0.0\% \\
\hline 1981 & & 819,447 & 665,066 & 249,896 & 139,556 & 119,684 & & 44,695 & 35,807 & 2,074,151 & 0.0\% \\
\hline 1980 & & 884,388 & 726,403 & 327,618 & 134,706 & 111,246 & & 38,697 & 39,583 & 2,262,641 & 0.0\% \\
\hline
\end{tabular}

Source: Autodata and company releases.

North America North America Manufacturing

Engineering
\begin{tabular}{l|l|l|l}
\begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
North America Sales - U.S. Car and Light Truck
\end{tabular}

Total Sales (Car and Light Truck) in the U.S. by Manufacturer
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & Honda & GM & Ford & Stellantis & Toyota & Nissan & Hyundai/Kia & VW & Others & Industry Total & Honda Market Share \\
\hline 2022 & 983,507 & 2,258,429 & 1,850,925 & 1,556,843 & 2,108,457 & 815,160 & 1,474,224 & 560,549 & 2,290,464 & 13,898,558 & 7.1\% \\
\hline 2021 & 1,466,630 & 2,202,582 & 1,891,753 & 1,787,462 & 2,332,262 & 1,079,676 & 1,489,118 & 646,856 & 2,184,778 & 15,081,117 & 9.7\% \\
\hline 2020 & 1,346,787 & 2,535,283 & 2,034,708 & 1,827,878 & 2,112,940 & 986,604 & 1,224,758 & 573,514 & 1,938,069 & 14,580,541 & 9.2\% \\
\hline 2019 & 1,608,170 & 2,877,590 & 2,406,188 & 2,214,400 & 2,383,349 & 1,466,727 & 1,325,345 & 653,599 & 2,125,714 & 17,061,082 & 9.4\% \\
\hline 2018 & 1,604,828 & 2,951,227 & 2,485,222 & 2,246,606 & 2,426,674 & 1,493,877 & 1,267,619 & 638,579 & 2,159,645 & 17,274,277 & 9.3\% \\
\hline 2017 & 1,641,429 & 2,999,605 & 2,575,200 & 2,073,087 & 2,434,518 & 1,593,464 & 1,275,223 & 625,107 & 2,012,803 & 17,230,436 & 9.5\% \\
\hline 2016 & 1,637,942 & 3,042,421 & 2,599,211 & 2,256,849 & 2,449,629 & 1,564,423 & 1,415,655 & 591,063 & 1,993,200 & 17,550,393 & 9.3\% \\
\hline 2015 & 1,586,551 & 3,082,366 & 2,603,082 & 2,266,835 & 2,499,313 & 1,484,918 & 1,387,528 & 607,093 & 1,952,813 & 17,470,499 & 9.1\% \\
\hline 2014 & 1,540,872 & 2,935,008 & 2,471,315 & 2,044,427 & 2,373,771 & 1,386,895 & 1,305,952 & 599,727 & 1,864,033 & 16,522,000 & 9.3\% \\
\hline 2013 & 1,525,312 & 2,786,078 & 2,485,236 & 1,757,132 & 2,236,042 & 1,248,420 & 1,255,962 & 611,743 & 1,694,274 & 15,600,199 & 9.8\% \\
\hline 2012 & 1,422,785 & 2,595,717 & 2,243,009 & 1,608,015 & 2,082,504 & 1,141,656 & 1,260,606 & 580,279 & 1,557,345 & 14,491,916 & 9.8\% \\
\hline 2011 & 1,147,285 & 2,503,797 & 2,143,101 & 1,349,345 & 1,644,661 & 1,042,534 & 1,131,183 & 444,178 & 1,371,855 & 12,777,939 & 9.0\% \\
\hline 2010 & 1,230,480 & 2,211,091 & 1,931,534 & 1,085,211 & 1,763,595 & 908,570 & 894,496 & 360,179 & 1,203,627 & 11,588,783 & 10.6\% \\
\hline 2009 & 1,150,784 & 2,071,749 & 1,677,234 & 931,402 & 1,770,149 & 770,103 & 735,127 & 297,881 & 1,026,322 & 10,430,751 & 11.0\% \\
\hline 2008 & 1,428,765 & 2,954,819 & 2,025,508 & 1,453,122 & 2,217,662 & 951,350 & 675,139 & 314,318 & 1,222,018 & 13,242,701 & 10.8\% \\
\hline 2007 & 1,551,542 & 3,822,612 & 2,558,553 & 2,076,650 & 2,620,825 & 1,068,238 & 772,482 & 328,997 & 1,349,749 & 16,149,648 & 9.6\% \\
\hline 2006 & 1,509,358 & 4,065,341 & 2,900,911 & 2,390,658 & 2,542,524 & 1,019,249 & 749,822 & 329,113 & 1,049,454 & 16,556,430 & 9.1\% \\
\hline 2005 & 1,462,472 & 4,454,386 & 3,153,670 & 2,529,322 & 2,260,295 & 1,076,670 & 730,863 & 310,915 & 1,015,292 & 16,993,885 & 8.6\% \\
\hline 2004 & 1,394,398 & 4,655,459 & 3,319,484 & 2,427,810 & 2,060,049 & 985,989 & 688,670 & 336,507 & 1,044,382 & 16,912,748 & 8.2\% \\
\hline 2003 & 1,349,847 & 4,714,783 & 3,476,022 & 2,346,170 & 1,866,313 & 794,481 & 637,692 & 389,504 & 1,098,890 & 16,673,702 & 8.1\% \\
\hline 2002 & 1,247,834 & 4,820,016 & 3,616,590 & 2,418,671 & 1,756,127 & 739,525 & 612,464 & 424,271 & 1,201,627 & 16,837,125 & 7.4\% \\
\hline 2001 & 1,207,639 & 4,862,923 & 3,962,357 & 2,479,846 & 1,741,254 & 703,308 & 569,956 & 439,523 & 1,210,713 & 17,177,519 & 7.0\% \\
\hline 2000 & 1,158,860 & 4,916,680 & 4,204,202 & 2,728,309 & 1,619,206 & 752,088 & 404,997 & 436,409 & 1,182,465 & 17,403,216 & 6.7\% \\
\hline 1999 & 1,076,893 & 4,981,103 & 4,209,772 & 2,827,998 & 1,475,441 & 677,212 & 298,784 & 381,939 & 1,023,114 & 16,952,256 & 6.4\% \\
\hline 1998 & 1,009,600 & 4,573,757 & 4,030,949 & 2,680,256 & 1,361,025 & 621,528 & 173,110 & 267,492 & 868,116 & 15,585,833 & 6.5\% \\
\hline 1997 & 940,386 & 4,736,853 & 3,860,010 & 2,303,788 & 1,230,122 & 728,377 & 113,186 & 172,322 & 1,070,358 & 15,155,402 & 6.2\% \\
\hline 1996 & 843,928 & 4,738,875 & 3,843,438 & 2,450,826 & 1,159,718 & 749,763 & 108,468 & 163,562 & 1,075,735 & 15,134,313 & 5.6\% \\
\hline 1995 & 794,579 & 4,836,835 & 3,800,980 & 2,164,343 & 1,083,351 & 770,904 & 107,378 & 133,426 & 1,069,913 & 14,761,709 & 5.4\% \\
\hline 1994 & 788,230 & 5,010,093 & 3,818,066 & 2,203,995 & 1,088,082 & 774,405 & 126,095 & 109,780 & 1,164,717 & 15,083,463 & 5.2\% \\
\hline 1993 & 716,546 & 4,662,824 & 3,562,388 & 2,047,822 & 1,033,211 & 687,751 & 108,796 & 62,061 & 1,031,070 & 13,912,469 & 5.2\% \\
\hline 1992 & 768,845 & 4,394,021 & 3,192,459 & 1,713,012 & 1,023,641 & 585,416 & 108,549 & 90,629 & 1,003,858 & 12,880,430 & 6.0\% \\
\hline 1991 & 803,367 & 4,317,524 & 2,867,371 & 1,507,671 & 1,010,480 & 582,874 & 117,630 & 109,019 & 1,015,275 & 12,331,211 & 6.5\% \\
\hline 1990 & 854,879 & 4,932,350 & 3,317,096 & 1,697,593 & 1,058,005 & 621,603 & 137,448 & 157,463 & 1,106,700 & 13,883,137 & 6.2\% \\
\hline 1989 & 783,102 & 5,103,603 & 3,572,393 & 2,000,140 & 945,353 & 663,416 & 183,261 & 154,933 & 1,132,152 & 14,538,353 & 5.4\% \\
\hline 1988 & 768,985 & 5,509,077 & 3,751,851 & 2,193,345 & 935,960 & 642,461 & 264,282 & 192,413 & 1,204,213 & 15,462,587 & 5.0\% \\
\hline 1987 & 738,306 & 5,211,115 & 3,459,803 & 1,998,959 & 932,440 & 745,668 & 263,610 & 233,027 & 1,308,672 & 14,891,600 & 5.0\% \\
\hline 1986 & 693,515 & 6,227,156 & 3,405,707 & 2,185,513 & 1,024,203 & 770,302 & 168,882 & 277,003 & 1,299,290 & 16,051,571 & 4.3\% \\
\hline 1985 & 552,389 & 6,282,995 & 3,290,108 & 2,156,375 & 949,973 & 830,767 & & 292,483 & 1,085,407 & 15,440,497 & 3.6\% \\
\hline 1984 & 508,420 & 5,971,718 & 3,092,770 & 1,948,786 & 822,160 & 689,022 & & 248,930 & 923,840 & 14,205,646 & 3.6\% \\
\hline 1983 & 401,072 & 5,261,208 & 2,536,792 & 1,496,400 & 726,818 & 659,257 & & 214,892 & 841,561 & 12,138,000 & 3.3\% \\
\hline 1982 & 365,865 & 4,510,222 & 2,092,334 & 1,216,069 & 674,554 & 578,173 & & 218,253 & 700,269 & 10,355,739 & 3.5\% \\
\hline 1981 & 370,705 & 4,616,143 & 2,078,722 & 1,227,391 & 714,021 & 584,490 & & 329,698 & 667,864 & 10,589,034 & 3.5\% \\
\hline 1980 & 375,388 & 5,001,360 & 2,271,755 & 1,266,422 & 713,843 & 628,136 & & 337,728 & 617,886 & 11,212,518 & 3.3\% \\
\hline
\end{tabular}

Source: Autodata and company releases.

North America
R\&D/
Engineering


\section*{Honda/Acura Vehicle Sales in Canada}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{19}{|c|}{Hond} \\
\hline & Accord & Accord Hybrid & Crosstour & Civic & Civic Hybrid & Clarity & Prelude & Odyssey & CR-V & S2000 & Insight & Pilot & Element & Ridgeline & Fit & CR-Z & Passport & HR-V & Honda Division Total \\
\hline 2022 & 3,304 & 402 & & 29,722 & & 8 & & 2,809 & 32,096 & & 6 & 6,445 & & 3,135 & 1 & & 2,923 & 11,031 & 91,882 \\
\hline 2021 & 5,860 & 543 & & 43,556 & & 248 & & 4,126 & 50,935 & & 251 & 7,398 & & 3,491 & 361 & & 2,869 & 11,616 & 131,254 \\
\hline 2020 & 6,041 & 432 & & 42,996 & & 686 & & 5,361 & 44,495 & & 415 & 7,709 & & 2,885 & 1,902 & & 2,734 & 10,306 & 125,962 \\
\hline 2019 & 10,720 & 661 & & 60,139 & & 912 & & 9,257 & 55,859 & & 753 & 8,241 & & 3,405 & 3,437 & & 2,678 & 12,985 & 169,047 \\
\hline 2018 & 13,380 & 447 & & 69,005 & & 799 & & 11,546 & 54,879 & & 227 & 8,072 & & 4,094 & 3,520 & 2 & & 9,071 & 175,042 \\
\hline 2017 & 12,894 & 610 & & 69,028 & 2 & 27 & & 11,232 & 50,443 & & & 8,905 & & 4,632 & 5,019 & 10 & & 14,149 & 176,951 \\
\hline 2016 & 13,596 & 261 & 5 & 64,539 & 13 & & & 12,311 & 44,789 & & 1 & 7,279 & & 2,622 & 8,622 & 40 & & 12,371 & 166,449 \\
\hline 2015 & 14,105 & 360 & 294 & 64,897 & 53 & & & 11,272 & 38,961 & & & 8,230 & & 229 & 9,088 & 55 & & 8,959 & 156,503 \\
\hline 2014 & 16,614 & 348 & 962 & 65,993 & 64 & & & 11,480 & 37,684 & & & 6,113 & & 1,803 & 11,732 & 100 & & & 152,893 \\
\hline 2013 & 17,117 & 48 & 1,109 & 63,890 & 173 & & & 10,284 & 34,481 & & 67 & 6,356 & & 2,122 & 9,512 & 72 & & & 145,231 \\
\hline 2012 & 9,930 & & 1,048 & 64,808 & 154 & & & 9,094 & 33,339 & & 168 & 5,807 & 10 & 2,226 & 4,736 & 238 & & & 131,558 \\
\hline 2011 & 7,818 & & 951 & 55,028 & 62 & & & 9,060 & 25,076 & 1 & 242 & 4,366 & 180 & 1,713 & 2,835 & 517 & & & 107,849 \\
\hline 2010 & 12,483 & & 2,176 & 57,121 & 380 & & & 8,616 & 24,930 & 21 & 1,136 & 5,062 & 380 & 3,200 & 7,900 & 325 & & & 123,730 \\
\hline 2009 & 15,779 & 2 & 236 & 61,812 & 842 & & & 6,449 & 18,554 & 49 & 668 & 4,452 & 976 & 3,546 & 9,553 & & & & 122,918 \\
\hline 2008 & 22,610 & 13 & & 70,282 & 2,181 & & & 10,125 & 20,500 & 65 & 1 & 5,564 & 1,811 & 3,987 & 14,836 & & & & 151,975 \\
\hline 2007 & 21,855 & 247 & & 68,717 & 2,121 & & & 12,025 & 20,980 & 123 & 2 & 4,328 & 1,764 & 4,519 & 13,507 & & & & 150,188 \\
\hline 2006 & 19,611 & 554 & & 68,563 & 1,465 & & & 13,368 & 17,821 & 146 & 21 & 5,359 & 3,099 & 4,988 & 10,634 & & & & 145,629 \\
\hline 2005 & 23,570 & 545 & & 68,127 & 379 & & & 12,573 & 15,976 & 212 & 5 & 5,213 & 2,880 & 3,512 & & & & & 132,992 \\
\hline 2004 & 25,791 & 23 & & 61,936 & 189 & & 2 & 10,559 & 15,388 & 250 & 9 & 4,730 & 3,035 & & & & & & 121,912 \\
\hline 2003 & 29,609 & & & 64,698 & 471 & & 3 & 10,785 & 17,831 & 238 & 20 & 4,608 & 3,444 & & & & & & 131,707 \\
\hline 2002 & 30,060 & & & 69,761 & 212 & & 642 & 14,370 & 21,245 & 336 & 76 & 3,396 & & & & & & & 140,098 \\
\hline 2001 & 28,383 & & & 66,299 & & & 2,531 & 13,674 & 13,141 & 401 & 110 & & & & & & & & 124,539 \\
\hline 2000 & 24,635 & & & 60,407 & & & 2,031 & 13,512 & 13,613 & 412 & 155 & & & & & & & & 114,765 \\
\hline 1999 & 24,100 & & & 58,122 & & & 1,722 & 12,465 & 14,511 & 332 & & & & & & & & & 111,252 \\
\hline 1998 & 25,490 & & & 54,066 & & & 2,207 & 4,124 & 14,306 & & & & & & & & & & 100,193 \\
\hline 1997 & 21,312 & & & 49,551 & & & 2,586 & 2,004 & 14,778 & & & & & & & & & & 90,231 \\
\hline 1996 & 20,512 & & & 37,648 & & & 924 & 2,940 & & & & & & & & & & & 62,024 \\
\hline 1995 & 20,944 & & & 33,386 & & & 836 & 2,696 & & & & & & & & & & & 57,862 \\
\hline 1994 & 22,256 & & & 35,172 & & & 1,140 & 76 & & & & & & & & & & & 58,644 \\
\hline 1993 & 19,832 & & & 36,259 & & & 2,001 & & & & & & & & & & & & 58,092 \\
\hline 1992 & 31,578 & & & 36,339 & & & 3,250 & & & & & & & & & & & & 71,167 \\
\hline 1991 & 35,161 & & & 50,320 & & & 3,293 & & & & & & & & & & & & 88,774 \\
\hline 1990 & 38,112 & & & 45,880 & & & 4,351 & & & & & & & & & & & & 88,343 \\
\hline 1989 & 32,181 & & & 37,684 & & & 4,141 & & & & & & & & & & & & 74,006 \\
\hline 1988 & 29,186 & & & 31,014 & & & 6,134 & & & & & & & & & & & & 66,334 \\
\hline 1987 & 31,463 & & & 25,831 & & & 9,655 & & & & & & & & & & & & 66,949 \\
\hline 1986 & 27,613 & & & 22,806 & & & 13,082 & & & & & & & & & & & & 63,501 \\
\hline 1985 & 26,391 & & & 23,807 & & & 12,764 & & & & & & & & & & & & 62,962 \\
\hline 1984 & 23,243 & & & 19,519 & & & 10,421 & & & & & & & & & & & & 53,183 \\
\hline 1983 & 28,096 & & & 18,903 & & & 7,213 & & & & & & & & & & & & 54,212 \\
\hline 1982 & 21,116 & & & 30,286 & & & 4,559 & & & & & & & & & & & & 55,961 \\
\hline 1981 & 20,807 & & & 36,607 & & & 6,069 & & & & & & & & & & & & 63,483 \\
\hline 1980 & 14,007 & & & 28,898 & & & 3,940 & & & & & & & & & & & & 46,845 \\
\hline 1979 & 10,255 & & & 19,880 & & & 2,831 & & & & & & & & & & & & 32,966 \\
\hline 1978 & 10,020 & & & 34,970 & & & & & & & & & & & & & & & 44,990 \\
\hline 1977 & 6,787 & & & 44,121 & & & & & & & & & & & & & & & 50,908 \\
\hline 1976 & 644 & & & 32,703 & & & & & & & & & & & & & & & 33,347 \\
\hline 1975 & & & & 20,742 & & & & & & & & & & & & & & & 20,742 \\
\hline 1974 & & & & 5,241 & & & & & & & & & & & & & & & 5,241 \\
\hline 1973 & & & & 747 & & & & & & & & & & & & & & & 747 \\
\hline TOTAL & 926,871 & 5,496 & 6,781 & 2,281,826 & 8,761 & 2,680 & 108,328 & 258,193 & 746,611 & 2,586 & 4,333 & 127,633 & 17,579 & 56,109 & 117,195 & 1,359 & 11,204 & 90,488 & 4,774,033 \\
\hline & & & & & & & & & & & & & & & & & & & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide & North America & North America & North America & North America & U.S. Exports & China & Associated Region & Associated Region & Associated Region & Associated Region & \multirow[t]{3}{*}{Chronology} \\
\hline Operations & Regional & Sales & Manufacturing & R\&D/ & U.S. Export & & Japan & South America & Europe/Middle & Asia/ & \\
\hline & Operations & & & Engineering & & & & & East/Africa & Oceania & \\
\hline
\end{tabular}

Honda/Acura Vehicle Sales in Canada (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{20}{|c|}{Acura} \\
\hline & RL / RLX & \[
\begin{gathered}
\text { RLX } \\
\text { Hybrid }
\end{gathered}
\] & TL/TLX & CL & ILX & ILX Hybrid & TSX & RSX & CSX & RDX & ZDX & MDX & MDX Hybrid & NSX & NSX Hybrid & Integra & Acura Division Total & Honda Canada Total & Industry Total & Honda
Canada
Market Share \\
\hline 2022 & & & 1,422 & & 560 & & 1 & & 2 & 4,786 & & 4,012 & & 16 & & 613 & 11,412 & 103,294 & 1,488,645 & 6.9\% \\
\hline 2021 & & 3 & 2,450 & & 870 & & & & & 7,976 & & 5,082 & & & 23 & & 16,404 & 147,658 & 1,638,798 & 9.0\% \\
\hline 2020 & & 19 & 2,704 & & 735 & & & & & 7,563 & & 3,221 & 16 & & 23 & & 14,281 & 140,243 & 1,600,508 & 8.8\% \\
\hline 2019 & & 55 & 3,360 & & 1,871 & & & & & 9,716 & & 4,709 & 48 & & 22 & & 19,781 & 188,828 & 2,399,044 & 7.9\% \\
\hline 2018 & & 64 & 3,826 & & 1,903 & & & & & 8,890 & 2 & 5,481 & 124 & & 47 & & 20,337 & 195,379 & 2,003,506 & 9.8\% \\
\hline 2017 & & 59 & 4,205 & & 2,046 & 1 & & & & 8,101 & 1 & 5,757 & 81 & & 49 & & 20,300 & 197,251 & 2,043,943 & 9.7\% \\
\hline 2016 & 25 & 82 & 4,137 & & 2,453 & 6 & & & & 8,047 & 2 & 5,425 & & & 50 & & 20,227 & 186,676 & 1,899,490 & 9.8\% \\
\hline 2015 & 107 & 75 & 5,075 & & 2,528 & 23 & & & & 7,380 & 1 & 5,814 & & & & & 21,003 & 177,506 & 1,900,072 & 9.3\% \\
\hline 2014 & 218 & 25 & 3,497 & & 2,679 & 73 & 206 & & & 6,557 & 6 & 6,272 & & & & & 19,533 & 172,426 & 1,849,604 & 9.3\% \\
\hline 2013 & 185 & & 2,374 & & 3,137 & 55 & 979 & & & 6,112 & 49 & 6,114 & & & & & 19,005 & 164,236 & 1,743,112 & 9.4\% \\
\hline 2012 & 29 & & 3,323 & & 2,206 & 53 & 1,438 & & 27 & 4,726 & 110 & 5,242 & & & & & 17,154 & 148,712 & 1,675,675 & 8.9\% \\
\hline 2011 & 56 & & 3,229 & & & & 1,659 & & 1,795 & 3,070 & 129 & 5,334 & & & & & 15,272 & 123,121 & 1,113,892 & 11.1\% \\
\hline 2010 & 64 & & 2,895 & & & & 2,297 & & 2,064 & 3,163 & 863 & 5,994 & & & & & 17,340 & 141,070 & 1,557,121 & 9.1\% \\
\hline 2009 & 94 & & 3,577 & & & & 2,020 & & 2,526 & 2,869 & 8 & 5,994 & & & & & 17,088 & 140,006 & 1,458,564 & 9.6\% \\
\hline 2008 & 157 & & 4,019 & & & & 3,118 & 5 & 2,998 & 3,573 & & 5,514 & & & & & 19,384 & 171,359 & 1,635,986 & 10.5\% \\
\hline 2007 & 158 & & 3,995 & & & & 2,104 & 12 & 3,729 & 4,104 & & 6,017 & & & & & 20,119 & 170,307 & 1,653,362 & 10.3\% \\
\hline 2006 & 231 & & 4,694 & & & & 2,816 & 1,755 & 5,186 & 1,415 & & 4,257 & & 2 & & & 20,356 & 165,985 & 1,614,700 & 10.3\% \\
\hline 2005 & 475 & & 5,280 & 7 & & & 3,918 & 2,886 & 5,192 & & & 3,836 & & 1 & & & 21,595 & 154,587 & 1,583,291 & 9.8\% \\
\hline 2004 & 333 & & 5,801 & 73 & & & 3,797 & 3,342 & 5,010 & & & 4,181 & & 6 & & & 22,543 & 144,455 & 1,534,415 & 9.4\% \\
\hline 2003 & 172 & & 4,320 & 355 & & & 3,046 & 5,024 & 5,572 & & & 4,432 & & 2 & & & 22,923 & 154,630 & 1,593,506 & 9.7\% \\
\hline 2002 & 327 & & 4,802 & 740 & & & & 6,284 & 8,085 & & & 4,992 & & 3 & & & 25,233 & 165,331 & 1,703,246 & 9.7\% \\
\hline 2001 & 313 & & 5,781 & 950 & & & & 5,597 & 9,073 & & & 3,964 & & 4 & & & 25,682 & 150,221 & 1,570,629 & 9.6\% \\
\hline 2000 & 459 & & 5,714 & 1,217 & & & & 3,781 & 7,997 & & & 980 & & 6 & & & 20,154 & 134,919 & 1,549,544 & 8.7\% \\
\hline 1999 & 587 & & 7,001 & 607 & & & & 3,872 & 8,079 & & & & & 5 & & & 20,151 & 131,403 & 1,501,143 & 8.8\% \\
\hline 1998 & 844 & & 3,389 & 1,415 & & & & 3,765 & 7,400 & & & & & 10 & & & 16,823 & 117,016 & 1,389,063 & 8.4\% \\
\hline 1997 & 940 & & 1,491 & 1,710 & & & & 4,113 & 8,587 & & & & & 13 & & & 16,854 & 107,085 & 1,387,945 & 7.7\% \\
\hline 1996 & 938 & & 1,569 & 1,226 & & & & 5,974 & 1,970 & & & & & 16 & & & 11,693 & 73,717 & 1,173,090 & 6.3\% \\
\hline 1995 & 209 & & 1,023 & & & & & 7,653 & & & & & & 38 & & & 8,923 & 66,785 & 1,130,212 & 5.9\% \\
\hline 1994 & 559 & & 664 & & & & & 8,728 & & & & & & 31 & & & 9,982 & 68,626 & 1,224,945 & 5.6\% \\
\hline 1993 & 896 & & 1,114 & & & & & 8,294 & & & & & & 64 & & & 10,368 & 68,460 & 1,164,677 & 5.9\% \\
\hline 1992 & 1,679 & & 1,853 & & & & & 9,853 & & & & & & 91 & & & 13,476 & 84,643 & 1,204,418 & 7.0\% \\
\hline 1991 & 2,315 & & 1,682 & & & & & 11,430 & & & & & & 253 & & & 15,680 & 104,454 & 1,266,338 & 8.2\% \\
\hline 1990 & 2,299 & & & & & & & 10,396 & & & & & & 156 & & & 12,851 & 101,194 & 1,320,631 & 7.7\% \\
\hline 1989 & 2,656 & & & & & & & 7,766 & & & & & & & & & 10,422 & 84,428 & 1,442,256 & 5.9\% \\
\hline 1988 & 3,208 & & & & & & & 5,503 & & & & & & & & & 8,711 & 75,045 & 1,514,995 & 5.0\% \\
\hline 1987 & 2,541 & & & & & & & 3,486 & & & & & & & & & 6,027 & 72,976 & 1,488,027 & 4.9\% \\
\hline 1986 & & & & & & & & & & & & & & & & & & 63,501 & 1,476,500 & 4.3\% \\
\hline 1985 & & & & & & & & & & & & & & & & & & 62,962 & 1,496,224 & 4.2\% \\
\hline 1984 & & & & & & & & & & & & & & & & & & 53,183 & 1,190,201 & 4.5\% \\
\hline 1983 & & & & & & & & & & & & & & & & & & 54,212 & 1,017,811 & 5.3\% \\
\hline 1982 & & & & & & & & & & & & & & & & & & 55,961 & 895,914 & 6.2\% \\
\hline 1981 & & & & & & & & & & & & & & & & & & 63,483 & 1,173,275 & 5.4\% \\
\hline 1980 & & & & & & & & & & & & & & & & & & 46,845 & 1,288,271 & 3.6\% \\
\hline 1979 & & & & & & & & & & & & & & & & & & 32,966 & 1,386,029 & 2.4\% \\
\hline 1978 & & & & & & & & & & & & & & & & & & 44,990 & 1,350,411 & 3.3\% \\
\hline 1977 & & & & & & & & & & & & & & & & & & 50,908 & 1,317,147 & 3.9\% \\
\hline 1976 & & & & & & & & & & & & & & & & & & 33,347 & 1,291,463 & 2.6\% \\
\hline 1975 & & & & & & & & & & & & & & & & & & 20,742 & 1,316,629 & 1.6\% \\
\hline 1974 & & & & & & & & & & & & & & & & & & 5,241 & 1,249,304 & 0.4\% \\
\hline 1973 & & & & & & & & & & & & & & & & & & 747 & 1,226,698 & 0.1\% \\
\hline TOTAL & 23,074 & 382 & 110,266 & 8,300 & 20,988 & 211 & 27,399 & 119,519 & 85,292 & 98,048 & 1,171 & 112,624 & 269 & 717 & 214 & 613 & 609,087 & 5,383,120 & 73,693,910 & 7.3\% \\
\hline
\end{tabular}


North America Sales - Mexico

\section*{Honda Automobile and Motorcycle Sales in Mexico}
\begin{tabular}{|c|c|c|}
\hline & Automobile & Motorcycle \\
\hline 2022 & 39,095 & 115,416 \\
\hline 2021 & 42,819 & 86,024 \\
\hline 2020 & 47,982 & 62,941 \\
\hline 2019 & 72,987 & 67,083 \\
\hline 2018 & 83,821 & 65,969 \\
\hline 2017 & 90,362 & 71,405 \\
\hline 2016 & 90,168 & 70,470 \\
\hline 2015 & 92,000 & 71,889 \\
\hline 2014 & 62,723 & 64,696 \\
\hline 2013 & 60,951 & 61,017 \\
\hline 2012 & 54,515 & 52,158 \\
\hline 2011 & 36,209 & 34,086 \\
\hline 2010 & 39,866 & 23,504 \\
\hline 2009 & 37,187 & 27,670 \\
\hline 2008 & 56,264 & 46,406 \\
\hline 2007 & 54,802 & 49,187 \\
\hline 2006 & 49,102 & 44,079 \\
\hline 2005 & 39,351 & 48,140 \\
\hline 2004 & 29,730 & 40,053 \\
\hline 2003 & 29,016 & 32,029 \\
\hline 2002 & 30,430 & 26,034 \\
\hline 2001 & 28,284 & 20,268 \\
\hline 2000 & 24,481 & 22,434 \\
\hline 1999 & 18,879 & 20,531 \\
\hline 1998 & 12,533 & 19,222 \\
\hline 1997 & 5,978 & 12,767 \\
\hline 1996 & 1,894 & 6,395 \\
\hline 1995 & 298 & 6,996 \\
\hline 1994 & & 14,356 \\
\hline 1993 & & 15,282 \\
\hline 1992 & & 23,027 \\
\hline 1991 & & 20,916 \\
\hline 1990 & & 19,888 \\
\hline 1989 & & 17,677 \\
\hline 1988 & & 18,605 \\
\hline 1987 & & 3,848 \\
\hline
\end{tabular}

\section*{U.S. Manufacturing Facilities}

\section*{Honda Development \& Manufacturing of America}

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company — Honda Development \& Manufacturing of America, LLC. The production facilities remain in operation in their original locations.

 battery plant in Ohio, scheduled to be completed by the end of 2024. The overall investment of the two companies in the JV facility is projected to reach \(\$ 4.4\) billion.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline Region & Facility / Location & Models Produ & & Began Production & Plant Size & Annual Capacity & Employment & Investment \\
\hline \multirow[t]{4}{*}{United States} & \multicolumn{3}{|l|}{Honda's Marysville Auto Plant (MAP) produces both Honda and Acura vehicles including the Honda Accord and Accord hybrid, Acura TLX and Integra as well as its Type S variants. MAP is the first U.S. auto plant established by a Japanese automaker and has been building Honda vehicles for over 40 years, since beginning production of Accord on November 1, 1982. MAP has the largest vehicle production capacity of any Honda auto plant in the U.S. and has produced more than 14.6 million vehicles through 2022, including more than 12.5 million Accords. MAP also builds the Accord hybrid, including sub-assembly of the IPU hybrid battery unit, as Honda advances the production of electrified vehicles in North America. The plant is the exclusive global production facility for the Acura Integra, the 2023 North American Car of the Year. MAP will be part of the new EV Hub being established in Ohio to lead the company's production of EVs in North America. Production of EVs using Honda e:Architecture will begin in Ohio in 2025. MAP earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.} & Nov. 1982 & 4.4 million sq. ft. & 440,000 vehicles & 4,700 & \$5.4 billion \\
\hline & \multicolumn{3}{|l|}{Honda's second U.S. auto production facility, the East Liberty Plant (ELP) builds crossover and SUV models, including CR-V and CR-V hybrid and is the exclusive global production facility for the Acura RDX and MDX. ELP has produced over 6.6 million vehicles since opening in 1989. Although it began production with the Honda Civic, ELP defined flexible manufacturing in 2002 when it performed a first by building light trucks and cars on the same line. ELP will be part of the new EV Hub being established in Ohio to lead the company's production of EVs in North America. Production of EVs using Honda e:Architecture will begin in Ohio in 2025. ELP earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.} & Dec. 1989 & 2.6 million sq. ft. & 240,000 vehicles & 3,100 & \$1.9 billion \\
\hline & \multicolumn{3}{|l|}{The Performance Manufacturing Center (PMC) was conceived as a small volume, specialty manufacturing facility, focused on craftsmanship and hand-assembled vehicles. Starting in 2024, PMC will produce an all-new hydrogen fuel cell electric vehicle (FCEV) based on the recently launched, all-new Honda CR-V. PMC opened in 2016 as the exclusive global manufacturing facility for the Acura NSX supercar and is structured around an innovative blend of human craftsmanship and advanced technology. The PMC ushered in new approaches to vehicle construction, paint, assembly and quality confirmation to represent a pinnacle expression of the Acura brand DNA of Precision Crafted Performance. In 2019, the PMC added production of Acura PMC Edition vehicles as an extension of its unique capabilities at small-batch production. This has included the Acura TLX, MDX and RDX PMC Editions. In 2022, PMC earned the U.S. Environmental Protection Agency ENERGY STAR Certification and the plant is a zero-waste-to-landfill facility.} & April 2016 & 212,000 sq. ft. & Build to order & 100 & \$70 million \\
\hline & \multicolumn{3}{|l|}{*Note: Honda and Acura products are made using domestic and globally sourced parts.} & & & \multicolumn{2}{|l|}{(continued on next page)} & \begin{tabular}{l}
Returnto \\
Table of Contents
\end{tabular} \\
\hline
\end{tabular}
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}
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Associated Region
Europe/Mina
Associated Region

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Asia/
Oceania

\section*{North America Manufacturing}

\section*{U.S. Manufacturing Facilities}

\section*{Honda Development \& Manufacturing of America (Continued)}

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company - Honda Development \& Manufacturing of America, LLC. The production facilities remain in operation in their original locations.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Region & Facility / Location \(\quad\) Models Produced & Began Production & Plant Size & Annual Capacity & Employment & Investment \\
\hline \multirow[t]{3}{*}{United States} & \begin{tabular}{l}
\begin{tabular}{l|l} 
Anna Engine Plant & 4-Cylinder Engines \\
Anna, Ohio & V-6 Engines \\
& Turbo Engines \\
& CVT Pulleys \\
& Engine components
\end{tabular} \\
Honda's largest auto engine plant in the world, the Anna Engine Plant (AEP) produces* V6 and inline 4-cylinder engines, including 1.5, 2.0 and 3.0-liter turbo engines, and various engine components for Honda plants around the world. AEP also produces the 2.0-liter VTEC® Turbo for the high performance Civic Type R. In 2021, ELP began production of the all-new 3.0 -liter turbo V6 engine for the TLX Type S as part of a \(\$ 200\) million plant expansion. AEP will be part of the new EV Hub in Ohio, producing battery casings to be combined with the EV batteries produced at the new Honda-LGES joint venture EV battery plant now under construction in Ohio. These EV batteries will power the EVs to be produced at MAP and ELP. AEP earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.
\end{tabular} & July 1985 & 2.8 million sq. ft. & \[
\begin{array}{|l}
\text { 1,180,000 } \\
\text { engines }
\end{array}
\] & 2,900 & \$2.9 billion \\
\hline & \begin{tabular}{l}
\begin{tabular}{|l|l|l}
\hline Alabama Auto Plant & Pilot & Ridgeline \\
Lincoln, Alabama & Passport & TrailSport Models \\
& Odyssey & V-6 engines
\end{tabular} \\
The Alabama Auto Plant (AAP) has been in operation for over 20 years and today is the exclusive global production source of four Honda light trucks, including the Odyssey minivan, the Pilot and Passport sport utility vehicles and the Ridgeline pickup truck, as well as all Honda TrailSport editions, the next chapter in Honda's rugged light truck direction. The plant also produces the V6 engines that power each vehicle. The facility was the first automobile plant in North America to operate as a zero-waste-to-landfill facility, leading the way for reduced waste from vehicle production activities at all of Honda's plants in North America. AAP continues to operate as a zero-waste-to-landfill facility today.
\end{tabular} & Nov. 2001 & 4.9 million sq. ft. & 340,000 vehicles 340,000 engines & 4,500 & \$3 billion \\
\hline & \begin{tabular}{l}
\begin{tabular}{|l|l|}
\hline Indiana Auto Plant & Civic Hatchback \\
Greensburg, Indiana & CR-V \\
& CR-V hybrid \\
\hline
\end{tabular} \\
Honda's Indiana Auto Plant (IAP), began production of Civic sedans in October 2008. In September 2021, IAP began production of the Civic Hatchback following a \(\$ 50.2\) million investment to prepare the plant for mass production of the Civic Hatchback for the first time in the U.S. In 2022, IAP began production of the all-new Honda CR-V, including CR-V hybrid trims. IAP earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.
\end{tabular} & Oct. 2008 & 2.5 million sq. ft. & 250,000 vehicles & 2,700 & \$1.3 billion \\
\hline
\end{tabular} hybrid trims. IAP earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.
\begin{tabular}{l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North Americ \\
Sales
\end{tabular} \\
\hline
\end{tabular}
```

Europe/Middle
East/Africa

## North America Manufacturing

## U.S. Manufacturing Facilities

## Honda Development \& Manufacturing of America (Continued)

NOTE: Effective April 1, 2021 all of Honda's auto manufacturing facilities in the U.S. were unified into a single company - Honda Development \& Manufacturing of America, LLC. The production facilities remain in operation in their original locations.

| Region | Facility / Location $\quad$ Models Produced | Began Production | Plant Size | Annual Capacity | Employment | Investment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| United States | Georgia Transmission Plant Tallapoosa, Georgia <br> Automatic Transmissions <br> Honda's Transmission Plant in Georgia produces* state-of-the-art 10-speed automatic transmissions, applied to the Honda Pilot, Odyssey and Accord and the Acura RDX, TLX and MDX. The plant opened in 2006 with the assembly of automatic transmissions for North American-built models. The plant added the casting and machining of transmission cases to its initial assembly operations in 2007, expanding plant size from 100,000 to $515,000 \mathrm{sq}$. ft. and increasing capital investment from $\$ 100$ million to $\$ 440$ million. In 2017, Honda invested an additional $\$ 100$ million for the new assembly line and other modifications to support the current production line. The Honda Transmission Plant in Georgia earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification. This state-of-the-art plant is a zero-to-waste-landfill facility. | May 2006 | 514,000 sq. ft. | 375,000 V-6 automatic transmissions | 470 | \$485 million |
|  | Ohio Transmission Plant Russells Point, Ohio <br> Automatic Transmissions <br> Two-motor hybrid systems <br> Super Handling All-wheel Drive ${ }^{\text {TM }}$ (SH-AWD ${ }^{\ominus}$ ) systems <br> The Honda Transmission Plant in Ohio produces continuously variable transmissions (CVT), the two-motor hybrid system that helps power the Honda Accord hybrid and CR-V hybrid trims, as well as the rear differentials found in allwheel drive systems, including SH-AWD (Acura vehicles) and i-VTM4 (Honda light trucks). The plant began producing automatic transmissions for North American-built models in 1996. Previously (1989-96), Honda had produced automatic transmissions for U.S.-built vehicles at the Anna Engine Plant. The Ohio Transmission Plant was the first auto transmission plant in the U.S. to obtain a substantial amount of its electricity directly from two wind turbines located on its property (2014). In 2019, it became the first U.S. auto transmission plant to earn the Environmental Protection Agency's ENERGY STAR Certification, and the plant earned it in 2022. This state-of-the-art plant is a zero-to-waste-landfill facility. | July 1996 | 1.1 million sq. ft. | 1 million transmissions CVT and HEV 198,000 hybrid power systems 1.5 million gear sets 290,000 4WD diffs 300,000 4WD transfer cases | 1,100 | \$1.1 billion |

*Note: Honda and Acura products are made using domestic and globally sourced parts.

Engineering


East/Africa

```
Associated Region
Asia/
```

Oceania

## U.S. Manufacturing Facilities

| Region | Facility / Location | Models Produced |  | Began Production | Plant Size | Annual Capacity | Employment | Investment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| United States | South Carolina Manufacturing Four Trax ATVs <br> Timmonsville, South Carolina Pioneer Side $x$ Sides <br> South Carolina Manufacturing is the exclusive global production* home of Honda side-by-side (SxS) vehicles, including the Honda Pioneer series and Talon sports models. Honda began production of all-terrain vehicles (ATVs) at South Carolina Manufacturing in 1998, Honda's second power sports production facility in America. The plant began production of the Pioneer line of side-by-sides in June 2013. In 2016, South Carolina Manufacturing announced a $\$ 45$ million plant expansion to enhance operations and support the expansion of SxS production to meet customer demand. Production of the Honda Talon 1000X and 1000R sport side-by-sides began in 2019. To enable South Carolina Manufacturing to further expand SxS production to growing meet customer demand, in 2023, ATV production was transfered to North Carolina Manufacturing. South Carolina Manufacturing earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification.. |  |  | July 1998 | 844,600 sq. ft. | $\begin{aligned} & 100,000 \text { ATVs } \\ & 100,000 \text { Side } x \\ & \text { Sides } \end{aligned}$ | 1,000 | \$450 million |
|  | North Carolina Manufacturing Swepsonville, North Carolina <br> Honda North Carolina Manufacturi blowers, string trimmers, mini-tille mowers in 1984 as the third Hond production of power equipment pr mowers in 1984 as the third Hond has also produced a wide variety the 2022 U.S. Environmental Prote | Snow blowers Four Trax ATVs <br> M) produces numerous d water pumps. North C ufacturing plant in Amer to Honda's all-terrain v ufacturing plant in Amer ral-purpose engines, ge Agency ENERGY STAR C | Tillers <br> products including snow ring began production of lawn plant began to transition from CM began production of lawn s, North Carolina Manufacturing sonal watercraft. NCM earned | Aug. 1984 | 700,000 sq. ft. | 60,000 power equipment products 85,000 ATVs | 600 | \$380 million |
|  | Honda Aircraft Company, LLC Greensboro, North Carolina <br> Honda Aircraft Company (HACI) w sales, marketing and manufacturing exclusively at the company's globa category for the fifth consecutive wing assembly process for the Ho production of the HondaJet Elite II expanded range of $1,547 \mathrm{~nm}$, the position as the most fuel-efficient ENERGY STAR Certification. | HondaJet Elite II <br> ded in August 2006, and e HondaJet Elite II, the dquarters in Greensboro, 2021, HACl opened a n Elite, representing an a ing a host of key advanc now extends HondaJet' in its class. HACl earne | or the research, development, anced light jet. HondaJet is built most delivered aircraft in its e-foot facility to house a new ent of $\$ 24.3$ million. HACI began mance and comfort. With an estinations while maintaining its Environmental Protection Agency | Oct. 2012 | 760,000 sq. ft. | 80-100 aircraft | About 900 | \$280 million |
|  | Honda Aero, Inc. <br> Burlington, North Carolina <br> Honda Aero (HAI) produces the GE engine used for light business jets. powerful and most fuel-efficient b and overhaul (MRO) facility for HF received the FAA production certifi engine in America. HAl earned the | HF120 jet engines <br> Aero Engines HF120 tu ned to provide longer ti s jet engine in its class. stomers and received M in 2015, the first comp U.S. Environmental Prot | 2000-lb thrust-class turbofan hauls, the HF120 is the most s the official maintenance, repair from the FAA in 2016. The facility earn this certification to build a jet ERGY STAR Certification. | Oct. 2012 | 132,000 sq. ft. | 500 engines | 90 | \$64 million |

*Note: Honda and Acura products are made using domestic and globally sourced parts.

| Worldwide <br> Operations | North America <br> Regional <br> Operations | North America <br> Sales |
| :--- | :--- | :--- |

Associated Region South America


Europe/Midac

Associated Region
Asia/
Oceania

North America Manufacturing

North American Manufacturing Facilities

| Region | Facility / Location | Models Produced |  | Began Production | Plant Size | Annual Capacity | Employment | Investment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Canada | Honda Canada Mfg. (HCM) was the North America lead plant for the all-new 2023 CR-V hybrid crossover and the 2021 Honda Civic Sedan and Civic Si. HCM was the first company from a Japanese automaker to produce cars in Canada. Plant 1, which began mass production in 1986, builds the Honda Civic Sedan and Si. Plant 2 began mass production in fall 1998, and now builds the CR-V. Previously, Plant 2 launched four light truck models into production: the Honda Odyssey minivan, Pilot SUV, Ridgeline pickup and the Acura MDX. In March 2022, HCM announced that it will invest $\$ 1.38$ billion over six years to upgrade its manufacturing plants in preparation for production of electrified vehicles, starting with the CR-V hybrid. HCM earned the 2022 U.S. Environmental Protection Agency ENERGY STAR Certification. This state-of-the-art plant is a zero-to-waste-landfill facility. |  |  | Nov. 1986 | 4.3 million sq. ft. | 390,000 vehicles | 4,200 | \$4.7 million CAD |
|  | Honda of Canada Mfg. <br> Alliston Engine Plant <br> Alliston, Ontario <br> Honda of Canada Mfg. currently engine for the CR-V. HCM began | 4-cylinder engines |  | Sept. 2008 | see above | 260,000 engines | see above | see above |
| Mexico | Honda de Mexico S.A. de C.V. Motorcycles Water pumps <br> Motorcycle/Parts Plant Automobile parts Service bumpers <br> El Salto, Estado de Jalisco   <br> The Guadalajara plant produces complete motorcycles and service replacement parts for Honda cars and motorcycles. The motorcycles include models produced exclusively for sale in Mexico, as well as models sold in Mexico and the U.S. The replacement parts include stamped metal parts and bumpers used by Honda dealers in the U.S., in the service and repair of previous model-year Honda vehicles. In April 2020, the Guadalajara auto plant shifted exclusively to motorcycles, service parts and water pumps. |  |  | March 1988 | 475,000 sq. ft. | $\begin{aligned} & 100,000 \\ & \text { motorcycles } \\ & 350,000 \\ & \text { auto parts } \\ & 950,000 \\ & \text { service bumpers } \\ & 50,000 \\ & \text { water pumps } \\ & \hline \end{aligned}$ | 1,700 | \$215 million <br> U.S. dollars |
|  | Honda de Mexico S.A. de C.V. HR-V <br> Automobile Plant <br> Celaya, Estado de Guanajuato Engines <br> The Honda de Mexico Celaya Auto Plant is the exclusive production source of the HR-V and its 2.0 -liter engine as well as the CVT transmission for HR-V sold in North American markets, while also supplying select overseas markets. The plant began production in late 2013 with the Honda Fit and its 1.5 -liter engine and the all-new Honda HR-V subcompact crossover in late 2014. The Celaya Auto Plant is the newest Honda mass production automobile and engine manufacturing facility in North America. |  |  | Feb. 2014 | 2.6 million sq. ft. | 200,000 vehicles 200,000 engines | 3,900 | \$1.2 billion <br> U.S. dollars |
|  | Honda de Mexico, S.A. de C.V. <br> Transmission Plant <br> Celaya, Estado de Guanajuato <br> The Celaya transmission plant be built at the Celaya Auto Plant and | CVT transmissions <br> roduction of Continuously Variable Transmissions (CVT) in 2015 for models Honda plants in North America. |  | July 2015 | 750,000 sq. ft. | $\begin{aligned} & 350,000 \\ & \text { transmissions } \end{aligned}$ | 700 | \$350 million U.S. dollars |

[^0]Note: Each plant uses domestic and globally sourced parts.

| Worldwide <br> Operations | North America <br> Regional <br> Operations | North America <br> Sales |
| :--- | :--- | :--- |

Associated Region
Japan

Engineering $\square$ South America Europe/Middile East/Africa Oceania

## North America Manufacturing

U.S. Automobile Production

|  | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marysville (U.S.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accord | 968 | 55,337 | 138,573 | 145,337 | 213,811 | 235,619 | 256,169 | 232,955 | 333,922 | 356,968 | 341,924 | 283,038 | 360,591 | 393,645 | 424,472 | 415,588 | 424,660 | 369,333 |
| Accord hybrid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Civic |  |  |  |  | 24,348 | 88,445 | 110,185 | 129,309 | 49,276 |  |  |  |  |  |  |  |  |  |
| Acura TLITLX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 31,324 | 78,807 |
| Acura CL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 143 |
| Acura ILX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura Integra |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura RDX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CR-V |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal | 968 | 55,337 | 138,573 | 145,337 | 238,159 | 324,064 | 366,354 | 362,264 | 383,198 | 356,968 | 341,924 | 283,038 | 360,591 | 393,645 | 424,472 | 415,588 | 455,984 | 448,283 |
| PMC (U.S.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NSX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TLX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MDX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RDX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| East Liberty (U.S.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accord |  |  |  |  |  |  |  |  |  | 9,254 | 14,461 |  |  |  |  |  |  |  |
| Civic |  |  |  |  |  |  |  | 87 | 52,240 | 84,968 | 101,863 | 120,737 | 137,999 | 159,366 | 186,838 | 201,448 | 208,239 | 221,956 |
| Acura CL |  |  |  |  |  |  |  |  |  |  |  |  |  | 54 | 23,074 | 31,232 | 30,480 | 15,661 |
| Element |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CR-V |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CR-V hybrid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crosstour |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura RDX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura MDX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura MDX hybrid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  | 87 | 52,240 | 94,222 | 116,324 | 120,737 | 137,999 | 159,420 | 209,912 | 232,680 | 238,719 | 237,617 |
| Ohio Total | 968 | 55,337 | 138,573 | 145,337 | 238,159 | 324,064 | 366,354 | 362,351 | 435,438 | 451,190 | 458,248 | 403,775 | 498,590 | 553,065 | 634,384 | 648,268 | 694,703 | 685,900 |
| Lincoln (U.S.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Odyssey |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pilot |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ridgeline |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accord |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura MDX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Passport |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Greensburg (U.S.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Civic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Civic hybrid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CR-V |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CR-V hybrid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Insight |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acura ILX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Worldwide Operations | North America Regional Operations | North America Sales | North America Manufacturing | North Amerioa R\&D/ Engineering | U.S. Exports | China | Associated Region Japan | Associated Region South America | Associated Region Europe/Middle East/Africa | Associated Region Asial Oceania | Chronology |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## North America Manufacturing

U.S. Automobile Production (Continued)

|  | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marysville (U.S.) |  |  |  |  |  |  |  |  |  |  |  |
| Accord | 336,034 | 363,210 | 336,231 | 380,946 | 349,917 | 353,754 | 350,393 | 366,869 | 381,533 | 263,255 | 284,717 |
| Accord hybrid |  |  |  |  |  |  |  |  |  |  |  |
| Civic |  |  |  |  |  |  |  |  |  |  |  |
| Acura TLTTLX | 83,893 | 78,314 | 72,119 | 60,398 | 82,635 | 88,545 | 79,513 | 66,654 | 57,207 | 28,841 | 35,294 |
| Acura CL | 31,440 | 14,824 | 13,625 | 4,201 |  |  |  |  |  |  |  |
| Acura ILX |  |  |  |  |  |  |  |  |  |  |  |
| Acura Integra |  |  |  |  |  |  |  |  |  |  |  |
| Acura RDX |  |  |  |  |  | 15 | 18,773 | 25,319 | 20,960 | 9,899 | 20,550 |
| CR-V |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal | 451,367 | 456,348 | 421,975 | 445,545 | 432,552 | 442,314 | 448,679 | 458,842 | 459,700 | 301,995 | 340,561 |
| PMC (U.S.) |  |  |  |  |  |  |  |  |  |  |  |
| NSX |  |  |  |  |  |  |  |  |  |  |  |
| TLX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |
| MDX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |
| RDX PMC Edition |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  |  |  |  |  |
| East Liberty (U.S.) |  |  |  |  |  |  |  |  |  |  |  |
| Accord |  |  |  |  | 434 | 5,040 |  |  |  |  |  |
| Civic | 225,723 | 236,029 | 219,134 | 147,564 | 133,995 | 133,724 | 176,652 | 156,032 | 107,454 | 5,162 |  |
| Acura CL |  |  |  |  |  |  |  |  |  |  |  |
| Element |  |  | 3,608 | 84,280 | 56,736 | 66,116 | 54,210 | 39,103 | 19,608 | 13,920 | 16,800 |
| CR-V |  |  |  |  |  |  | 7,111 | 47,340 | 110,821 | 133,361 | 196,743 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Crosstour |  |  |  |  |  |  |  |  |  | 9,158 | 33,200 |
| Acura RDX |  |  |  |  |  |  |  |  |  |  |  |
| Acura MDX |  |  |  |  |  |  |  |  |  |  |  |
| Acura MDX hybrid |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal | 225,723 | 236,029 | 222,742 | 231,844 | 191,165 | 204,880 | 237,973 | 242,475 | 237,883 | 161,601 | 246,743 |
| Ohio Total | 677,090 | 692,377 | 644,717 | 677,389 | 623,717 | 647,194 | 686,652 | 701,317 | 697,583 | 463,596 | 587,304 |
| Lincoln (U.S.) |  |  |  |  |  |  |  |  |  |  |  |
| Odyssey |  | 2,223 | 107,976 | 167,925 | 151,891 | 204,897 | 201,808 | 196,043 | 161,206 | 83,873 | 119,580 |
| Pilot |  |  |  |  | 27,809 | 87,792 | 85,905 | 118,102 | 121,516 | 65,434 | 121,330 |
| Ridgeline |  |  |  |  |  |  |  |  | 13 | 16,180 | 20,180 |
| Accord |  |  |  |  |  |  |  |  |  | 16,153 | 10,992 |
| Acura MDX |  |  |  |  |  |  |  |  |  |  |  |
| Passport |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  | 2,223 | 107,976 | 167,925 | 179,700 | 292,689 | 287,713 | 314,145 | 282,735 | 181,640 | 272,082 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Civic |  |  |  |  |  |  |  |  | 6,851 | 78,139 | 95,120 |
| Civic hybrid |  |  |  |  |  |  |  |  |  |  |  |
| CR-V |  |  |  |  |  |  |  |  |  |  |  |
| CR-V hybrid |  |  |  |  |  |  |  |  |  |  |  |
| Insight |  |  |  |  |  |  |  |  |  |  |  |
| Acura ILX |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal |  |  |  |  |  |  |  |  | 6,851 | 78,139 | 95,120 |


| Worldwide <br> Operations | North America <br> Regional <br> Operations | North America <br> Sales | North America <br> Manufacturing |
| :--- | :--- | :--- | :--- |

```
North America

Engineering
U.S. Exports

\section*{North America Manufacturing}
U.S. Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline \multicolumn{14}{|l|}{Marysville (U.S.)} \\
\hline Accord & 229,439 & 400,143 & 464,628 & 386,239 & 369,365 & 378,364 & 327,362 & 312,814 & 248,635 & 187,415 & 148,683 & 150,901 & 12,353,757 \\
\hline Accord hybrid & & & 2,067 & 15,184 & 10,020 & 29 & 61 & 24,657 & 25,612 & 22,044 & 25,866 & 42,527 & 168,067 \\
\hline Civic & & & & & & & & & & & & & 401,563 \\
\hline Acura TL/TLX & 35,763 & 39,421 & 25,714 & 40,712 & 53,224 & 43,156 & 42,081 & 30,170 & 23,751 & 29,749 & 17,435 & 15,282 & 1,240,002 \\
\hline Acura CL & & & & & & & & & & & & & 64,233 \\
\hline Acura ILX & & & & 68 & 28,017 & 15,297 & 9,808 & 11,877 & 18,134 & 14,942 & 12,239 & 5,524 & 115,906 \\
\hline Acura Integra & & & & & & & & & & & 90 & 17,804 & 17,894 \\
\hline Acura RDX & 19,263 & & & & & & & & & & & & 114,779 \\
\hline CR-V & & & & & & & & 24,330 & 69,038 & 41,981 & 41,393 & 28,176 & 204,918 \\
\hline Subtotal & 284,465 & 439,564 & 492,409 & 442,203 & 460,626 & 436,846 & 379,312 & 403,848 & 385,170 & 296,131 & 245,706 & 260,214 & 14,681,119 \\
\hline \multicolumn{14}{|l|}{PMC (U.S.)} \\
\hline NSX & & & & & & 712 & 925 & 433 & 228 & 137 & 142 & 354 & 2,931 \\
\hline TLX PMC Edition & & & & & & & & & 363 & & & 62 & 425 \\
\hline MDX PMC Edition & & & & & & & & & 3 & 330 & & & 333 \\
\hline RDX PMC Edition & & & & & & & & & & 114 & 452 & & 566 \\
\hline Subtotal & & & & & & 712 & 925 & 433 & 594 & 581 & 594 & 416 & 4,255 \\
\hline \multicolumn{14}{|l|}{East Liberty (U.S.)} \\
\hline Accord & & & & & & & & & & & & & 29,189 \\
\hline Civic & & & & & & & & & & & & & 3,017,210 \\
\hline Acura CL & & & & & & & & & & & & & 100,501 \\
\hline Element & 7,500 & & & & & & & & & & & & 361,881 \\
\hline CR-V & 165,840 & 179,407 & 168,432 & 148,184 & 175,984 & 166,626 & 149,296 & 97,767 & 92,827 & 83,114 & 49,491 & 44,135 & 2,016,479 \\
\hline CR-V hybrid & & & & & & & & & & & 16,160 & 20,788 & 36,948 \\
\hline Crosstour & 18,839 & 26,435 & 16,924 & 13,079 & 5,165 & & & & & & & & 122,800 \\
\hline Acura RDX & 114 & 37,586 & 57,007 & 60,026 & 60,044 & 67,472 & 56,979 & 74,188 & 77,653 & 63,001 & 53,340 & 31,504 & 638,914 \\
\hline Acura MDX & & & & & & & 24,243 & 62,976 & 54,321 & 55,157 & 50,885 & 59,322 & 306,904 \\
\hline Acura MDX Hybrid & & & & & & & & & 2,044 & 1,080 & & & 3,124 \\
\hline Subtotal & 192,293 & 243,428 & 242,363 & 221,289 & 241,193 & 234,098 & 230,518 & 234,931 & 226,845 & 202,352 & 169,876 & 155,749 & 6,633,950 \\
\hline Ohio Total & 476,758 & 682,992 & 734,772 & 663,492 & 701,819 & 671,656 & 610,755 & 639,212 & 612,609 & 499,064 & 416,176 & 416,379 & 21,319,324 \\
\hline \multicolumn{14}{|l|}{Lincoln (U.S.)} \\
\hline Odyssey & 130,443 & 158,425 & 136,449 & 144,760 & 150,625 & 130,586 & 118,888 & 120,424 & 125,498 & 81,980 & 59,990 & 57,861 & 2,813,351 \\
\hline Pilot & 118,326 & 156,900 & 126,679 & 134,378 & 132,721 & 140,091 & 163,412 & 189,959 & 146,428 & 122,062 & 130,359 & 114,349 & 2,303,552 \\
\hline Ridgeline & 13,356 & 21,361 & 19,557 & 10,015 & 154 & 34,599 & 39,282 & 46,123 & 29,246 & 34,055 & 41,822 & 50,434 & 376,377 \\
\hline Accord & & & & & & & & & & & & & 27,145 \\
\hline Acura MDX & & 104 & 50,871 & 74,266 & 66,203 & 64,300 & 35,759 & & & & & & 291,503 \\
\hline Passport & & & & & & & & 3,310 & 50,702 & 37,990 & 51,013 & 47,462 & 190,477 \\
\hline Subtotal & 262,125 & 336,790 & 333,556 & 363,419 & 349,703 & 369,576 & 357,341 & 359,816 & 351,874 & 276,087 & 283,184 & 270,106 & 6,002,405 \\
\hline \multicolumn{14}{|l|}{Greensburg (U.S.)} \\
\hline Civic & 84,768 & 169,298 & 224,393 & 218,502 & 214,931 & 248,820 & 146,580 & 72,874 & 111,519 & 91,009 & 40,352 & 42,744 & 1,845,900 \\
\hline Civic hybrid & & & & 5,759 & 3,271 & & & & & & & & 9,030 \\
\hline CR-V & & & & & & & 93,085 & 144,827 & 108,899 & 47,997 & 69,717 & 92,897 & 557,422 \\
\hline CR-V hybrid & & & & & & & & & & 34,167 & 33,213 & 2,102 & 69,482 \\
\hline Insight & & & & & & & 56 & 23,727 & 20,143 & 18,124 & 13,682 & 7,680 & 83,412 \\
\hline Acura ILX & & 30,244 & 17,196 & 17,732 & & & & & & & & & 65,172 \\
\hline Subtotal & 84,768 & 199,542 & 241,589 & 241,993 & 218,202 & 248,820 & 239,721 & 241,428 & 240,561 & 191,297 & 156,964 & 145,423 & 2,630,418 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Midddle East/Africa & \begin{tabular}{l}
Associated Region \\
Asia/ \\
Oceania
\end{tabular} & Chronology \\
\hline
\end{tabular}
U.S. Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 1982 & 1983 & 1984 & 1985 & 1986 & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 \\
\hline Total U.S. Production & & & & & & & & & & & & & & & & & & \\
\hline Accord & 968 & 55,337 & 138,573 & 145,337 & 213,811 & 235,619 & 256,169 & 232,955 & 333,922 & 366,222 & 356,385 & 283,038 & 360,591 & 393,645 & 424,472 & 415,588 & 424,660 & 369,333 \\
\hline Accord hybrid & & & & & & & & & & & & & & & & & & \\
\hline Civic & & & & & 24,348 & 88,445 & 110,185 & 129,396 & 101,516 & 84,968 & 101,863 & 120,737 & 137,999 & 159,366 & 186,838 & 201,448 & 208,239 & 221,956 \\
\hline Civic hybrid & & & & & & & & & & & & & & & & & & \\
\hline Insight & & & & & & & & & & & & & & & & & & \\
\hline Acura TL/TLX & & & & & & & & & & & & & & & & & 31,324 & 78,807 \\
\hline Acura CL & & & & & & & & & & & & & & 54 & 23,074 & 31,232 & 30,480 & 15,804 \\
\hline Odyssey & & & & & & & & & & & & & & & & & & \\
\hline Element & & & & & & & & & & & & & & & & & & \\
\hline Pilot & & & & & & & & & & & & & & & & & & \\
\hline Passport & & & & & & & & & & & & & & & & & & \\
\hline Acura RDX & & & & & & & & & & & & & & & & & & \\
\hline CR-V & & & & & & & & & & & & & & & & & & \\
\hline CR-V hybrid & & & & & & & & & & & & & & & & & & \\
\hline Ridgeline & & & & & & & & & & & & & & & & & & \\
\hline Accord Crosstour & & & & & & & & & & & & & & & & & & \\
\hline Acura ILX & & & & & & & & & & & & & & & & & & \\
\hline Acura Integra & & & & & & & & & & & & & & & & & & \\
\hline Acura MDX & & & & & & & & & & & & & & & & & & \\
\hline Acura MDX Hybrid & & & & & & & & & & & & & & & & & & \\
\hline Acura NSX & & & & & & & & & & & & & & & & & & \\
\hline TLX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline MDX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline RDX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline Total & 968 & 55,337 & 138,573 & 145,337 & 238,159 & 324,064 & 366,354 & 362,351 & 435,438 & 451,190 & 458,248 & 403,775 & 498,590 & 553,065 & 634,384 & 648,268 & 694,703 & 685,900 \\
\hline
\end{tabular}

Returnto
Table of Contents
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{North America Manufacturing}
U.S. Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 & 2007 & 2008 & 2009 & 2010 \\
\hline Total U.S. Product & & & & & & & & & & & \\
\hline Accord & 336,034 & 363,210 & 336,231 & 380,946 & 350,351 & 358,794 & 350,393 & 366,869 & 381,533 & 279,408 & 295,709 \\
\hline Accord hybrid & & & & & & & & & & & \\
\hline Civic & 225,723 & 236,029 & 219,134 & 147,564 & 133,995 & 133,724 & 176,652 & 156,032 & 114,305 & 83,301 & 95,120 \\
\hline Civic hybrid & & & & & & & & & & & \\
\hline Insight & & & & & & & & & & & \\
\hline Acura TL/TLX & 83,893 & 78,314 & 72,119 & 60,398 & 82,635 & 88,545 & 79,513 & 66,654 & 57,207 & 28,841 & 35,294 \\
\hline Acura CL & 31,440 & 14,824 & 13,625 & 4,201 & & & & & & & \\
\hline Odyssey & & 2,223 & 107,976 & 167,925 & 151,891 & 204,897 & 201,808 & 196,043 & 161,206 & 83,873 & 119,580 \\
\hline Element & & & 3,608 & 84,280 & 56,736 & 66,116 & 54,210 & 39,103 & 19,608 & 13,920 & 16,800 \\
\hline Pilot & & & & & 27,809 & 87,792 & 85,905 & 118,102 & 121,516 & 65,434 & 121,330 \\
\hline Passport & & & & & & & & & & & \\
\hline Acura RDX & & & & & & 15 & 18,773 & 25,319 & 20,960 & 9,899 & 20,550 \\
\hline CR-V & & & & & & & 7,111 & 47,340 & 110,821 & 133,361 & 196,743 \\
\hline CR-V hybrid & & & & & & & & & & & \\
\hline Ridgeline & & & & & & & & & 13 & 16,180 & 20,180 \\
\hline Accord Crosstour & & & & & & & & & & 9,158 & 33,200 \\
\hline Acura ILX & & & & & & & & & & & \\
\hline Acura Integra & & & & & & & & & & & \\
\hline Acura MDX & & & & & & & & & & & \\
\hline Acura MDX Hybrid & & & & & & & & & & & \\
\hline Acura NSX & & & & & & & & & & & \\
\hline TLX PMC Edition & & & & & & & & & & & \\
\hline MDX PMC Edition & & & & & & & & & & & \\
\hline RDX PMC Edition & & & & & & & & & & & \\
\hline Total & 677,090 & 694,600 & 752,693 & 845,314 & 803,417 & 939,883 & 974,365 & 1,015,462 & 987,169 & 723,375 & 954,506 \\
\hline
\end{tabular}
(continued on next page)

Returnto
Table of Contents

U.S. Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline \multicolumn{14}{|l|}{Total U.S. Production} \\
\hline Accord & 229,439 & 400,143 & 464,628 & 386,239 & 369,365 & 378,364 & 327,362 & 312,814 & 248,635 & 187,415 & 148,683 & 150,901 & 12,410,091 \\
\hline Accord hybrid & & & 2,067 & 15,184 & 10,020 & 29 & 61 & 24,657 & 25,612 & 22,044 & 25,866 & 42,527 & 168,067 \\
\hline Civic & 84,768 & 169,298 & 224,393 & 218,502 & 214,931 & 248,820 & 146,580 & 72,874 & 111,519 & 91,009 & 40,352 & 42,744 & 5,264,673 \\
\hline Civic hybrid & & & & 5,759 & 3,271 & & & & & & & & 9,030 \\
\hline Insight & & & & & & & 56 & 23,727 & 20,143 & 18,124 & 13,682 & 7,680 & 83,412 \\
\hline Acura TLITLX & 35,763 & 39,421 & 25,714 & 40,712 & 53,224 & 43,156 & 42,081 & 30,170 & 23,751 & 29,749 & 17,435 & 15,282 & 1,240,002 \\
\hline Acura CL & & & & & & & & & & & & & 164,734 \\
\hline Odyssey & 130,443 & 158,425 & 136,449 & 144,760 & 150,625 & 130,586 & 118,888 & 120,424 & 125,498 & 81,980 & 59,990 & 57,861 & 2,813,351 \\
\hline Element & 7,500 & & & & & & & & & & & & 361,881 \\
\hline Pilot & 118,326 & 156,900 & 126,679 & 134,378 & 132,721 & 140,091 & 163,412 & 189,959 & 146,428 & 122,062 & 130,359 & 114,349 & 2,303,552 \\
\hline Passport & & & & & & & & 3,310 & 50,702 & 37,990 & 51,013 & 47,462 & 190,477 \\
\hline Acura RDX & 19,377 & 37,586 & 57,007 & 60,026 & 60,044 & 67,472 & 56,979 & 74,188 & 77,653 & 63,001 & 53,340 & 31,504 & 753,693 \\
\hline CR-V & 165,840 & 179,407 & 168,432 & 148,184 & 175,984 & 166,626 & 242,381 & 266,924 & 270,764 & 173,092 & 160,601 & 165,208 & 2,778,819 \\
\hline CR-V hybrid & & & & & & & & & & 34,167 & 49,373 & 22,890 & 106,430 \\
\hline Ridgeline & 13,356 & 21,361 & 19,557 & 10,015 & 154 & 34,599 & 39,282 & 46,123 & 29,246 & 34,055 & 41,822 & 50,434 & 376,377 \\
\hline Accord Crosstour & 18,839 & 26,435 & 16,924 & 13,079 & 5,165 & & & & & & & & 122,800 \\
\hline Acura ILX & & 30,244 & 17,196 & 17,800 & 28,017 & 15,297 & 9,808 & 11,877 & 18,134 & 14,942 & 12,239 & 5,524 & 181,078 \\
\hline Acura Integra & & & & & & & & & & & 90 & 17,804 & 17,894 \\
\hline Acura MDX & & 104 & 50,871 & 74,266 & 66,203 & 64,300 & 60,002 & 62,976 & 54,321 & 55,157 & 50,885 & 59,322 & 598,407 \\
\hline Acura MDX Hybrid & & & & & & & & & 2,044 & 1,080 & & & 3,124 \\
\hline Acura NSX & & & & & & 712 & 925 & 433 & 228 & 137 & 142 & 354 & 2,931 \\
\hline TLX PMC Edition & & & & & & & & & 363 & & & 62 & 425 \\
\hline MDX PMC Edition & & & & & & & & & 3 & 330 & & & 333 \\
\hline RDX PMC Edition & & & & & & & & & & 114 & 452 & & 566 \\
\hline Total & 823,651 & 1,219,324 & 1,309,917 & 1,268,904 & 1,269,724 & 1,290,052 & 1,207,817 & 1,240,456 & 1,205,044 & 966,448 & 856,324 & 831,908 & 29,952,147 \\
\hline
\end{tabular}

Table of Contents
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North Amerioa R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middile East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{North America Manufacturing}

\section*{North American Automobile Production}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 1982 & 1983 & 1984 & 1985 & 1986 & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 \\
\hline Alliston (Canada) & & & & & & & & & & & & & & & & & & \\
\hline Accord & & & & & 507 & 15,679 & 12,484 & & & & & & & & & & & \\
\hline Civic & & & & & & & 37,484 & 86,594 & 105,959 & 99,150 & 104,123 & 100,621 & 108,308 & 106,133 & 141,864 & 154,194 & 159,414 & 168,377 \\
\hline Acura EL & & & & & & & & & & & & & & & 2,618 & 10,987 & 7,925 & 7,680 \\
\hline Odyssey & & & & & & & & & & & & & & & & & 12,458 & 98,862 \\
\hline Acura MDX & & & & & & & & & & & & & & & & & & 21 \\
\hline Pilot & & & & & & & & & & & & & & & & & & \\
\hline Ridgeline & & & & & & & & & & & & & & & & & & \\
\hline Acura CSX & & & & & & & & & & & & & & & & & & \\
\hline Acura ZDX & & & & & & & & & & & & & & & & & & \\
\hline CR-V & & & & & & & & & & & & & & & & & & \\
\hline CR-V hybrid & & & & & & & & & & & & & & & & & & \\
\hline Total & & & & & 507 & 15,679 & 49,968 & 86,594 & 105,969 & 99,150 & 104,123 & 100,621 & 108,308 & 106,133 & 144,482 & 165,181 & 179,797 & 274,940 \\
\hline El Salto (Mexico) & & & & & & & & & & & & & & & & & & \\
\hline Accord & & & & & & & & & & & & & & 105 & 1,194 & 3,057 & 7,194 & 10,133 \\
\hline CR-V & & & & & & & & & & & & & & & & & & \\
\hline HR-V & & & & & & & & & & & & & & & & & & \\
\hline Subtotal & & & & & & & & & & & & & & 105 & 1,194 & 3,057 & 7,194 & 10,133 \\
\hline Celaya (Mexico) & & & & & & & & & & & & & & & & & & \\
\hline Fit & & & & & & & & & & & & & & & & & & \\
\hline HR-V & & & & & & & & & & & & & & & & & & \\
\hline Subtotal & & & & & & & & & & & & & & & & & & \\
\hline Total N.A. Production & & & & & & & & & & & & & & & & & & \\
\hline Accord & 968 & 55,337 & 138,573 & 145,337 & 214,318 & 251,298 & 268,653 & 232,955 & 333,922 & 366,222 & 356,385 & 283,038 & 360,591 & 393,750 & 425,666 & 418,645 & 431,854 & 379,466 \\
\hline Accord hybrid & & & & & & & & & & & & & & & & & & \\
\hline Civic & & & & & 24,348 & 88,445 & 147,669 & 215,990 & 207,475 & 184,118 & 205,986 & 221,358 & 246,307 & 265,499 & 328,702 & 355,642 & 367,653 & 390,333 \\
\hline Civic hybrid & & & & & & & & & & & & & & & & & & \\
\hline Insight & & & & & & & & & & & & & & & & & & \\
\hline Odyssey & & & & & & & & & & & & & & & & & 12,458 & 98,862 \\
\hline Element & & & & & & & & & & & & & & & & & & \\
\hline Pilot & & & & & & & & & & & & & & & & & & \\
\hline Ridgeline & & & & & & & & & & & & & & & & & & \\
\hline CR-V & & & & & & & & & & & & & & & & & & \\
\hline CR-V hybrid & & & & & & & & & & & & & & & & & & \\
\hline Crosstour & & & & & & & & & & & & & & & & & & \\
\hline Fit & & & & & & & & & & & & & & & & & & \\
\hline HR-V & & & & & & & & & & & & & & & & & & \\
\hline Acura CL & & & & & & & & & & & & & & 54 & 23,074 & 31,232 & 30,480 & 15,804 \\
\hline Acura EL & & & & & & & & & & & & & & & 2,618 & 10,987 & 7,925 & 7,680 \\
\hline Acura TLTTLX & & & & & & & & & & & & & & & & & 31,324 & 78,807 \\
\hline Acura MDX & & & & & & & & & & & & & & & & & & 21 \\
\hline Acura MDX Hybrid & & & & & & & & & & & & & & & & & & \\
\hline Acura CSX & & & & & & & & & & & & & & & & & & \\
\hline Acura RDX & & & & & & & & & & & & & & & & & & \\
\hline Acura ZDX & & & & & & & & & & & & & & & & & & \\
\hline Acura ILX & & & & & & & & & & & & & & & & & & \\
\hline Acura Integra & & & & & & & & & & & & & & & & & & \\
\hline NSX & & & & & & & & & & & & & & & & & & \\
\hline Passport & & & & & & & & & & & & & & & & & & \\
\hline Acura TLX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline Acura MDX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline Acura RDX PMC Edition & & & & & & & & & & & & & & & & & & \\
\hline Grand Total N.A. Production & 968 & 55,337 & 138,573 & 145,337 & 238,666 & 339,743 & 416,322 & 448,945 & 541,397 & 550,340 & 562,371 & 504,396 & 606,898 & 659,303 & 780,060 & 816,506 & 881,694 & 970,973 \\
\hline (continued on next pa & & & & & & & & & & & & & & & & & \[
\begin{aligned}
& \text { Returr } \\
& \text { Table }
\end{aligned}
\] & Contents \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline Worldwide & North America & North America & North America \\
\hline Operations & Regional & Sales & Manufacturing \\
\hline & Operations & & \\
\hline
\end{tabular}
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North America R\&D/

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Engineering
\begin{tabular}{|l|l|l|}
\hline U.S. Exports & China & \begin{tabular}{l} 
Associated Region \\
Japan
\end{tabular} \\
\hline
\end{tabular}

\section*{North America Manufacturing}

North American Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 & 2007 & 2008 & 2009 & 2010 \\
\hline \multicolumn{12}{|l|}{Alliston (Canada)} \\
\hline Accord & & & & & & & & & & & \\
\hline Civic & 158,818 & 167,642 & 161,101 & 187,167 & 190,795 & 185,855 & 194,309 & 246,374 & 299,246 & 224,527 & 207,547 \\
\hline Acura EL & 8,097 & 9,398 & 8,163 & 5,620 & 3,719 & 4,149 & & & & & \\
\hline Odyssey & 147,206 & 149,122 & 68,561 & 14,911 & 7,621 & & & & & & \\
\hline Acura MDX & 12,702 & 44,832 & 58,924 & 67,564 & 67,529 & 67,592 & 54,338 & 68,706 & 55,776 & 32,784 & 63,926 \\
\hline Pilot & & & 64,269 & 116,968 & 122,665 & 65,577 & 75,925 & 16,867 & & & \\
\hline Ridgeline & & & & & 199 & 60,679 & 56,866 & 55,150 & 25,251 & & \\
\hline Acura CSX & & & & & & 1,639 & 5,640 & 3,483 & 2,738 & 1,890 & 1,950 \\
\hline Acura ZDX & & & & & & & & & & 595 & 4,849 \\
\hline \multicolumn{12}{|l|}{CR-V} \\
\hline \multicolumn{12}{|l|}{CR-V hybrid} \\
\hline Total & 326,823 & 370,994 & 361,018 & 392,230 & 392,528 & 385,491 & 387,078 & 390,580 & 383,011 & 259,796 & 278,272 \\
\hline \multicolumn{12}{|l|}{El Salto (Mexico)} \\
\hline Accord & 18,803 & 23,822 & 24,978 & 21,625 & 21,824 & 23,538 & 24,235 & 15,770 & & & \\
\hline CR-V & & & & & & & & 10,921 & 51,247 & 47,787 & 55,001 \\
\hline \multicolumn{12}{|l|}{HR-V} \\
\hline Subtotal & 18,803 & 23,822 & 24,978 & 21,625 & 21,824 & 23,538 & 24,235 & 26,691 & 51,247 & 47,787 & 55,001 \\
\hline \multicolumn{12}{|l|}{Celaya (Mexico)} \\
\hline \multicolumn{12}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & & & & & \\
\hline \multicolumn{12}{|l|}{Subtotal} \\
\hline \multicolumn{12}{|l|}{Total N.A. Production} \\
\hline Accord & 354,837 & 387,032 & 361,209 & 402,571 & 372,175 & 382,332 & 374,628 & 382,639 & 381,533 & 279,408 & 295,709 \\
\hline \multicolumn{12}{|l|}{Accord hybrid} \\
\hline Civic & 384,541 & 403,671 & 380,235 & 334,731 & 324,790 & 319,579 & 370,961 & 402,406 & 413,551 & 307,828 & 302,667 \\
\hline \multicolumn{12}{|l|}{Civic hybrid} \\
\hline \multicolumn{12}{|l|}{Insight} \\
\hline Odyssey & 147,206 & 151,345 & 176,537 & 182,836 & 159,512 & 204,897 & 201,808 & 196,043 & 161,206 & 83,873 & 119,580 \\
\hline Element & & & 3,608 & 84,280 & 56,736 & 66,116 & 54,210 & 39,103 & 19,608 & 13,920 & 16,800 \\
\hline Pilot & & & 64,269 & 116,968 & 150,474 & 153,369 & 161,830 & 134,969 & 121,516 & 65,434 & 121,330 \\
\hline Ridgeline & & & & & 199 & 60,679 & 56,866 & 55,150 & 25,264 & 16,180 & 20,180 \\
\hline CR-V & & & & & & & 7,111 & 58,261 & 162,068 & 181,148 & 251,744 \\
\hline \multicolumn{12}{|l|}{CR-V hybrid} \\
\hline Crosstour & & & & & & & & & & 9,158 & 33,200 \\
\hline \multicolumn{12}{|l|}{Fit} \\
\hline \multicolumn{12}{|l|}{HR-V} \\
\hline Acura CL & 31,440 & 14,824 & 13,625 & 4,201 & & & & & & & \\
\hline Acura EL & 8,097 & 9,398 & 8,163 & 5,620 & 3,719 & 4,149 & & & & & \\
\hline Acura TL/TLX & 83,893 & 78,314 & 72,119 & 60,398 & 82,635 & 88,545 & 79,513 & 66,654 & 52,207 & 28,841 & 35,294 \\
\hline Acura MDX & 12,702 & 44,832 & 58,924 & 67,564 & 67,529 & 67,592 & 54,338 & 68,706 & 55,776 & 32,784 & 63,926 \\
\hline \multicolumn{12}{|l|}{Acura MDX Hybrid} \\
\hline Acura CSX & & & & & & 1,639 & 5,640 & 3,483 & 2,738 & 1,890 & 1,950 \\
\hline Acura RDX & & & & & & 15 & 18,773 & 25,319 & 20,960 & 9,899 & 20,550 \\
\hline Acura ZDX & & & & & & & & & & 595 & 4,849 \\
\hline \multicolumn{12}{|l|}{Acura ILX} \\
\hline \multicolumn{12}{|l|}{Acura Integra} \\
\hline \multicolumn{12}{|l|}{NSX} \\
\hline \multicolumn{12}{|l|}{Passport} \\
\hline \multicolumn{12}{|l|}{Acura TLX PMC Edition} \\
\hline \multicolumn{12}{|l|}{Acura MDX PMC Edition} \\
\hline \multicolumn{12}{|l|}{Acura RDX PMC Edition} \\
\hline Grand Total N.A. Production & 1,022,716 & 1,089,416 & 1,138,689 & 1,259,169 & 1,217,769 & 1,348,912 & 1,385,687 & 1,432,733 & 1,421,427 & 1,030,958 & 1,287,779 \\
\hline (continued on next p & & & & & & & & & & (-) & f Contents \\
\hline
\end{tabular}

\section*{HONDA 2023 Digital FactBook}
\begin{tabular}{|c|c|c|c|}
\hline Worldwide & North America & North America & North America \\
\hline Operations & Regional & Sales & Manufacturing \\
\hline & Operations & & \\
\hline
\end{tabular}
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North America
Engineering

```
U.S. Exports China

Associated Region Japan

Associated Region South America

Associated Region Europe/Middle East/Africa
 Asia/ Oceania

\section*{North America Manufacturing}

North American Automobile Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline \multicolumn{14}{|l|}{Alliston (Canada)} \\
\hline Accord & & & & & & & & & & & & & 28,670 \\
\hline Civic & 178,732 & 226,390 & 215,048 & 194,054 & 178,828 & 205,762 & 210,198 & 209,543 & 196,569 & 172,012 & 141,978 & 123,322 & 5,848,038 \\
\hline Acura EL & & & & & & & & & & & & & 68,356 \\
\hline Odyssey & & & & & & & & & & & & & 498,741 \\
\hline Acura MDX & 52,069 & 67,918 & 6,482 & & & & & & & & & & 721,163 \\
\hline Pilot & & & & & & & & & & & & & 462,271 \\
\hline Ridgeline & & & & & & & & & & & & & 198,145 \\
\hline Acura CSX & 1,170 & & & & & & & & & & & & 18,510 \\
\hline Acura ZDX & 1,940 & 997 & 181 & & & & & & & & & & 8,562 \\
\hline CR-V & 140 & 114,644 & 186,413 & 198,953 & 206,154 & 205,400 & 219,966 & 223,228 & 211,195 & 183,521 & 150,211 & 105,425 & 2,005,250 \\
\hline CR-V hybrid & & & & & & & & & & & & 11,789 & 11,789 \\
\hline Total & 234,051 & 409,949 & 408,124 & 393,007 & 384,982 & 411,162 & 430,164 & 432,771 & 407,764 & 355,533 & 292,189 & 240,536 & 9,869,495 \\
\hline \multicolumn{14}{|l|}{El Salto (Mexico)} \\
\hline Accord & & & & & & & & & & & & & 196,278 \\
\hline CR-V & 45,426 & 61,813 & 63,172 & 62,025 & 63,126 & 59,288 & & & & & & & 519,806 \\
\hline HR-V & & & & & & 20 & 36,804 & 40,576 & 36,066 & & & & 113,466 \\
\hline Subtotal & 45,426 & 61,813 & 63,172 & 62,025 & 63,126 & 59,308 & 36,804 & 40,576 & 36,066 & & & & 829,550 \\
\hline \multicolumn{14}{|l|}{Celaya (Mexico)} \\
\hline Fit & & & 93 & 83,029 & 44,231 & 23,604 & 56,031 & 27,909 & 47,955 & 34,704 & & & 317,556 \\
\hline HR-V & & & & 159 & 100,428 & 172,070 & 120,613 & 79,036 & 120,394 & 93,853 & 152,291 & 126,309 & 965,153 \\
\hline Subtotal & & & 93 & 83,188 & 144,659 & 195,674 & 176,644 & 106,945 & 168,349 & 128,557 & 152,291 & 126,309 & 1,282,709 \\
\hline \multicolumn{14}{|l|}{Total N.A. Production} \\
\hline Accord & 229,439 & 400,143 & 464,628 & 386,239 & 369,365 & 378,364 & 327,362 & 312,814 & 248,635 & 187,415 & 148,683 & 150,901 & 12,635,039 \\
\hline Accord hybrid & & & 2,067 & 15,184 & 10,020 & 29 & 61 & 24,657 & 25,612 & 22,044 & 25,866 & 42,527 & 168,067 \\
\hline Civic & 263,500 & 395,688 & 439,441 & 412,556 & 393,759 & 454,582 & 356,778 & 282,417 & 308,088 & 263,021 & 182,330 & 166,066 & 11,112,711 \\
\hline Civic hybrid & & & & 5,759 & 3,271 & & & & & & & & 9,030 \\
\hline Insight & & & & & & & 56 & 23,727 & 20,143 & 18,124 & 13,682 & 7,680 & 83,412 \\
\hline Odyssey & 130,443 & 158,425 & 136,449 & 144,760 & 150,625 & 130,586 & 118,888 & 120,424 & 125,498 & 81,980 & 59,990 & 57,861 & 3,312,092 \\
\hline Element & 7,500 & & & & & & & & & & & & 361,881 \\
\hline Pilot & 118,326 & 156,900 & 126,679 & 134,378 & 132,721 & 140,091 & 163,412 & 189,959 & 146,428 & 122,062 & 130,359 & 114,349 & 2,765,823 \\
\hline Ridgeline & 13,356 & 21,361 & 19,557 & 10,015 & 154 & 34,599 & 39,282 & 46,123 & 29,246 & 34,055 & 41,822 & 50,434 & 574,522 \\
\hline CR-V & 211,406 & 355,864 & 418,017 & 409,162 & 445,264 & 431,314 & 462,347 & 490,152 & 481,959 & 356,613 & 310,812 & 270,633 & 5,303,875 \\
\hline CR-V hybrid & & & & & & & & & & 34,167 & 49,373 & 34,679 & 118,219 \\
\hline Crosstour & 18,839 & 26,435 & 16,924 & 13,079 & 5,165 & & & & & & & & 122,800 \\
\hline Fit & & & 93 & 83,029 & 44,231 & 23,604 & 56,031 & 27,909 & 47,955 & 34,704 & & & 317,556 \\
\hline HR-V & & & & 159 & 100,428 & 172,090 & 157,417 & 119,612 & 156,460 & 93,853 & 152,291 & 126,309 & 1,078,619 \\
\hline Acura CL & & & & & & & & & & & & & 164,734 \\
\hline Acura EL & & & & & & & & & & & & & 68,356 \\
\hline Acura TL/TLX & 35,763 & 39,421 & 25,714 & 40,712 & 53,224 & 43,156 & 42,081 & 30,170 & 23,751 & 29,749 & 17,435 & 15,282 & 1,240,002 \\
\hline Acura MDX & 52,069 & 68,022 & 57,353 & 74,266 & 66,203 & 64,300 & 60,002 & 62,976 & 54,321 & 55,157 & 50,885 & 59,322 & 1,319,570 \\
\hline Acura MDX Hybrid & & & & & & & & & 2,044 & 1,080 & & & 3,124 \\
\hline Acura CSX & 1,170 & & & & & & & & & & & & 18,510 \\
\hline Acura RDX & 19,377 & 37,586 & 57,007 & 60,026 & 60,044 & 67,472 & 56,979 & 74,188 & 77,653 & 63,001 & 53,340 & 31,504 & 753,693 \\
\hline Acura ZDX & 1,940 & 997 & 181 & & & & & & & & & & 8,562 \\
\hline Acura ILX & & 30,244 & 17,196 & 17,800 & 28,017 & 15,297 & 9,808 & 11,877 & 18,134 & 14,942 & 12,329 & 5,524 & 181,078 \\
\hline Acura Integra & & & & & & & & & & & 90 & 17,804 & 17,894 \\
\hline NSX & & & & & & 712 & 925 & 433 & 228 & 137 & 142 & 354 & 2,931 \\
\hline Passport & & & & & & & & 3,310 & 50,702 & 37,990 & 51,013 & 47,462 & 190,477 \\
\hline Acura TLX PMC Edition & & & & & & & & & 363 & & & 62 & 425 \\
\hline Acura MDX PMC Edition & & & & & & & & & 3 & 330 & & & 333 \\
\hline Acura RDX PMC Edition & & & & & & & & & & 114 & 452 & & 566 \\
\hline Grand Total N.A. Production & 1,103,128 & 1,691,086 & 1,781,306 & 1,807,124 & 1,862,491 & 1,956,196 & 1,851,429 & 1,820,748 & 1,817,223 & 1,450,538 & 1,300,804 & 1,198,753 & 41,933,901 \\
\hline & & & & & & & & & & & & ↔ & nto of Contents \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{North American Engine Production}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 1985 & 1986 & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 & 2000 \\
\hline Motorcycle Engine & 8,084 & 20,881 & 4,487 & 20,920 & 11,475 & 7,641 & 6,706 & 10,373 & 12,916 & 9,800 & 13,388 & 17,862 & 21,930 & 22,628 & 20,668 & 10,693 \\
\hline \multicolumn{17}{|l|}{Auto Engine} \\
\hline L4 (Ohio) \({ }^{1,2}\) & & 8,391 & 64,230 & 107,140 & 216,285 & 474,494 & 499,827 & 498,069 & 470,882 & 567,997 & 591,112 & 719,119 & 717,070 & 697,766 & 613,393 & 572,791 \\
\hline L4 (Canada) \({ }^{1}\) & & & & & & & & & & & & & & & & \\
\hline V6 (Ohio) \({ }^{3}\) & & & & & & & & & & & & 6,754 & 67,062 & 197,244 & 340,485 & 441,462 \\
\hline V6 (Alabama) \({ }^{4}\) & & & & & & & & & & & & & & & & \\
\hline L4 (Celaya, Mexico) \({ }^{1}\) & & & & & & & & & & & & & & & & \\
\hline Total Auto Engine & & 8,391 & 64,230 & 107,140 & 216,285 & 474,494 & 499,827 & 498,069 & 470,882 & 567,997 & 591,112 & 725,873 & 784,132 & 895,010 & 953,878 & 1,014,253 \\
\hline \multicolumn{17}{|l|}{\begin{tabular}{l}
\({ }^{1}\) 4-cylinder engines for Civic \\
\({ }^{2} 4\)-cylinder engines for Civic, Accord and CR-V \\
(Note: Chart continued below.) \\
\({ }^{3}\) V6 engines for Accord, Acura TLX and Acura MDX \\
\({ }^{4}\) V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord
\end{tabular}} \\
\hline & & 01 & 2002 & & 2003 & & 04 & 2005 & & 2006 & 2007 & & 2008 & & 2009 & 2010 \\
\hline Motorcycle Engine & & & 53,049 & & 49,962 & & & 55,984 & & 49,485 & 41,756 & & 28,297 & & 0,865 & \\
\hline \multicolumn{17}{|l|}{Auto Engine} \\
\hline L4 (Ohio) \({ }^{1,2}\) & & & 611,406 & & 646,753 & & & 645,426 & & 702,354 & 779,556 & & 810,610 & & 5,363 & 585,353 \\
\hline L4 (Canada) \({ }^{1}\) & & & & & & & & & & & & & & & 7,400 & 189,393 \\
\hline V6 (Ohio) \({ }^{3}\) & & & 398,914 & & 442,614 & & & 438,894 & & 437,070 & 322,204 & & 262,838 & & 6,584 & 188,289 \\
\hline V6 (Alabama) \({ }^{4}\) & & 83 & 108,020 & & 167,925 & & & 292,719 & & 287,713 & 313,969 & & 282,659 & & 1,600 & 272,231 \\
\hline \multicolumn{17}{|l|}{L4 (Celaya, Mexico) \({ }^{1}\)} \\
\hline Total Auto Engine & & & 1,118,340 & & 1,257,292 & 1,259 & & 1,377,039 & & 1,427,137 & 1,415,729 & & 1,356,107 & & 0,947 & 1,235,266 \\
\hline
\end{tabular}

4-cylinder engines for Civic
2-cylinder engines for Civic, Accord and CR-V
V6 engines for Accord, Acura TLX and Acura MDX
(Note: Chart continued below.)
V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline Motorcycle Engine & & & & & & & & & & & & & 599,569 \\
\hline \multicolumn{14}{|l|}{Auto Engine} \\
\hline L4 (Ohio) \({ }^{1,2}\) & 505,529 & 806,468 & 943,235 & 1,042,348 & 936,164 & 957,950 & 909,598 & 974,865 & 973,431 & 666,604 & 624,448 & 648,988 & 23,363,546 \\
\hline L4 (Canada) \({ }^{1}\) & 142,062 & 260,194 & 261,224 & 239,083 & 221,395 & 237,528 & 246,053 & 248,995 & 241,217 & 191,478 & 129,711 & 106,287 & 2,872,020 \\
\hline V6 (Ohio) \({ }^{3}\) & 152,315 & 233,123 & 171,314 & 175,539 & 144,066 & 147,535 & 142,117 & 103,697 & 67,839 & 118,664 & 116,590 & 62,585 & 6,199,641 \\
\hline V6 (Alabama) \({ }^{4}\) & 262,082 & 336,790 & 333,556 & 336,017 & 349,895 & 369,635 & 354,345 & 359,278 & 351,550 & 276,057 & 283,244 & 270,949 & 5,972,324 \\
\hline L4 (Celaya, Mexico) \({ }^{1}\) & & & 63,172 & 145,539 & 144,597 & 255,112 & 213,645 & 132,805 & 168,348 & 138,618 & 152,201 & 123,346 & 1,537,383 \\
\hline Total Auto Engine & 1,061,988 & 1,636,575 & 1,772,501 & 1,938,526 & 1,796,117 & 1,967,760 & 1,865,758 & 1,819,640 & 1,802,385 & 1,391,421 & 1,306,194 & 1,212,155 & 39,944,914 \\
\hline \multicolumn{14}{|l|}{\begin{tabular}{l}
\({ }^{1}\) 4-cylinder engines for Civic \\
\({ }^{2}\) 4-cylinder engines for Civic, Accord and CR-V \\
\({ }^{3}\) V6 engines for Accord, Acura TLX and Acura MDX \\
\({ }^{4}\) V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord
\end{tabular}} \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middile East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{North American Transmission Production}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Automatic Transmission* & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 \\
\hline Honda Ohio Transmission Plant & 1,855 & 197,285 & 320,833 & 340,424 & 315,533 & 373,644 & 400,539 & 503,156 & 567,948 & 696,306 & 790,599 & 844,769 & 923,020 & 1,011,802 & 1,034,252 & 1,003,289 & 1,031,130 \\
\hline Honda Georgia Transmission Plant & & & & & & & & & & & & & & & & & \\
\hline Honda de Mexico, Celaya Transmission Plant & & & & & & & & & & & & & & & & & \\
\hline Total Automatic Transmission & 1,855 & 197,285 & 320,833 & 340,424 & 315,533 & 373,644 & 400,539 & 503,156 & 567,948 & 696,306 & 790,599 & 844,769 & 923,020 & 1,011,802 & 1,034,252 & 1,003,289 & 1,031,130 \\
\hline
\end{tabular}
* From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Automatic Transmission* & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 & 2007 & 2008 & 2009 & 2010 \\
\hline Honda Ohio Transmission Plant & 923,020 & 1,011,802 & 1,034,252 & 1,003,289 & 1,031,130 & 883,554 & 719,861 & 687,725 & 504,426 & 599,404 \\
\hline Honda Georgia Transmission Plant & & & & & & 52,456 & 273,379 & 282,936 & 182,078 & 263,601 \\
\hline Honda de Mexico, Celaya Transmission Plant & & & & & & & & & & \\
\hline Total Automatic Transmission & 923,020 & 1,011,802 & 1,034,252 & 1,003,289 & 1,031,130 & 936,010 & 993,240 & 970,661 & 686,504 & 863,005 \\
\hline \begin{tabular}{l}
* From 1989-96, transmissions were produced at the Anna Honda began transmission production in 1997. \\
Honda Georgia Transmission Plant began transmission produ
\end{tabular} & & & & & & & & & te: Chart & d below.) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Automatic Transmission* & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline Honda Ohio Transmission Plant & 599,821 & 994,579 & 1,245,895 & 856,582 & 895,248 & 1,010,600 & 826,904 & 841,402 & 852,322 & 702,813 & 599,430 & 569,329 & 23,746,279 \\
\hline Honda Georgia Transmission Plant & 281,682 & 364,145 & 345,169 & 365,375 & 268,768 & 263,111 & 303,926 & 343,466 & 312,811 & 239,793 & 215,120 & 198,490 & 4,556,306 \\
\hline Honda de Mexico, Celaya Transmission Plant & & & & & 40,667 & 278,646 & 306,517 & 252,647 & 280,364 & 258,573 & 200,718 & 191,702 & 1,809,834 \\
\hline Total Automatic Transmission & 881,503 & 1,358,724 & 1,591,064 & 1,221,957 & 1,204,683 & 1,552,357 & 1,437,347 & 1,437,515 & 1,445,497 & 1,201,179 & 1,015,268 & 959,521 & 30,112,419 \\
\hline
\end{tabular}
* From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997
Honda Georgia Transmission Plant began transmission production in 2006.

Returnto
Table of Contents
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

\section*{North America Manufacturing}

North American Powersports Product Production
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 1979 & 1980 & 1981| & 1982 & 1983 | & 1984 & 1985 & 1986 & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 \\
\hline \multicolumn{22}{|l|}{Marysville Motorcycle Plant} \\
\hline Motorcycle & 3,326 & 22,203 & 55,871 & 50,050 & 41,143 & 59,156 & 41,961 & 28,029 & 41,669 & 23,222 & 14,448 & 7,641 & 7,676 & 16,048 & 20,393 & 21,207 & 29,502 & 34,630 & 39,135 & 38,173 & 33,674 \\
\hline ATV & & & & & & & & & & & 32,693 & 55,417 & 47,243 & 50,980 & 62,237 & 84,509 & 97,822 & 117,195 & 143,897 & 127,044 & 99,732 \\
\hline Subtotal & 3,326 & 22,203 & 55,871 & 50,050 & 41,143 & 59,156 & 41,961 & 28,029 & 41,669 & 23,222 & 47,141 & 63,058 & 54,919 & 67,028 & 82,630 & 105,716 & 127,324 & 151,825 & 183,032 & 165,217 & 133,406 \\
\hline \multicolumn{22}{|l|}{South Carolina} \\
\hline ATV & & & & & & & & & & & & & & & & & & & & 27,257 & 116,962 \\
\hline \multicolumn{22}{|l|}{Side-by-Sides} \\
\hline \multicolumn{22}{|l|}{PWC} \\
\hline Subtotal & & & & & & & & & & & & & & & & & & & & 27,257 & 116,962 \\
\hline \multicolumn{22}{|l|}{Honda de Mexico S.A. de C.V.} \\
\hline Motorcycle & & & & & & & & & & 1,421 & 15,163 & 12,862 & 11,667 & 32,258 & 21,948 & 14,382 & 9,363 & 6,283 & 7,023 & 10,298 & 11,951 \\
\hline \multicolumn{22}{|l|}{Total N.A. Production} \\
\hline Motorcycle & 3,326 & 22,203 & 55,871 & 50,050 & 41,143 & 59,156 & 41,961 & 28,029 & 41,669 & 24,643 & 29,611 & 20,503 & 19,343 & 48,306 & 42,341 & 35,589 & 38,865 & 40,913 & 46,158 & 48,471 & 45,625 \\
\hline ATV/UTV & & & & & & & & & & & 32,693 & 55,417 & 47,243 & 50,980 & 62,237 & 84,509 & 97,822 & 117,195 & 143,897 & 154,301 & 216,694 \\
\hline \multicolumn{22}{|l|}{Side-by-Sides} \\
\hline PWC & & & & & & & & & & & & & & & & & & & & & \\
\hline Grand Total & 3,326 & 22,203 & 55,871 & 50,050 & 41,143 & 59,156 & 41,961 & 28,029 & 41,669 & 24,643 & 62,304 & 75,920 & 66,586 & 99,286 & 104,578 & 120,098 & 136,687 & 158,108 & 190,055 & 202,772 & 262,319 \\
\hline
\end{tabular}
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2000 & 2001 & 2002 & 2003 | & 2004 & 2005 & 2006 & 2007 | & 2008 & 2009 & 2010 \\
\hline \multicolumn{12}{|l|}{Marysville Motorcycle Plant} \\
\hline Motorcycle & 24,890 & 56,036 & 60,862 & 60,345 & 58,264 & 60,524 & 60,171 & 44,423 & 28,334 & 10,865 & \\
\hline ATV & 105,284 & 66,243 & 62,596 & 48,180 & 38,557 & 9,915 & & & & & \\
\hline Subtotal & 130,174 & 122,279 & 123,458 & 108,525 & 96,821 & 70,439 & 60,171 & 44,423 & 28,334 & 10,865 & \\
\hline \multicolumn{12}{|l|}{South Carolina} \\
\hline ATV & 153,742 & 223,659 & 234,453 & 244,218 & 280,291 & 264,086 & 260,267 & 222,486 & 153,674 & 32,050 & 83,957 \\
\hline \multicolumn{12}{|l|}{Side-by-Sides} \\
\hline PWC & & & 564 & 11,782 & 11,918 & 11,193 & 10,359 & 4,211 & 2,279 & 72 & \\
\hline Subtotal & 153,742 & 223,659 & 235,017 & 256,000 & 292,209 & 275,279 & 270,626 & 226,697 & 155,953 & 32,122 & 83,957 \\
\hline \multicolumn{12}{|l|}{Honda de Mexico S.A. de C.V.} \\
\hline Motorcycle & 12,031 & 14,950 & 19,298 & 18,394 & 22,736 & 26,696 & 23,720 & 9,679 & 7,120 & 5,040 & \\
\hline \multicolumn{12}{|l|}{Total N.A. Production} \\
\hline Motorcycle & 36,921 & 70,986 & 80,160 & 78,739 & 81,000 & 87,220 & 83,891 & 54,102 & 35,454 & 15,905 & \\
\hline ATV/UTV & 259,026 & 289,902 & 297,049 & 292,398 & 318,848 & 274,001 & 260,267 & 222,486 & 153,674 & 32,050 & 83,957 \\
\hline \multicolumn{12}{|l|}{Side-by-Sides} \\
\hline PWC & & & 564 & 11,782 & 11,918 & 11,193 & 10,359 & 4,211 & 2,279 & 72 & \\
\hline Grand Total & 295,947 & 360,888 & 377,773 & 382,919 & 411,766 & 372,414 & 354,517 & 280,799 & 191,407 & 48,027 & 83,957 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

North American Powersports Product Production (Continued)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline \multicolumn{14}{|l|}{Marysville Motorcycle Plant} \\
\hline Motorcycle & & & & & & & & & & & & & 1,093,871 \\
\hline ATV & & & & & & & & & & & & & 1,249,544 \\
\hline Subtotal & & & & & & & & & & & & & 2,343,415 \\
\hline \multicolumn{14}{|l|}{South Carolina} \\
\hline ATV & 106,899 & 112,850 & 107,942 & 120,228 & 122,821 & 140,358 & 126,378 & 123,471 & 75,066 & 61,430 & 65,937 & 73,300 & 3,533,782 \\
\hline Side-by-Sides & & & & & & & & & 47,922 & 35,392 & 42,443 & 37,529 & 163,286 \\
\hline PWC & & & & & & & & & & & & & 52,378 \\
\hline Subtotal & 106,899 & 112,850 & 107,942 & 120,228 & 122,821 & 140358 & 126,378 & 123,471 & 122,988 & 96,822 & 108,380 & 110,829 & 3,749,446 \\
\hline \multicolumn{14}{|l|}{Honda de Mexico S.A. de C.V.} \\
\hline Motorcycle & 7,050 & 52,447 & 39,550 & 49,590 & 56,720 & 48,309 & 57,450 & 59,407 & 58,942 & 47,851 & 90,128 & 111,668 & 993,395 \\
\hline \multicolumn{14}{|l|}{Total N.A. Production} \\
\hline Motorcycle & 7,050 & 52,447 & 39,550 & 49,590 & 56,720 & 48,309 & & 59,407 & 58,942 & 47,851 & 90,128 & 111,668 & 2,087,266 \\
\hline ATV/UTV & 106,899 & 112,850 & 107,942 & 120,228 & 122,821 & 140,358 & 126,378 & 123,471 & 75,066 & 61,430 & 65,937 & 73,300 & 4,783,326 \\
\hline Side-by-Sides & & & & & & & & & 47,922 & 35,392 & 42,443 & 37,529 & 163,286 \\
\hline PWC & & & & & & & & & & & & & 52,378 \\
\hline Grand Total & 113,949 & 165,297 & 147,492 & 169,818 & 179,541 & 188,667 & 379,134 & 182,878 & 181,930 & 144,673 & 198,508 & 222,497 & 7,086,256 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & \begin{tabular}{l}
Associated Region \\
Asia/ \\
Oceania
\end{tabular} & Chronology \\
\hline
\end{tabular}

North America R\&D/Engineering

\section*{U.S. R\&D Operations}

Honda established its first research and development operation in the U.S. in 1975 to conduct market research. Today, Honda conducts the research, design and development of new technologies and products in the U.S., including Honda and Acura automobiles, Honda power equipment, Honda powersports products, and HondaJet. Honda currently operates 23 R\&D facilities in the U.S.
\begin{tabular}{|c|c|c|}
\hline Operation & Location & Began \\
\hline R\&D Business Unit & \begin{tabular}{l}
Torrance, California \\
Responsibilities: M \\
The R\&D Business for Honda and Acur
\end{tabular} & \begin{tabular}{l}
\[
1975
\] \\
ology research for Honda and Acura vehicles. \\
American Honda, is responsible for user experience research nd Honda power sports products.
\end{tabular} \\
\hline Honda Design Studio & \begin{tabular}{l}
Torrance, California \\
Responsibilities: Ma and power sports prod \\
The Honda Design S automobiles and po vehicle, and the cur
\end{tabular} & \begin{tabular}{l}
1975 \\
concept development and styling design for Honda automobiles \\
of American Honda, is responsible for vehicle styling for Honda lucts. Associates designed the all-new Honda Prologue electric ilot, Passport and Ridgeline.
\end{tabular} \\
\hline Acura Design Studio & \begin{tabular}{l}
Torrance, California \\
Responsibilities: \\
The Acura Design S automotive brand. all-new Acura ZDX Type S.
\end{tabular} & \begin{tabular}{l}
2006 \\
concept development and styling design for Acura models. lished within the Torrance campus to focus solely on the Acura rican Honda, the studio is responsible for the design of the and the current Acura TLX, TLX Type S, RDX, MDX and MDX
\end{tabular} \\
\hline North American Auto Development Center & \begin{tabular}{l}
Raymond, Ohio \\
Responsibilities: Prod \\
The North American development includ TLX, TLX Type S, RD houses one of the w first pitching crash and testing labs.
\end{tabular} & \begin{tabular}{l}
1985 \\
ent, automobile and safety research \& testing. \\
ent Center (ADC) is responsible for complete product Honda Pilot, Passport, Odyssey and Ridgeline, and the Acura DX Type S. The Automotive Safety Research Facility within ADC phisticated high-resolution crash test barrier blocks, the world's scale wind tunnel, along with other advanced safety research
\end{tabular} \\
\hline Honda Automotive Labs of Ohio (HALO) & \begin{tabular}{l}
East Liberty, Ohio \\
Responsibilities: Pro \\
Honda Automotive L separate state-of-th one location. The wind the company's race Transportation Rese
\end{tabular} & \begin{tabular}{l}
2022 \\
ent, automobile and safety research \& testing. \\
LO) is the world's most advanced wind tunnel, with three nctions: aerodynamics, aeroacoustics, and racing - in y is used to test Honda and Acura products, as well as 124 million HALO facility, located at the independent (TRC) in Central Ohio, opened in March 2022.
\end{tabular} \\
\hline Honda Proving Center of California & \begin{tabular}{l}
Cantil, California \\
Responsibilities: Tes motorcycles, side-b
\end{tabular} & \begin{tabular}{l}
\[
1990
\] \\
future Honda and Acura products, including automobiles, s.
\end{tabular} \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Operation & Location & Began \\
\hline Ann Arbor Test Lab & \begin{tabular}{l}
Ann Arbor, Michigan \\
Responsibilities: Emissions testing
\end{tabular} & \begin{tabular}{l}
\[
1975
\] \\
cluding simulation of road conditions for the powertrain system.
\end{tabular} \\
\hline Denver Test Lab & \multicolumn{2}{|l|}{\begin{tabular}{l}
Responsibilities: High-altitude emissions testing and catalyst aging. \\
Responsibilities: Emissions testing, including simulation of road conditions for the powertrain system.
\end{tabular}} \\
\hline Pontiac Office & \multicolumn{2}{|l|}{Responsibilities: Development of fuel cell technologies, including a next-generation fuel cell stack, as part of a joint venture with GM.} \\
\hline Warren Office & \multicolumn{2}{|l|}{Responsibilities: Development of autonomous vehicle technology, working in partnership with GM and Cruise and electric vehicles.} \\
\hline Fuel Cell System Manufacturing, LLC & \begin{tabular}{l}
Brownstown, Michigan \\
Responsibilities: Advanced hyd \\
Established by Honda and Gen first manufacturing joint ventu system will be used in future
\end{tabular} & \begin{tabular}{l}
\[
2020
\] \\
n fuel cell system production. \\
Motors, Fuel Cell System Manufacturing is the auto industry's mass produce an advanced hydrogen fuel cell system. The a products.
\end{tabular} \\
\hline \begin{tabular}{l}
Powersports \\
Development Office
\end{tabular} & \begin{tabular}{l}
Raymond, Ohio \\
Responsibilities: All-terrain veli \\
The Powersports Developmen development and market testin Talon and Pioneer.
\end{tabular} & \begin{tabular}{l}
1985 \\
(ATV) and side-by-side research and development. \\
ce, now part of American Honda, is responsible for the design, Honda all-terrain vehicles and side-by-side products, like the
\end{tabular} \\
\hline Honda of South Carolina Mfg. & Timmonsville, South Carolina
Responsibilities: All-terrain veh & 2012 (ATV) and side-by-side research and development. \\
\hline Solution System Development Office & \begin{tabular}{l}
Haw River, North Carolina \\
Responsibilities: Power produc \\
The Solution System Office, is of various Honda power equip Manufacturing, which is locate
\end{tabular} & \begin{tabular}{l}
\[
1993
\] \\
earch, new product development and testing. \\
onsible for the design, development and market testing products, including products built at North Carolina jacent to the development center.
\end{tabular} \\
\hline Marine Research Office & \begin{tabular}{l}
Grant-Valkaria, Florida \\
Responsibilities: Marine produ \\
The Marine Research Office, is on the water in Grant-Valkaria the 11,000 square foot facility testing of Honda marine produ tested here.
\end{tabular} & \begin{tabular}{l}
2009 \\
search, development and testing. \\
icated to Honda's marine business, strategically located ida, in the heart of the U.S. marine industry. Associates at responsible for market research, product development and Most of the Honda outboard engines sold in the U.S. have been
\end{tabular} \\
\hline
\end{tabular}
: Returnto
Table of Contents
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}

\section*{Manufacturing \\ Manufacturing \\ North America R\&D/}

Engineering

Associated Region
South America


East/Africa
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Asia/

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Oceania

Aviation R\&D
\begin{tabular}{l|l|l}
\hline Operation & Location & Began \\
\hline Honda Aircraft & Greensboro, North Carolina & 2006 \\
Company, LLC & \begin{tabular}{l} 
Responsibilities: The Greensboro, North Carolina facility is the world headquarters for the \\
Honda Aircraft Company, maker of the HondaJet Elite II, including state-of-the-art R\&D, \\
production, administration and customer service facilities to develop, produce, market and \\
support the HondaJet.
\end{tabular} \\
\hline Honda Aero, Inc. & \begin{tabular}{l} 
Burlington, North Carolina \\
Responsibilities: Located adjacent to the Burlington-Alamance County regional airport, the \\
Honda Aero facility, which is the global production home of the HF120 light-jet engine, is the \\
official Maintenance Repair and Overhaul facility for the HF120, and features a state-of-the-art \\
test cell, repair and overhaul along with parts warehousing.
\end{tabular} \\
\hline
\end{tabular}

\section*{Honda Performance Development}
\begin{tabular}{l|l|l}
\hline Operation & Location & Began \\
\hline Headquarters & Santa Clarita, California & 1993 \\
& \begin{tabular}{l} 
Responsibilities: The headquarters of Honda Performance Development, the Santa Clarita \\
facility designs and develops racing engines, and chassis and performance parts as well as \\
providing technical and race support to Honda-powered race teams.
\end{tabular} \\
\hline Indianapolis & \begin{tabular}{l} 
Brownsburg, Indiana \\
Development Facility \\
Responsibilities: The Indianapolis Development Facility is home to HPD's Indiana Tech Center, \\
providing race preparations support, engineering support and racing simulations for IndyCar \\
race teams.
\end{tabular} & 2013
\end{tabular}

\section*{Honda Innovations Co., Ltd.}

In April 2023, Honda established Honda Innovations Co., Ltd. based in Japan, serving as the global head office function for Honda's open innovation activities including the Honda Innovations office in Mountain View, California, established in 2011. Honda Xcelerator, the outward-facing program of Honda Innovations, supports technology and business innovators through open innovation. Through the Honda Xcelerator program, Honda partners with innovators, including startups across all funding stages as well as global brands.
\begin{tabular}{l|l|l} 
Operation & Location & Began \\
\hline Honda Innovations & Mountain View, California & 2011 \\
Office & \begin{tabular}{l} 
Responsibilities: Focus areas include Connected Vehicle/Internet of Things (IoT) services, \\
\end{tabular} & \begin{tabular}{l} 
Human Machine Interface, Machine Intelligence/Robotics, Connected Services, Personal
\end{tabular} \\
& Mobility, Sharing Eenomy, and Industria Innovation
\end{tabular}

Mobility, Sharing Economy, and Industrial Innovation.

Honda Research Institute USA, Inc.
Established in 2003, Honda Research Institute is North America's advanced research center that provides innovative solutions to complex problems with direct applications to Honda's current and future technology road map.
\begin{tabular}{l|l|l} 
Operation & Location & Began \\
\hline \begin{tabular}{l} 
Silicon Valley \\
Research Office
\end{tabular} & \begin{tabular}{l} 
San Jose, California \\
Responsibilities: Advanced technology research. \\
The team of scientists and engineers at Honda Research Institute (HRI) create technologies, \\
often generated through a scientific process, and apply them to real situations, addressing \\
more than just abstract principles. HRI follows an open innovation model that establishes \\
partnerships and alliances with academia and the private sector.
\end{tabular} \\
\hline Detroit Research Office & \begin{tabular}{l} 
Ann Arbor, Michigan \\
Responsibilities: The Detroit Research Office of HRI conducts research to improve safety \\
for everyone sharing the road, including wireless communication for in-vehicle navigation \\
systems, telematics system design and development, and connected and automated vehicle \\
system research.
\end{tabular} \\
\hline \begin{tabular}{l} 
Columbus, Ohio \\
Ohio Research Office \\
(99P Labs)
\end{tabular} & \begin{tabular}{l} 
Responsibilities: Advanced research into energy and battery technologies, mobility-related
\end{tabular} \\
human-computer interaction and software-defined mobility.
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middile East/Africa & Associated Region Asia/ Oceania & Chronology \\
\hline
\end{tabular}

Exports of U.S.-Made Honda and Acura Vehicles*
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 \\
\hline Latin America/Caribbean & & & & & & 85 & 833 & 6,829 & 6,282 & 7,199 & 7,721 & 5,677 & 3,222 \\
\hline Japan & & 6,650 & 3,432 & 12,022 & 14,520 & 22,921 & 23,426 & 52,091 & 49,504 & 44,039 & 27,016 & 10,723 & 12,368 \\
\hline Asia/Oceania & 667 & 2,375 & 3,085 & 2,566 & 2,964 & 17,200 & 8,276 & 5,308 & 2,491 & 2,108 & 2,686 & 8,263 & 1,639 \\
\hline Europe & & & & & 6,350 & 6,943 & 5,740 & 34,063 & 21,397 & 19,719 & 8,540 & 8,279 & 7,969 \\
\hline Middle East/Africa & & & & 1,697 & 3,889 & 4,969 & 3,008 & 2,858 & 3,153 & 2,110 & 2,800 & 6,681 & 439 \\
\hline Mexico & & & & & & & & & 663 & 869 & 3,060 & 6,397 & 10,455 \\
\hline Other ** & & & & 2,025 & 772 & 393 & 1,117 & 3,249 & 3,375 & 4,993 & 4,026 & 4,354 & 4,160 \\
\hline TOTAL *** & 667 & 9,025 & 6,517 & 18,310 & 28,495 & 52,511 & 42,400 & 104,398 & 86,865 & 81,037 & 55,849 & 50,374 & 40,252 \\
\hline
\end{tabular}
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 & 2007 & 2008 & 2009 & 2010 & 2011 \\
\hline Latin America/Caribbean & 2,918 & 3,152 & 1,788 & 1,190 & 1,339 & 2,494 & 4,573 & 4,311 & 5,431 & 3,158 & 6,201 & 4,887 \\
\hline Japan & 6,113 & 6,588 & 3,708 & 2,989 & 276 & 183 & 45 & 39 & 23 & 35 & 29 & 2 \\
\hline Asia/Oceania & 140 & 120 & & 1 & 1 & 1 & 451 & 561 & 257 & 1,120 & 358 & 364 \\
\hline Europe & 2,993 & 5,292 & 1,219 & 728 & 566 & 77 & & & 6,178 & 191 & 179 & 1,695 \\
\hline Middle East/Africa & 463 & 245 & 343 & 738 & 431 & 1,386 & 1,886 & 1,978 & 5,562 & 3,118 & 5,014 & 16,532 \\
\hline Mexico & 11,952 & 15,613 & 14,613 & 11,104 & 7,646 & 11,218 & 18,368 & 24,676 & 26,647 & 10,156 & 17,715 & 18,058 \\
\hline Other ** & 4,611 & 3,653 & 3,714 & 4,574 & 4,723 & 5,031 & 3,178 & 3,420 & 3,436 & 2,198 & 3,453 & 3,512 \\
\hline TOTAL *** & 29,190 & 34,663 & 25,385 & 21,324 & 14,982 & 20,390 & 28,501 & 34,985 & 47,534 & 19,976 & 32,949 & 45,050 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline Latin America/Caribbean & 6,005 & 7,293 & 4,868 & 4,947 & 4,000 & 10,943 & 13,238 & 11,146 & 5,161 & 7,766 & 7,814 & 162,471 \\
\hline Japan & 65 & 65 & 40 & 49 & 64 & 336 & 262 & 65 & 18 & 10 & 34 & 299,750 \\
\hline Asia/Oceania & 4,444 & 8,245 & 9,798 & 7,308 & 7,182 & 9,031 & 7,528 & 9,352 & 1,652 & 4,353 & 3,027 & 134,922 \\
\hline Europe & 3,571 & 17,877 & 12,065 & 731 & 706 & 2,648 & 4,394 & 1,946 & 757 & 1,533 & 249 & 184,595 \\
\hline Middle East/Africa & 32,250 & 45,573 & 22,998 & 11,785 & 18,143 & 20,370 & 22,634 & 14,138 & 7,318 & 10,148 & 18,618 & 293,275 \\
\hline Mexico & 25,296 & & & & 18,527 & 42,621 & 47,442 & 35,139 & 18,013 & 15,841 & 15,368 & 427,457 \\
\hline Other ** & 5,743 & 6,377 & 5,446 & 4,302 & 4,832 & 6,323 & 5,798 & 6,335 & 4,610 & 7,753 & 5,822 & 137,308 \\
\hline TOTAL *** & 77,374 & 85,430 & 55,215 & 29,122 & 53,454 & 92,272 & 101,296 & 78,121 & 37,529 & 47,404 & 50,932 & 1,639,778 \\
\hline
\end{tabular}
* Shipments to Canada are not included.
** Exports to Puerto Rico, Guam, Saipan and sales to military personnel on foreign duty.
For accounting purposes, prior to 2013 U.S. exports included units made in the U.S. and exported to Canada and Mexico.
From 2014 forward, only units made in the U.S. and exported to countries outside of North America (U.S., Canada and Mexico) are counted as U.S. exports.
\begin{tabular}{l|l|l|}
\hline Worldwide & North America & North America \\
Operations & Regional & Sales \\
\hline
\end{tabular}
```

Associated Region
Asia/

```
Oceania

\section*{U.S. Exports}

Exports of U.S.-Made Honda Motorcycles, ATVs and Side-by-Sides
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 1980 & 1981 & 1982 & 1983 & 1984 & 1985 & 1986 & 1987 & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 \\
\hline Americas * & 37 & 55 & 12 & & & 13 & 3 & & & & 5,057 & 1,045 & 896 & 720 & 909 \\
\hline Japan & 51 & 10 & 34 & 54 & 29 & 24 & 4 & & 725 & 500 & & 610 & 475 & 157 & 22 \\
\hline Europe/Middle East/Africa & 3,033 & 6,547 & 2,300 & 1,203 & 1,924 & 953 & 1,531 & 2,244 & 2,689 & 1,402 & 2,418 & 4,082 & 4,407 & 5,224 & 6,349 \\
\hline Asia/Oceania & 106 & 147 & 121 & 29 & 28 & & & & & 1,240 & 3,425 & 2,631 & 4,340 & 5,477 & 4,336 \\
\hline Other ** & & & & & & & & & & & & & & & \\
\hline TOTAL & 3,227 & 6,759 & 2,467 & 1,286 & 1,981 & 990 & 1,538 & 2,244 & 3,414 & 3,142 & 10,900 & 8,368 & 10,118 & 11,578 & 11,616 \\
\hline \multicolumn{16}{|r|}{(Note: Chart continued below.)} \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 1995 & 1996 & 1997 & 1998 & 1999 & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 \\
\hline Americas* & 1,047 & 845 & 2,528 & 2,863 & 3,752 & 4,066 & 3,477 & 3,659 & 3,232 & 4,201 & 7,162 & 6,874 \\
\hline Japan & 1,161 & 522 & 941 & 1,286 & 312 & 90 & 847 & 555 & 452 & 99 & 102 & 501 \\
\hline Europe/Middle East/Africa & 10,116 & 9,162 & 10,218 & 12,071 & 9,160 & 11,035 & 13,704 & 13,121 & 14,479 & 16,779 & 20,154 & 16,538 \\
\hline Asia/Oceania & 5,870 & 7,893 & 6,499 & 8,937 & 8,676 & 11,060 & 4,441 & 9,148 & 5,640 & 8,512 & 11,313 & 8,105 \\
\hline Other ** & & 835 & 470 & 1,097 & 1,097 & 1,286 & 1,668 & 1,404 & 1,077 & 525 & 726 & 199 \\
\hline TOTAL & 18,194 & 19,257 & 20,656 & 26,254 & 22,997 & 27,537 & 24,137 & 27,887 & 24,880 & 30,116 & 39,457 & 32,217 \\
\hline
\end{tabular}
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 2007 & 2008 & 2009 & 2010 & 2011 & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline Americas * & 9,088 & 8,243 & 4,724 & 2,444 & 4,469 & 3,016 & 2,889 & 1,446 & 1,595 & 2,442 & 3,018 & 2,400 & 1,946 & 1,595 & 2,616 & 2,590 & 106,974 \\
\hline Japan & 365 & 374 & 42 & 2 & 23 & 10 & & 5 & & 16 & 30 & 5 & & & 2,871 & & 13,306 \\
\hline Europe/Middle East/Africa & 15,692 & 14,346 & 8,617 & 9,594 & 7,029 & 8,806 & 4,194 & 7,175 & 4,989 & 5,765 & 6,616 & 6,364 & 5,796 & 4,608 & 4,487 & 6,696 & 323,617 \\
\hline Asia/Oceania & 9,497 & 9,196 & 5,162 & 8,314 & 9,591 & 7,104 & 5,196 & 9,184 & 8,453 & 7,098 & 8,470 & 8,028 & 5,272 & 5,943 & 6,825 & 7,361 & 238,668 \\
\hline Other ** & 96 & 156 & 82 & 82 & 269 & 31 & & 915 & 19 & 264 & 24 & 30 & 33 & 27 & 588 & 380 & 13,380 \\
\hline TOTAL & 34,738 & 32,315 & 18,627 & 20,436 & 21,381 & 18,967 & 12,279 & 18,725 & 15,056 & 15,585 & 18,158 & 16,827 & 13,047 & 12,173 & 17,387 & 17,027 & 695,945 \\
\hline
\end{tabular}
* Shipments to Canada and Mexico are not included.
** Exports to Puerto Rico, China, Guam, Saipan and sales to military personnel on foreign duty
\begin{tabular}{l|l|l|}
\hline Worldwide & North America & North America \\
Operations & Regional & Sales \\
\hline
\end{tabular}

\section*{U.S. Exports}

Exports of U.S.-Made Power Equipment Products
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 1988 & 1989 & 1990 & 1991 & 1992 & 1993 & 1994 & 1995 & 1996 & 1997 & 1998 & 1999 \\
\hline Americas* & 48 & 32 & 108 & 83 & 53 & 106 & 220 & 447 & 535 & 779 & 1,163 & 4,403 \\
\hline Japan & & & 1,800 & 1,992 & 737 & 2,402 & 696 & 1,435 & 2,400 & 3,584 & 6,578 & 5,879 \\
\hline Europe/Middle East/Africa & & & 40,716 & 29,989 & 11,561 & 25,785 & 48,774 & 66,058 & 81,549 & 57,770 & 64,702 & 64,292 \\
\hline Asia/Oceania & & & 168 & 254 & 436 & 511 & 13,943 & 14,650 & 24,625 & 22,783 & 29,228 & 31,014 \\
\hline Puerto Rico & & & & & & & & & & 17 & 2,332 & 131 \\
\hline TOTAL & 48 & 32 & 42,792 & 32,318 & 12,787 & 28,804 & 63,633 & 82,590 & 109,109 & 84,933 & 104,003 & 105,719 \\
\hline
\end{tabular}
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 2000 & 2001 & 2002 & 2003 & 2004 & 2005 & 2006 & 2007 & 2008 & 2009 & 2010 & 2011 \\
\hline Americas* & 1,000** & 1,000** & 246 & 1,215 & 1,857 & 2,582 & 3,220 & 3,529 & 5,475 & 5,950 & 9,667 & 6,539 \\
\hline Japan & 2,096 & 2,122 & 2,160 & 2,453 & 563 & 1,554 & 1,212 & 1,366 & 1,174 & 3,466 & 1,878 & 1,809 \\
\hline Europe/Middle East/Africa & 34,529 & 98,899 & 64,160 & 31,682 & 30,174 & 87,710 & 84,114 & 109,715 & 130,825 & 67,099 & 86,639 & 82,991 \\
\hline Asia/Oceania & 28,861 & 24,526 & 24,632 & 20,000 & 21,776 & 24,567 & 27,422 & 24,163 & 31,148 & 22,102 & 23,493 & 32,275 \\
\hline Puerto Rico & & & 112 & 242 & 91 & 36 & 63 & 179 & 36 & 22 & 96 & \\
\hline TOTAL & 66,486 & 126,547 & 91,310 & 55,592 & 54,461 & 116,449 & 116,031 & 138,952 & 168,658 & 98,639 & 121,773 & 123,614 \\
\hline
\end{tabular}
(Note: Chart continued below.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Region & 2012 & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 & 2020 & 2021 & 2022 & TOTAL \\
\hline Americas * & 3,140 & 1,595 & 3,702 & 5,344 & 6,084 & 5,838 & 10,387 & 8,789 & 20,197 & 18,029 & 20,277 & 153,639 \\
\hline Japan & 1,834 & 1,497 & 3,659 & 4,083 & 5,198 & 6,905 & 3,832 & 9,591 & 6,395 & 5,990 & 7,357 & 105,697 \\
\hline Europe/Middle East/Africa & 73,201 & 280,517 & 418,213 & 352,277 & 299,847 & 96,063 & 63,381 & 90,805 & 34,803 & 38,936 & 120,477 & 3,268,253 \\
\hline Asia/Oceania & 27,772 & 19,636 & 34,262 & 36,439 & 19,332 & 26,257 & 14,093 & 31,230 & 8,206 & 24,736 & 22,332 & 706,872 \\
\hline Puerto Rico & & & 336 & 72 & 1,054 & 1,927 & 2,568 & 88 & 1,504 & 1,678 & 1,269 & 13,853 \\
\hline TOTAL & 105,947 & 303,245 & 460,172 & 398,215 & 331,515 & 136,990 & 94,261 & 140,503 & 71,105 & 89,369 & 171,712 & 4,248,314 \\
\hline
\end{tabular}

\footnotetext{
** Actual export units to the Americas are unavailable for 2000 and 2001 - this number reflects company estimates.
}

Returnto
Table of Contents
\begin{tabular}{|l|l|l|}
\hline \begin{tabular}{l} 
Worldwide \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Regional \\
Operations
\end{tabular} & \begin{tabular}{l} 
North America \\
Sales
\end{tabular} \\
\hline
\end{tabular}
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Associated Region
Europe/Middle
East/Africa

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Asia/

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Asia/
Oceania
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Major China Companies


China Manufacturing Facilities

| Facility | Products | Began Production |
| :--- | :--- | :--- |
| Wuyang-Honda Motors (Guangzhou) Co., Ltd. | Motorcycles | 1992 |
| Guangqi Honda Automobile Co., Ltd. | Automobiles | 1999 |
| Donfeng Honda Engine Co., Ltd. | Automobile engines | 1999 |
| Sundiro Honda Motorcycle Co., Ltd. | Motorcycles | 2001 |
| Jialing-Honda Motor Co., Ltd. | Power products | 2002 |
| Dongfeng Honda Automobile Co., Ltd. | Automobiles | 2004 |
| Honda Automobile (China) Co., Ltd. | Automobiles | 2005 |

## Associated Region Japan

Major Japan Companies

| Company | Established |
| :---: | :---: |
| Honda Motor Co., Ltd. | September 1948 |
| Responsibilities: Product development, manufacture, and sale of automobiles, motorcycles and other transport machinery. |  |
| Honda Finance Co., Ltd. | April 1999 |
| Responsibilities: Financing for the sale and leasing of Honda products. |  |
| Honda Trading Corporation | March 1972 |
| Responsibilities: Import and export of parts for Honda products. |  |
| Honda R\&D Co., Ltd. | July 1960 |
| Responsibilities: Technical research and development work for Honda products. |  |
| Honda Engineering Co., Ltd. | September 1970 |
| Responsibilities: Establishment of production systems and production lines and development of machine tools. |  |
| Honda Access Corp. | August 1976 |
| Responsibilities: Develop, manufacture and sales of Honda special accessories for motorcycles and automobiles. |  |
| Honda Mobilityland Corporation | June 2006 |
| Two corporations were merged in June 2006 under |  |
| Mobilityland Corporation. |  |
| - Suzuka Circuit | 1962 |
| - Twin Ring Motegi | 1997 |
| Responsibilities: Operation of amusement parks and racing circuits. |  |
| Honda Motorcycle Japan Co., Ltd. | August 2001 |
| Responsibilities: Sales and marketing of motorcycles. |  |
| Honda R\&D Sun Co., Ltd. | July 1992 |
| Responsibilities: Manufacturing and sales of engine parts, transportation equipment, and agricultural machinery, and research and development of wheelchairs and equipment for rehabilitation training. |  |
| Honda Power Products Japan Co., Ltd. | October 2017 |
| Responsibilities: Wholesales and after market service of power products. |  |
| Honda Airways Co., Ltd. | March 1964 |
| Responsibilities: Airline company. |  |

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include
Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Honda R\&D Co., Ltd.

| Company | Established |
| :---: | :---: |
| Design Center | April 2020 |
| Responsibilities: Interior and exterior design of products. |  |
| Solution System Development Center | April 2020 |
| Responsibilities: Research, design and development of power products. |  |
| Innovative Research Excellence | April 2020 |
| Responsibilities: Technical research for the future, including connected, AI, ADAS. |  |
| Innovative Research Excellence, Power Unit \& Energy | April 2020 |
| Responsibilities: Research, design and development of engines of automobile, motorcycle, power products and aviation. |  |
| Honda Research Institute Japan Co., Ltd. | January 2003 |
| Responsibilities: Research and development of advanced technologies. |  |
| Honda Racing Corporation | September 1982 |
| Responsibilities: Development, manufacture and management of both Auto and Motorcycle racing. |  |


| Worldwide Operations | North America Regional Operations | North America Sales | North America Manufacturing | North America R\&D/ Engineering | U.S. Exports | China | Associated Region Japan | Associated Region South America | Associated Region Europe/Midddle East/Arica | Associated Region Asial <br> Oceania | Chronology |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Associated Region Japan |  |  |  |  |  |  |  |  |  |  |  |

Major Japan Manufacturing Facilities

| Facility | Products | Started | Size (sq. meters) | Capacity |
| :---: | :---: | :---: | :---: | :---: |
| Suzuka Factory | Vezel, Fit, N Series, and others | April 1960 | 890,000 | 530,000 autos |
| Hamamatsu Factory | Automatic automobile transmissions | April 1954 | 26,500 | 800,000 transmissions |
| Kumamoto Factory | Motorcycles, power products | Jan 1976 | 64,000 | 250,000 units |
| Honda Auto Body | Acty Truck, S660 | Aug 1985 | 58,000 | 36,000 autos |
| Ogawa Plant | Automobile Engines | April 2009 | 195,000 | 200,000 engines |
| Yorii Plant | Civic, CR-V and others | July 2013 | 950,000 | 250,000 autos |


| Worldwide <br> Operations | North America <br> Regional <br> Operations | North America <br> Sales |
| :--- | :--- | :--- |

## North America <br> Manufacturing <br> R\&D/ <br> Engineering

U.S. Exports
China

```
Japan
```

Associated Region
South America
Associated Region
Europe/Middle East/Africa
Associated Region
Asia/
Oceania

## Associated Region South America

Major South America Companies


On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

Major South America Manufacturing Facilities

| Location | Company | Products | Started |
| :---: | :---: | :---: | :---: |
| Argentina | Honda Motors de Argentina S.A. | Motorcycles | 2006 |
| Brazil | Moto Honda da Amazonia Ltda. | Motorcycles | 1977 |
|  | Honda Automovies do Brasil Ltda. | Automobiles | 1996 |
|  | Honda Componentes Da Amazonia Ltda. | Motorcycle parts | 1985 |
| Peru | Honda Selva del Peru S.A. | Motorcycles | 2006 |

## Major South America R\&D Centers

| Operation | Location | Began |
| :--- | :--- | :--- |
| Honda R\&D | Brazil | 1998 |
|  | Responsibilities: Market research and analysis, liaison with manufacturing operations, <br> and work with South America suppliers in developing parts for Honda products made <br> in South America. |  |

: Returnto
Table of Contents

| Worldwide <br> Operations | North America <br> Regional <br> Operations | North America <br> Sales |
| :--- | :--- | :--- |

## Manufacturing <br> R\&D/ <br> Engineering

Associated Region Europe/Middle East/Africa

Major Europe/Middle East/Africa Companies


On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

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Operations
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## Regional

Operations

## North America

Sales
North America
Manufacturing

North America R\&D/
Engineering

Associated Region Europe/Middle East/Africa

Major Europe/Middle East/Africa Companies (Continued)

| Location | Company $\quad$ Established | Location | Company | Established |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Slovakia | Honda Motor Europe Ltd. (Slovakia) <br> May 1994 <br> Responsibilities: Import and distribution of automobiles, motorcycles and power products. | Nigeria | Responsibilities: Manufacture of motorcycles and import and distribution or motorcycles and power products. |  |  |
| South Africa | Honda Motor Southern Africa (Pty.) Ltd. <br> June 2000 <br> Responsibilities: Import and distribution of automobiles, motorcycles and power products. |  |  |  |  |
|  |  |  | Honda Automobile Western Africa Ltd. April 2013 <br> Responsibilities: Manufacture, import and distribution of automobiles.  |  |  |
| Spain | Honda Motor Europe Iberia Branch <br> March 1988 <br> Responsibilities: Import, manufacture and distribution of automobiles and motorcycles. |  |  |  |  |
|  |  | U.A.E. | Honda Gulf Fze. <br> March 1994 <br> Responsibilities: Distribution of parts for automobile, motorcycle and power products. |  |  |
|  | Montesa Honda, S.A. (Sociedad Unipersonal) July 1986 <br> Responsibilities: Manufacture of motorcycles and after market parts for automobiles  <br> and motorcycles.  |  |  |  |  |
|  |  |  | Honda Africa and the Middle East April 2014 <br> Representative office  |  |  |
| Sweden | Responsibilities: Import and distribution of automobiles, motorcycles and power products. |  | Responsibilities: Coordination of Hond |  |  |
| Switzerland | Responsibilities: Import and distribution of automobiles, motorcycles and power products. | Europe/Middle East/Africa Manufacturing Facilities |  |  |  |
| Turkey | Honda Turkiye A.S. <br> February 1992 | Location | Company | Products | Started |
|  | Responsibilities: Manufacture of automobiles and import and distribution of automobiles and motorcycles. | France | Honda France Manufacturing S.A.S. | Power products | 1986 |
| U.K. | Honda Motor Europe Ltd. October 1989 | Italy | Honda Italia Industriale S.P.A. | Motorcycles, motorcycle engines | 1976 |
|  | Responsibilities: Coordination of operations in Europe and import and distribution of Honda products. | Nigeria | Honda Manufacturing (Nigeria) Ltd. | Motorcycles | 1980 |
|  | Honda Engineering Europe Ltd. ${ }^{\text {a }} 1990$ |  | Honda Automobile Western Africa Ltd. | Automobiles | 2013 |
|  | Responsibilities: Development of manufacturing tools and equipment for European production operations. | Kenya | Honda Motorcycle Kenya Limited | Motorcycles | 2013 |
|  | Honda R\&D Europe (U.K.) Ltd. <br> December 1992 <br> Responsibilities: Research and development necessary for developing automobiles and related products in Europe. |  |  |  |  |
|  | Honda Finance Europe PLC. <br> Responsibilities: Financing for the sale of Honda products. |  |  |  |  |
|  | Honda Racing Development UK Ltd. February 2019 <br> Responsibilities: Reconsignment of Formula One engine development and support of  <br> race participation.  |  |  |  |  |

[^1]East/Africa
Oceania
-

Major Asia/Oceania Companies

| Location | Company ${ }^{\text {a }}$ Established | Location | Company ${ }^{\text {Established }}$ |
| :---: | :---: | :---: | :---: |
| India | Honda Motorcycles \& Scooter India (Private) Ltd. $\quad$ August 1999 Responsibilities: Manufacture and distribution of motorcycles. | Philippines | Honda Philippines Inc. June 1973 <br> Responsibilities: Manufacture and distribution of motorcycles and power products.  |
|  | Honda Cars India Ltd. (formerly Honda Siel Cars India Ltd.) |  | Honda Cars Philippines Inc. October 1990 Responsibilities: Manufacture and distribution of automobiles. |
|  | Responsibilities: Manufacture and distribution of automobiles. |  |  |
|  | Honda India Power Products Ltd. $\quad$ May 1985 |  | Responsibilities: Manufacture of manual transmissions. |
|  | Responsibilities: Manufacture and distribution of power products. | Thailand | Asian Honda Motor Co., Ltd. October 1964 <br> Responsibilities: Coordination of operations of subsidiaries in the Asia and Oceania region and  import, export and distribution of Honda products. |
|  | Honda R\&D (India) Private Limited <br> June 2003 <br> Responsibilities: Research and development of motorcycles and power products in India. |  |  |
| Indonesia | Responsibilities: Manufacture and distribution of motorcycles. |  | Thai Honda Co., Ltd. |
|  | Responsibilities: Manufacture and distribution of automobiles. |  | Responsibilities: Manufacture of motorcycles and power products. |
|  | P.T. Honda Power Products Production January 2015 Responsibilities: Manufacture of power products. |  | Responsibilities: Manufacture and distribution of automobiles. |
|  | Responsibilities: Research, development and surveys of automobiles in Indonesia. |  | Asian Parts Manufacturing Co., Ltd. <br> April 2006 Responsibilities: Manufacture after market parts for automobile. |
| Korea | Honda Korea Co., Ltd. October 2001 <br> Responsibilities: Distribution of motorcycles and automobiles.  |  | Responsibilities: Research and development of motorcycles for ASEAN region. |
| Malaysia |  |  | Responsibilities: Development of manufacturing tools and equipment for ASEAN region production facilities. |
|  | Responsibilities: Import, manufacture and distribution of automobiles. |  | Honda R\&D Asia Pacific Co., Ltd. <br> November 1997 <br> Responsibilities: Research and development of automobiles for Asia and Oceania markets. |
|  | Responsibilities: Manufacture of automobile engines. | Vietnam | Honda Vietnam Co., Ltd. March 1996 <br> Responsibilities: Manufacture and distribution of motorcycles and automobiles.  |
| Pakistan | Atlas Honda Ltd. October 1962 <br> Responsibilities: Manufacture and distribution of motorcycles.  |  | Vietnam Autoparts Co., Ltd. October 2003 <br> Responsibilities: Manufacture of motorcycle parts.  |
|  |  <br> Responsibilities: Manufacture and distribution of automobiles. |  | Honda Vietnam Power Products Co., Ltd. <br> Responsibilities: Sales of Honda power products. |
|  | Honda Atlas Power Product (Private) Ltd. <br> Responsibilities: Distribution of power products. | Australia | Responsibiities: Sales of Honda power products.  <br> Honda Australia Pty., Ltd. February 1969 <br> Responsibilities: Import and distribution of automobiles.  |
| On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region. |  |  | Responsibilities: Manufacture and distribution of power products; distribution of motorcycles. |
|  |  | New Zealand | Honda New Zealand Limited June 1988 <br> Responsibilities: Import and distribution of automobiles.  |

Worldwide
Operations

| North America | North America |
| :--- | :--- |
| Regional | Sales |
| Operations |  |

## Manufacturing

North America R\&D/
Engineering
U.S. Exports

## Asia/Oceania Manufacturing Facilities

| Location | Company | Products | Started |
| :---: | :---: | :---: | :---: |
| India | Honda Motorcycle \& Scooter India (Private) Ltd. | Motorcycles | 1999 |
|  | Honda Cars India Ltd. (formerly Honda Siel Cars India Ltd.*) | Automobiles | 1995 |
|  | Honda India Power Products Ltd.* | Power products | 1988 |
|  | Honda R\&D (India) Private Limited | Motorcycles, power products | 2003 |
|  | Honda Motor India Pvt. Ltd. | Parts | 2006 |
|  | Honda Power Pack Energy India Private Limited | Battery sharing service | 2021 |
| Indonesia | P.T. Astra Honda Motor* | Motorcycles | 2001 |
|  | P.T. Honda Prospect Motor* | Automobiles, automobile engines | 1999 |
| Malaysia | Boon Siew Honda Sdn. Bhd | Motorcycles | 2009 |
|  | Honda Malaysia Sdn Bhd* | Automobiles | 2000 |
|  | Honda Assembly (Malaysia) Sdn. Bhd. | Parts | 2013 |
| Pakistan | Atlas Honda Ltd.* | Motorcycles | 1962 |
|  | Honda Atlas Cars (Pakistan) Ltd.* | Automobiles | 1992 |

* Joint venture.

On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.
$\left.\begin{array}{l|l|l|l}\text { Location } & \text { Company } & \text { Products } & \text { Started } \\ \hline \text { Thailand } & \text { Thai Honda Mfg. Co., Ltd.* } & \begin{array}{l}\text { Motorcycles, power } \\ \text { products }\end{array} & 1967 \\ & \text { Honda Automobile (Thailand) Co., Ltd. }\end{array} \quad . \begin{array}{ll}\text { Automobiles }\end{array}\right)$

* Joint venture.

Returnto
Table of Contents


| HO | 2 | k |  |  |  |  |  |  |  |  | - 12.2 - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Worldwide Operations | North America Regional Operations | North America Sales | North America Manufacturing | North America R\&D/ Engineering | U.S. Exports | China | Associated Region Japan | Associated Region South America | Associated Region Europe/Middle East/Africa | Associated Region Asia/ <br> Oceania | Chronology |
| Chronology |  |  |  |  |  |  |  |  |  |  |  |
| Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts. |  |  |  |  |  |  |  |  |  |  |  |
| December | - Honda Motor Co., unveils its next-generation technologies for its Honda SENSING 360 and Honda SENSING Elite. <br> - Acura confirms plans to introduce a high-performance Integra Type S, set to join the lineup for the $\mathbf{2 0 2 4}$ model year. <br> - Honda Alabama Auto Plant begins the mass production of the all-new 2023 Honda Pilot including the Pilot TrailSport. <br> - The 2023 Honda Accord and Civic are named to the list of the Car and Driver 2023 10Best Cars. |  |  |  |  | October | - Honda donates $\$ 500,000$ in needed disaster hurricane relief funds to the American Red Cross. <br> - Honda reveals the exterior and interior styling of the all-new Honda Prologue battery-electric SUV coming to market in North America in 2024. <br> - Honda announces plan to establish an EV Hub for production of electric vehicles in North America, including investment of $\$ 700$ million to re-tool several of its existing auto and powertrain plants and $\$ 3.5$ billion with LG Energy Solution (LGES) to establish a joint venture EV battery production facility in Jeffersonville, Ohio. |  |  |  |  |
| November | - Honda exhibits the world premiere of the e:N2 Concept indicating the direction of all-new EV models in China. <br> - Honda reveals its rugged all-new 2023 Honda Pilot along with the most off-road capable Honda SUV ever, the Pilot TrailSport. <br> - Honda reveals the all-new 2023 Honda Accord set to re-energize the midsize sedan segment with an elegant and sophisticated design. <br> - Acura completes the production of the final NSX Type S. <br> - Honda announces that it will begin U.S. production of an all-new hydrogen fuel cell electric vehicle at its Performance Manufacturing Center (PMC) in Marysville, Ohio starting in 2024. |  |  |  |  |  | - Honda Aircraft Company reveals a new upgraded aircraft - the HondaJet Elite II. <br> - Honda provides more than $\$ 2$ million in financial support for 25 organizations across the U.S. that are focused on teen driver safety. <br> - Associates at three Honda plants in North America (Honda of Canada Mfg., Indiana Auto Plant and East Liberty Auto Plant in Ohio) celebrate the production start of the all-new 2023 Honda CR-V hybrid. <br> - Honda teases the all-new 2023 Honda Accord with sleek styling, improved hybrid performance, and Honda's first integration of Google built-in. <br> - Honda Motor Co., Ltd. begins sales of the Honda Power Pack Exchanger e: battery swapping station with the first units delivered to Gachaco Inc. |  |  |  |  |



2022 (Continued)

- Honda Motor Co., Ltd., establishes a strategic partnership with Hanwa Co., Ltd. (Hanwa), toward stable procurement of essential metals for batteries necessary for its electrified vehicles.
- Honda announces plans to introduce 10 or more electric motorcycle models globally by 2025 to realize carbon neutrality with a primary focus on electrification.
- Production of the all-new 2023 Honda CR-V begins in North America, led by Honda of Canada Mfg.
- The 2023 Acura Integra's turbocharged engine wins a "Wards 10 Best Engines \& Propulsion Systems" award.
- Honda advances its longstanding partnership with the Hispanic Scholarship Fund with a $\mathbf{\$ 1}$ million donation to support Latino undergraduate students.
August - Honda Racing Corporation (HRC) announces that it will continue to provide technical support for Red Bull Powertrains (RBPT) relating to Formula 1 power units from 2023 to the end of 2025
- Honda Motor Co., Ltd. signs an agreement to transfer all shares of Honda Lock Mfg. Co., Ltd. (Honda Lock), to MinebeaMitsumi Inc., a manufacturer of machinery components and electronic devices.
- Acura unveils the all-new, electrified Acura ARX-06 prototype sports car ahead of its competition debut at the Rolex 24 Hours at Daytona.
- Acura debuts the Acura Precision EV Concept at Monterey Car Week, previewing the performance brand's future design language for the electrified era starting in 2024.
- Acura announces that its first all-new full-electric SUV coming to market in 2024 will be named the Acura ZDX along with a ZDX Type $S$ variant.
- LG Energy Solution and Honda Motor Co., Ltd., establish a joint venture (JV) company to produce lithium-ion batteries in the U.S. to power Honda and Acura EV models for the North American market.
- Honda debuts the all-new 2023 Honda CR-V with a rugged and sophisticated design, along with a new, more advanced 4th-generation hybrid-electric system.
- Honda reveals the most powerful, all-new 2023 Honda Civic Type R at a special event in Los Angeles with NTT INDYCAR SERIES driver Colton Herta behind the wheel.
June - Honda reveals its all-new 2023 HR-V boasting its sportier design, more responsive powertrain, upscale cabin and desirable tech features.
- The 2023 Acura Integra makes its motorsports debut at the 100th running of the "Race to the Clouds" at The Broadmoor Pikes Peak International Hill Climb.
- Sony Group Corporation ("Sony") and Honda Motor Co., Ltd. ("Honda") sign a joint venture agreement to establish a new company - Sony Honda Mobility - to engage in the sale of high-value-added electric vehicles (EVs) and provide services for mobility.
- GAC Honda Automobile Co., Ltd. (GAC Honda), a Honda automobile production and sales joint venture in China, begins construction of its new EV plant.
- Honda ties for the leading automaker in Cars.com 2022 American-Made Index with four models in the top 10 and seven Honda and Acura models ranking among the top 20.
- Honda offers a first look at the all-new 2023 CR-V interior, advancing the Honda interior design direction with its sporty, modern cabin.
- Honda Motor Co., Ltd., joins the international technical review panel comprised of FAA and aviation OEMs, which evaluates the safety of sustainable aviation fuels (SAF) and supports the standardization of SAF.

| HON | 2023 D | k |  |  |  |  |  |  |  |  | 12.4 팡 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Worldwide Operations | North America Regional Operations | North America Sales | North America Manufacturing | North America R\&D/ Engineering | U.S. Exports | China | Associated Region Japan | Associated Region South America | Associated Region Europe/Middle East/Africa | Associated Regia Asia/ Oceania | Chronology |
| Chronology |  |  |  |  |  |  |  |  |  |  |  |
| 2022 (Continued) |  |  |  |  |  |  |  |  |  |  |  |
| May | - Production of Acura Integra begins at Honda's Marysville Auto Plant in Ohio, marking the first time the iconic model is built in America. <br> - The all-new 2023 Honda Odyssey goes on sale with an expressive new Sport model, and introducing the Honda Complimentary Maintenance Plan. <br> - Honda offers a first look at the styling of the adventure-ready Prologue Electric SUV coming in 2024 and shares plan to accelerate EV sales toward 2030. <br> - Honda issues its first-ever Inclusion \& Diversity Report as part of the company's commitment to advancing inclusion, diversity and equity in America. |  |  |  |  | March | - Sony and Honda sign memorandum of understanding to form a strategic alliance that aims to create a new era of mobility and mobility services. <br> - Honda issues U.S. dollar-denominated Green Bonds (Unsecured Straight Bonds) to accelerate its environmental initiatives. <br> - Acura reveals the 2023 Acura Integra, an icon and a premium performance gateway for a new generation. <br> - Honda makes a financial donation to the Japanese Red Cross Society to support humanitarian efforts to help address the crisis in Ukraine. <br> - Honda announces plans to install a stationary fuel cell power station on its corporate campus in Torrance, Calif. by early 2023 as a first step |  |  |  |  |
| April | - All-new 2023 Honda HR-V goes on sale, with more refined, youthful, and athletic styling. <br> - GM and Honda announce plans to codevelop a series of so-called Affordable EVs based on a new global architecture using next-generation Ultium battery technology, targeting the world's most popular vehicle segments. |  |  |  |  |  | - Honda opens its new $\mathbf{\$ 1 2 4}$ million state-of-the-art wind tunnel facility, Honda Automotive Laboratories of Ohio (HALO). <br> - Honda and Acura launch new "HondaTrue Used" and "Acura Precision Used" expanding the availability of each brand's Certified Used-Vehicles up to 10 -years old. |  |  |  |  |
|  | - Honda's all-new Civic Type R sets a new lap record at the Suzuka Circuit. <br> - Honda introduces its progress toward its electrification and business transformation for the future including a shift in focus from non-recurring hardware sales business to recurring business, allocation of 5 trillion yen in electrification and software technologies, a target to launch 30 EV models globally by 2030, and plans to build a demonstration line for the production of all-solid-state-batteries. <br> - Honda announces its new focus on increasing hybrid volume with core models including the CR-V, Accord and Civic. <br> - Honda Motor (China) Investment Co., Ltd. (HMCI) announces that Dongfeng Honda Automobile Co., Ltd., a Honda automobile production and sales joint venture in China, is beginning sales of the all-new e:NS1 electric vehicle model. |  |  |  |  | February | - Honda shares its learnings from its 'Green Dealer' Program and leverages 10 years of experience to lead the auto industry toward more environmentally responsible dealership operations. <br> - The 2022 Acura MDX, RDX, TLX and Honda Accord, Insight, Odyssey and Civic Sedan and Hatchback earn IIHS TOP SAFETY PICK+, and CR-V earns TOP SAFETY PICK. <br> - The HondaJet becomes the most delivered aircraft in its class for the fifth consecutive year. |  |  |  |  |
|  |  |  |  |  |  | January | - Honda Motor (China) Investment Co., Ltd., announces Dongfeng Honda Automobile Co., Ltd., to build a dedicated electric vehicle production plant. <br> - All-new Honda Civic named 2022 North American Car of the Year. <br> - Honda signs a joint development agreement with SES, an EV battery research and development company. <br> - Production of the all-new limited-edition Acura NSX Type S begins at Honda's Performance Manufacturing Center. |  |  |  |  |

- 2022 Honda Passport goes one sale with its rugged new styling, including its new TrailSport model that adds emotion and adventure.
- Acura confirms its collaboration with ORECA to design and develop the new, electrified Acura ARX-06 LMDh Chassis for 2023.
- Honda Research Institute USA, Inc., synthesizes atomically thin nanoribbons in a breakthrough for quantum electronics.
- Honda Research Institute USA, Inc., develops a new road condition monitoring system to enhance safety.
- American Honda donates $\$ 500,000$ to support tornado relief efforts in the Southeast and Midwest.
- Honda Alabama Auto Plant begins the production of the 2022 Honda Passport and the first-ever Passport TrailSport model.
- Production of the 2022 Acura MDX Type S begins in the company's auto facility in East Liberty, Ohio.
November - Honda strengthens its commitment to Corporate Social Responsibility in America with a strategy that includes new charitable funding opportunities.
- Honda announces its all-new 2022 Honda Civic Si, setting a new standard for sport compact sedans.
- New Acura Integra Prototype makes its global debut; previews a premium sport compact for a new generation.
- Honda's Alabama Auto Plant marks 20 years of auto production.
- Honda tests its prototype Autonomous Work Vehicle at a Black \& Veatch solar construction site.
- Honda Accord wins 2022 Car and Driver 10Best Award for the 36th time, making Accord the most honored vehicle in 10Best history.
- SoftBank Corp. and Honda start a use case-based verification of technologies to reduce collisions between pedestrians and vehicles using 5G SA and cellular V2X.
- Honda retains its top position among all full-line automakers in both fuel efficiency and lowest $\mathrm{CO}_{2}$ emissions according to the latest U.S. EPA Trends Report.
- Honda unveils its world premiere of advanced future safety technologies toward the company's realization of its goal for zero traffic collision fatalities by 2050.
- Honda unveils its New Honda SENSING 360 omnidirectional safety and driver-assistive system with plans to apply this next generation of its advanced suite of safety and driver-assistive technologies to all new Honda and Acura models in the U.S. by 2030.
- Honda Aircraft Company unveils its HondaJet 2600 concept in NBAA 2021.
- Honda initiates its new program specifically to support and promote young driver safety and education.
- Honda teases the all-new 2022 Honda Civic Si, the best-handling and most fun-to-drive Civic Si ever.
- The 11th-Generation Honda Civic wins 2021 Wards 10 Best Interiors and Wards 10 Best User Experience Awards from WardsAuto.
- Honda introduced its initiatives for the utilization of Honda Mobile Power Pack, portable and swappable batteries.
- Honda announces its plans to begin its battery sharing service for electric tricycle taxis in India during the first half of 2022.
September • Honda introduces TrailSport, its new design direction to advance rugged off-road design and capability of light trucks.
- Honda continues to drive toward its electrified future - announces its initial annual sales target of $\mathbf{7 0 , 0 0 0}$ units for the Prologue SUV.
- Honda begins the production of the 2022 Civic Hatchback at its Indiana Auto Plant; marking the first time the Civic Hatchback being built in America.
- Acura debuts its new 2022 Acura RDX at the Acura Grand Prix of Long Beach with its new styling, more features and available Long Beach Blue Pearl Paint.
- Honda introduces the 2022 Honda Passport with a new rugged exterior redesign and the first-ever Passport TrailSport, further advancing Honda's new rugged design direction for its light truck lineup.
- Honda and Google collaborate on in-vehicle connected services to be integrated into an all-new model that will come to market in the second half of 2022 in North America.
- Honda introduces its initiatives in new areas including the Honda eVTOL, Honda Avatar Robot, field of space technology, lunar surface, and reusable small rockets.


| HON | 2023 Di | actBook |  |  |  |  |  |  |  |  | 12.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Worldwide Operations | North America Regional Operations | North America Sales | North America Manufacturing | North America R\&D/ Engineering | U.S. Exports | China | Associated Region Japan | Associated Region South America | Associated Region Europe/Middle East/Africa | Associated Region Asia/ <br> Oceania | Chronology |
| Chronology |  |  |  |  |  |  |  |  |  |  |  |
| Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts. |  |  |  |  |  |  |  |  |  |  |  |
| December | - New airbag technology in 2021 Acura TLX wins a Popular Science "Best of What's New" Award. <br> - Honda Motor Co., Ltd. is selected for the fourth consecutive year as a component of the Dow Jones Sustainability World Index. |  |  |  |  | April March | - General Motors and Honda agree to jointly develop two all-new electric vehicles for Honda to be sold in the U.S. and Canada, utilizing GM's global EV platform powered by proprietary Ultium batteries. |  |  |  |  |
| November | - Honda Motor Co., Ltd. begins sales of the all-new N-ONE mini-vehicle at dealerships across Japan. <br> - Honda receives Type Designation for Level 3 Automated Driving in Japan. |  |  |  |  |  | - Dave Gardner, president \& CEO of Honda Canada, named Executive Vice President and Business Unit Head of Automobile Sales for American Honda. <br> - The 2020 CR-V Hybrid launches as Honda's most powerful and fuel-efficient CR-V and as the Honda brand's first hybrid light-truck offering in the U.S., while earning an IIHS TOP SAFETY PICK rating. <br> - Honda ranked as the most fuel-efficient full-line automaker in America in the latest report from the U.S. Environmental Protection Agency. |  |  |  |  |
| October | - Honda announces it will conclude its participation in Formula One (F1) Grand Prix race series as a power unit supplier effective at the end of the 2021 race season. |  |  |  |  |  |  |  |  |  |  |
| August | - Production of the all-new 2021 Acura TLX sport sedan begins at Honda's Marysville Auto Plant in Ohio. |  |  |  |  | February | - HondaJet is the most delivered aircraft in its class for the third consecutive year. |  |  |  |  |
| July | - Contemporary Amperex Technology Co., Limited (CATL) and Honda sign agreement to form a comprehensive strategic alliance on new energy vehicle batteries to strengthen their strategic partnership and promote the popularization of electrified vehicles. The first model equipped with a CATL battery is scheduled to be launched in the Chinese market in 2022. |  |  |  |  |  | - The 2020 Accord, CR-V and three Civic models each earn IIHS TOP SAFETY PICK ratings, and Insight earns TOP SAFETY PICK+. |  |  |  |  |
|  |  |  |  |  |  | January | - American Honda sets new all-time record for U.S. light-truck sales of 90,707 units, as HR-V and CR-V set new annual records and Honda posts a second straight year as the retail \#1 passenger car brand in America. <br> - Production of the $\mathbf{2 0 2 0}$ CR-V Hybrid begins at Honda Manufacturing of Indiana, joining the Insight (Indiana) and Accord Hybrid (Ohio) as the third electrified Honda-brand vehicle made in America. <br> - Honda R\&D Americas earns Ohio EPA's Platinum Environmental |  |  |  |  |
| June | - American Honda dominates Cars.com 2020 American-Made Index with seven of the top 20 models: Honda Odyssey, Ridgeline, Passport, Pilot, Accord and Acura MDX and RDX. <br> - Honda and GM Fuel Cell System Manufacturing partnership produces hand sanitizer for use by associates and for health care facilities. |  |  |  |  |  |  |  |  |  |  |
| May | - Honda begins making vital ventilator parts for Dynaflo to help COVID-19 patients. |  |  |  |  |  | Stewardship Award. <br> - Honda of America Mfg. produces its $\mathbf{2 0}$ millionth automobile in Ohio. |  |  |  |  |



Returnto
Table of Contents


Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.
2019 (Continued)

May - Honda Transmission Mfg. of America becomes the first automotive transmission plant in U.S. to earn EPA ENERGY STAR Certification.

- Honda Manufacturing of Indiana (HMIN) produces 2 millionth vehicle.
- Honda Aircraft Company announces plan to expand production in Greensboro, NC by investing an additional $\$ 15.5$ million in a new 82,000-square-foot facility.
- Honda Motor Co., Ltd. global CEO Takahiro Hachigo shares plans to strengthen global automobile operations announcing a new Honda Architecture that will help streamline new-model development costs, reductions in the complexity of its global model lineup at the trim and options level, and the application of Honda's innovative two-motor hybrid technology to all Honda models globally in the coming years.
April • Honda sets all-time fiscal year records for automobile production in Asia and China.
- Honda NV Concept debuts at Auto Shanghai 2019.
- Dongfeng Honda completes construction of third Auto plant in Wuhan, Hubei Province, China.
- Acura debuts the handcrafted, limited edition 2020 TLX PMC Edition at the New York International Auto Show.

| March | - Honda e Prototype electric vehicle makes its world debut at the Geneva Auto Show. <br> - Honda Motor Europe announces commitment to total electrification of automotive product lineup by 2025. <br> - Honda celebrates 50th anniversary of operations in Canada. <br> - The East Liberty and Marysville, Ohio, auto plants each earn 13th consecutive U.S. EPA Energy Star certification, while the Greensburg, Indiana plant earns 7th certification and the Anna, Ohio engine plant earns first ENERGY STAR certification for Outstanding Energy Efficiency. <br> - Honda is recognized as the most fuel-efficient automaker in America by the U.S. EPA based on model year 2017 industry data. <br> - Honda Green Dealer Environmental Leadership Program wins 2019 Climate Leadership Award. |
| :---: | :---: |
| Februar | - Honda Australia celebrates 50 years of operations. <br> - Honda Aircraft Company announces that HondaJet is the most delivered aircraft in its class in 2018. <br> - Honda begins operations at new automobile production plant in Brazil. <br> - All-new 2019 Honda Passport five-passenger SUV launches nationwide, delivering a more powerful and rugged experience than CR-V and a more personal and sporty character than the three-row Pilot. |
| January | - Production of 2019 Honda Talon sport side-by-side begins in South Carolina. <br> - American Honda posts 4th consecutive light truck sales record, along with record sales of electrified vehicles in 2018. <br> - Honda finishes 2018 as the retail \#1 passenger car brand in America, according to retail sales data from Urban Science. |

- Honda e Prototype electric vehicle makes its world debut at the Geneva
- Honda Motor Europe announces commitment to total electrification of automotive product lineup by 2025.
- Honda celebrates 50th anniversary of operations in Canada.

The East Liberty and Marysville, Ohio, auto plants each earn 13th onsecutive U.S. EPA Energy Star certification, while the Greensburg, earns first ENERGY STAR certification for Outstanding Energy Efficiency.

- Honda is recognized as the most fuel-efficient automaker in America by the U.S. EPA based on model year 2017 industry data.
Honda Green Dealer Environmental Leadership Program wins 2019 Climate Leadership Award.
. aircraft in its class in 2018.
- Honda begins operations at new automobile production plant in Brazil.

All-new 2019 Honda Passport five-passenger SUV launches nationwide, delivering a more powerful and rugged experience than CR-V and a more personal and sporty character than the three-row Pilot.

South Carolina
American Honda posts 4th consecutive light truck sales record, along with record sales of electrified vehicles in 2018.
according to retail sales data from Urban Science.

Returnto
Table of Contents


Table of Contents

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Operations

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Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.
- Honda Clarity Plug-In goes on sale at dealerships nationwide.
- American Honda sets 3rd straight annual sales record, as Honda brand earns 4th consecutive record year.
- Honda Sets All-Time Calendar Year Production Records for Automobile Production, Worldwide, Overseas, in Asia and China.
November • Honda CR-V named Motor Trend 2018 Utility of the Year.
- Honda Clarity Series named 2018 Green Car of the Year® by Green Car Journal.
- Honda Accord receives Car and Driver 10 Best Award an unprecedented 32nd time.
October • Honda engine production in Ohio reaches 25 million.
- Transfer of Acura MDX production from Alabama to East Liberty, Ohio is completed.
- HondaJet begins sales in China.
- Honda invests \$267 million and adds 300 new jobs in Ohio to support production of the 2018 Honda Accord.
- Honda announces a multi-year agreement with Scuderia Toro Rosso race team to run Honda power units beginning with the 2018 Formula 1 season.
- Acura reveals ARX-05 (Acura Racing eXperimental, generation 5) prototype race car, announced plans to enter competition at the Rolex 24 in Daytona in January 2018.
- Honda announces plans to consolidate vehicle production from its Yorii and Saitama plants to the Yorii plant by FY2022, and for Yorii to lead the development of new production technologies to be shared globally.
- Honda announces plan to discontinue its F1 partnership with McLaren race team, established in 2015, at the conclusion of the 2017 season.
- Honda unveils Urban EV Concept at Frankfurt International Motor Show, setting the direction for production model launching in 2019.
- Acura NSX GT3 earns its first Pirelli World Challenge victory at Utah Motorsports Campus.
- Honda Clarity Electric begins lease sales in California and Oregon.

July • Acura NSX GT3 goes on sale globally.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline HON & 2023 D & actBook & & & & & & & & & -12.12 \\
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middle East/Africa & \begin{tabular}{l}
Associated Region Asia/ \\
Oceania
\end{tabular} & Chronology \\
\hline \multicolumn{12}{|l|}{Chronology} \\
\hline \multicolumn{12}{|l|}{\begin{tabular}{l}
Note: North American highlig \\
2017 (Continued)
\end{tabular}} \\
\hline June & \multicolumn{5}{|l|}{\begin{tabular}{l}
- 2017 Civic Type R, America's first Type R-badged Honda, goes on sale. \\
- Acura NSX GT3 wins its first IMSA WeatherTech SportsCar Championship, in Detroit. \\
- Acura TLX A-Spec and TLX GT win Open and Exhibition classes, respectively, at Broadmoor Pikes Peak International Hill Climb. \\
- Honda Aircraft Company secures Canadian Type Certification for HondaJet.
\end{tabular}} & March & \multicolumn{5}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{l}
- Honda invests \(\$ 85\) million to enhance manufacturing flexibility at Honda Manufacturing of Alabama. \\
- 2017 MDX Sport Hybrid, utilizing NSX-derived electrified SH-AWD powertrain, goes on-sale in the U.S. \\
- Acura surpasses 100,000-unit mark in U.S. sales of vehicles equipped with the AcuraWatch \({ }^{\circledR}\). \\
- Honda begins U.S. production of new 10-speed automatic transmission at Honda Precision Parts of Georgia.
\end{tabular}}} \\
\hline May & \multicolumn{5}{|l|}{- Honda Proving Center in Mojave Desert returns to operation with major renovations.} & & & & & & \\
\hline April & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Freshened 2018 Acura TLX debuts with aggressive new design and A-Spec variant. \\
- Kelley Blue Book names Honda 2017 Best Value Brand. \\
- Honda introduces Miimo robotic lawn mower in the U.S. \\
- Honda invests \(\$ 124\) million for advanced wind tunnel test facility in Ohio. \\
- Honda Clarity Plug-in Hybrid and Clarity Electric debut at 2017 New York International Auto Show. \\
- Honda Manufacturing of Alabama begins mass production of 5th-generation 2017 Honda Odyssey minivan. \\
- 2017 Civic Type R claims title as world's fastest front-wheel drive production car with record Nurburgring lap time. \\
- Honda Silicon Valley takes on global role as new company: Honda R\&D Innovations, Inc. (Honda Innovations), and expands Honda Xcelerator open innovation initiative to Europe, Israel, Japan and China.
\end{tabular}} & February & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda announces establishment of R\&D Center X to take responsibility for new value areas that include robotics technology, mobility system and energy management. \\
- Honda Manufacturing of Indiana begins production of its first SUV, the 2017 CR-V. \\
- Honda enters partnership with DRIVE, new smart mobility innovation center in Tel Aviv. \\
- Hitachi Automotive Systems and Honda sign MOU aiming to establish a joint venture company for electric vehicle motors.
\end{tabular}} \\
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Table of Contents

\section*{Chronology}

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.
2016 (Continued)
- Honda begins sales of the all-new Clarity Fuel Cell in Japan.
- The Honda-powered team of Tequila Patron ESM wins the Mobil 1 Twelve Hours of Sebring, following its January 2016 victory at the Rolex 24 at Daytona, marking Honda's first sweep of both America endurance race classics.
- Acura unveils the NSX GT3 racecar at the New York International Auto Show, announcing its intention to campaign the twin-turbocharged supercar in North America starting in 2017.
- Honda Manufacturing of Indiana announces \(\$ 52\) million investment and the creation of 100 new jobs to add production of the Honda CR-V in early 2017.
- The all-new 2016 Honda Civic Coupe goes on sale as the second variant in an expanded lineup of 10th-generation Civic models.
- Thai Honda celebrates 50 years of operations.
- Honda Vietnam celebrates its 20th anniversary.

February
- Honda signs a new multi-year agreement to continue participation as a manufacturer in the Verizon IndyCar Series through 2017, with an option to extend the agreement through the 2020 season.
- Honda Aero in Burlington, N.C., earns PART 145 repair station certificate from the U.S. Federal Aviation Administration (FAA) enabling the company to serve as the dedicated maintenance, repair and overhaul (MRO) operation for the GE-Honda HF120 turbofan engine.
- Acura begins customer order taking for the 2017 Acura NSX supercar with the launch of its online configurator.
- Honda Motor Co. announces intention for two-thirds of global vehicle sales to be electrified by 2030.
January • Honda HR-V is named 2015 Green SUV of the Year \({ }^{\circledR}\) by the Green Car Journal.
- The Acura Precision Concept makes its world debut at the 2016 North American International Auto Show, showcasing the future styling direction for all Acura models.
- The all-new 2016 Honda Civic is named the 2016 North American Car of the Year.
- Acura NSX VIN 001 is auctioned for charity at Barrett-Jackson and raises \(\mathbf{\$ 1 , 2 0 0 , 0 0 0}\) for The Pediatric Brain Tumor Foundation and Camp Southern Ground.
- The Honda-powered team of Tequila Patron ESM wins the Rolex 24 at Daytona sports car endurance race.

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline HON & 2023 D & tBook & & & & & & & & & -12.16 \\
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China & Associated Region Japan & Associated Region South America & Associated Region Europe/Middile East/Africa & \begin{tabular}{l}
Associated Region Asia/ \\
Oceania
\end{tabular} & Chronology \\
\hline \multicolumn{12}{|l|}{Chronology} \\
\hline \multicolumn{12}{|l|}{Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.} \\
\hline June & \multicolumn{5}{|l|}{\begin{tabular}{l}
- 2016 Honda Pilot is launched as the third-generation of this mid-size SUV to be designed, developed and manufactured exclusively in North America. \\
- Honda launches a street version of the Moto-GP RC213V-S. \\
- Next-generation Acura NSX supercar serves as the official pace car in the 93rd running of the Broadmoor Pikes Peak International Hill Climb.
\end{tabular}} & March (cont.) & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda announces new, innovative \$1 million Ohio-based workforce development initiative, called EPIC, to prepare the next generation workforce for high-tech positions in the manufacturing industry. \\
- Honda Aero receives production certification from the U.S. Federal Aviation Administration (FAA) for its HF120 turbofan engine, marking the first time in 23 years that the FAA issues a certificate to a new company making jet engines in America.
\end{tabular}} \\
\hline May & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda Manufacturing of Alabama begins mass production of the 2016 Honda Pilot, the 3rd generation of the Pilot built in Alabama. \\
- The all-new 2016 Honda HR-V Crossover goes on-sale, featuring bold and sporty coupe-like styling, SUV versatility, a \(35-\mathrm{mpg}\) highway fuel economy rating (2WD CVT) and Honda packaging magic. \\
- Honda of South Carolina Mfg. begins production of the new Pioneer 500 side-by-side and announces \(\$ 42\) million investment and creation of 42 jobs.
\end{tabular}} & \begin{tabular}{l} 
February \\
\\
\hline January
\end{tabular} & \multicolumn{5}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{l}
- McLaren-Honda reveals new racing car, MP4-30, for the 2015 FIA Formula One (F1) World Championship, fitted with Honda's 1.6 liter V6 engine, the RA615H. \\
- Production of the 2016 Acura ILX shifts to the Marysville Auto Plant in Ohio, marking the 20th anniversary of Acura vehicle production in America. \\
- Honda kicks off the "Year of Honda," at the North American International Auto Show with an advanced line-up of products coming to market including HondaJet, the Acura NSX supercar, Honda's return to Formula One and the a new Honda fuel cell vehicle launching in 2016. \\
- Acura reveals the production version of the next-generation Acura NSX at the North American International Auto Show, \(\mathbf{2 5}\) years after the original's debut. The new NSX will be developed and produced in the U.S. and is designed to deliver a groundbreaking "New Sports eXperience" for the driver.
\end{tabular}}} \\
\hline April & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda Power Equipment achieves sale mark of 40 million power products to U.S. dealers and distributors since U.S. sales began of outdoor power equipment in 1973. \\
- Honda Manufacturing of Alabama begins production at a new \$71.4 million state-of-the-art automated engine assembly facility, marking a breakthrough for highly automated production of automobile engines in North America. \\
- HondaJet begins world tour in late April making its first appearances in Japan and Europe, and traveling more than 26,000 nautical miles during the tour, stopping in 13 countries along its flight route. \\
- Honda unveils ultra-sporty Civic Concept at the New York International Auto Show as a precursor to the 10th-generation Civic Sedan and Coupe models. The 2016 Civic will be the first Honda model to apply new Honda small-displacement turbo engine technology in North America.
\end{tabular}} & & & & & & \\
\hline March & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda sets all-time fiscal year automobile production records in North America, Asia and China for the year ending March 31, 2015. \\
- HondaJet receives provisional type certification (PTC) from the U.S. Federal Aviation Administration (FAA), indicating the FAA's approval of the HondaJet design based on certification testing, design reviews and analyses completed to date.
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Returnto
Table of Contents

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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
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\hline \multicolumn{12}{|l|}{Chronology} \\
\hline \multicolumn{12}{|l|}{Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts. 2013} \\
\hline December & \multicolumn{5}{|l|}{\begin{tabular}{l}
- GE Honda Aero Engines' HF120 turbofan jet engine is awarded Part 33 certification from the U.S. Federal Aviation Administration, having accumulated more than 14,000 cycles and 9,000 hours of testing. \\
- The HondaJet receives Type Inspection Authorization from the Federal Aviation Administration (Dec. 20, 2013). \\
- Honda Aircraft Company's customer service facility receives Federal Aviation Administration Part 145 repair station certification.
\end{tabular}} & May & \multicolumn{5}{|l|}{\begin{tabular}{l}
- Honda Aircraft Company announces that its FAA-conforming HondaJet has achieved several key development milestones including aerodynamics/ stall testing, function and reliability, environmental performance and structural testing. \\
- Honda Motor Co. announces its intentions to participate in the FIA Formula One (F1) World Championship from the 2015 season under a joint project with McLaren.
\end{tabular}} \\
\hline November & \multicolumn{5}{|l|}{- The Honda FCX Concept is unveiled at the \(\mathbf{2 0 1 3}\) Los Angeles International Auto Show, expressing one potential styling direction for the nextgeneration Honda fuel cell electric vehicle launching in the U.S. and Japan in 2015.} & & \multicolumn{5}{|l|}{- Acura announces the establishment of the new \(\$ 45\) million Performance Manufacturing Center in Marysville, Ohio, where 100 associates will produce the next-generation Acura NSX supercar.} \\
\hline & \begin{tabular}{l}
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- Honda announ Turbo engine high levels of 1.5 and 1.0 lit mid-sized veh \\
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\end{tabular} & March & \begin{tabular}{l}
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- Honda Moto R\&D center the region. \\
- Honda Moto in Penang, \(5,000 \mathrm{kWh} /\) emissions e
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\hline & \multicolumn{5}{|l|}{- The first large-scale U.S. clinical study of Honda's Walking Assist Device is undertaken at the Rehabilitation Institute of Chicago.} & February & \multicolumn{5}{|l|}{- American Honda expands leasing of the Fit EV to customers in select Northeastern U.S. markets, including New York, New Jersey, Connecticut, Maryland and Massachusetts.} \\
\hline \multirow[t]{2}{*}{September} & \multicolumn{5}{|l|}{- Honda de Mexico marks the beginning of construction on a new \(\$ 470\) million transmission plant in Celaya, Mexico, which will begin producing continuously variable transmissions in 2015 with an initial annual capacity of 350,000 units.} & & \multicolumn{5}{|l|}{- Honda Automobile Thailand announces plans to build a new automobile plant with investment of 44.6 billion yen, initial employment of 1,200 associates and annual capacity of 12,000 units, with operations scheduled to begin in 2015.} \\
\hline & \multicolumn{5}{|l|}{- Honda Motor Co. earns the highest disclosure scores among all Japanese companies and is named one of the world's most advanced companies in the Carbon Disclosure Project's Global 500 Climate Change Report 2013.} & January & \multicolumn{5}{|l|}{- Acura debuts 2014 Acura MDX Prototype and next-generation NSX Concept with full interior design concept at 2013 North American International Auto Show.} \\
\hline July & \multicolumn{5}{|l|}{- Production begins at the Saitama Factory's 250,000-unit Yorii plant, utilizing state-of-the-art "green factory" technologies and processes.} & & \multicolumn{5}{|l|}{\multirow[t]{2}{*}{- Honda of America Mfg., Inc. announces it will invest \(\mathbf{\$ 2 3}\) million, hire 50 new associates and construct a 95,000 -square-foot expansion to accommodate production build the all-new 2014 Accord Hybrid at the Marysville, Ohio, auto plant beginning in fall 2013.}} \\
\hline June & \multicolumn{5}{|l|}{- Honda and General Motors announce an agreement to co-develop a next-generation fuel cell system and hydrogen storage technologies,} & & & & & & \\
\hline
\end{tabular}
- The 2013 Honda Accord Sedan, equipped with the ACE IITM body structure, is one of first midsize sedans to earn a TOP SAFETY PICK+ rating from the Insurance Institute for Highway Safety.
- Twenty-five years after the start of U.S. auto exports, the Marysville, Ohio auto plant builds the 1-millionth Honda automobile for export.
- The 2013 Honda Accord and Fit earn Car and Driver 10Best awards, the seventh consecutive year for the Fit and an unprecedented 27th 10Best award for the Accord.
- American Honda launches freshened 2013 Civic Sedan and Coupe.
- Honda R\&D Americas opens new Advanced Design Studio in downtown Los Angeles, relocating from its former Pasadena, Calif. home.
- Acura debuts all-new 2014 RLX performance-luxury sedan at the Los Angeles Auto Show.
- Honda marks 30 years of auto production in the U.S., by announcing new \$200 million investment in Ohio transmission and engine plants.
- Honda Aircraft begins HondaJet production.
- American Honda begins sales of eighth-generation Accord, in both Sedan and Coupe variants.
- On August 20, the Marysville, Ohio, auto plant begins mass production of the ninth-generation 2013 Accord, as the plant approaches 30 years of manufacturing Honda automobiles in America.
- American Honda begins leasing the Fit EV all-electric commuter vehicle to customers in Southern California and Oregon.
- Honda of South Carolina (HSC) produces its 2-millionth engine since the start of production at its Timmonsville, S.C., plant in 1998.
- Honda announces expansion plans: Honda Manufacturing of Indiana to invest \(\$ 40\) million and hire 300 associates to boost capacity by \(\mathbf{5 0 , 0 0 0}\) vehicles per year and add production of Civic Hybrid in 2013; Honda Manufacturing of Alabama to invest \(\$ 115\) million and hire 50 associates to increase production by \(\mathbf{4 0 , 0 0 0}\) vehicles per year and add production of Acura MDX in 2013.
- American Honda announces new HondaLink \({ }^{\mathrm{TM}}\) in-vehicle connectivity system, featuring the first OEM application of Aha \({ }^{\circledR}\) radio, to debut on the 2013 Accord and Crosstour models.
- Honda becomes the world's first mobility company to disclose third-party validated estimates of all greenhouse gas (GHG) emissions.
- Acura begins sales of its new ILX sedan, the new gateway vehicle for the Acura brand and the first Acura product with an available hybrid powertrain.
- The compact and innovative Honda UNI-CUB, featuring the world's first omni-directional driving wheel system is unveiled in Japan.
- Honda Manufacturing of Indiana (HMIN) begins production of the Acura ILX and ILX Hybrid sedans on the same line as the Civic Sedan and Civic Natural Gas. The ILX is the first Acura to be produced in Indiana and the first Honda or Acura hybrid vehicle to be produced in North America.
- American Honda launches its first-ever "Green Dealer" program for U.S. Honda and Acura dealers.
- The Acura RLX Concept is unveiled at the New York International Auto Show, where it is announced that Acura's new flagship sedan will feature the first application of Acura Sport Hybrid SH-AWD \({ }^{\circledR}\).
- American Honda announces plans to apply new visibility-enhancing technologies on its automobiles, including rearview cameras, to be applied to over 97\% of all model year 2013 Honda models, Expanded View Driver's Mirror and LaneWatch \({ }^{\text {TM }}\) blind-stop display, which will debut on the 2013 Accord.
- Honda Motor Co. and the Japan Metals \& Chemicals Co., Ltd. jointly announce the establishment of the world's first process to extract rare earth metals from various used Honda parts in an actual mass-production process.
- The East Liberty, Ohio, auto plant begins production of the Acura RDX luxury crossover SUV.
- Honda introduces 2013 Accord Coupe Concept at the North American International Auto Show, announcing plans to apply new 'powertrain technology and new safety features, including Lane Departure Warning and Forward Collision Warning, to the ninth generation Accord lineup.
- Acura introduces the NSX Concept and ILX Concept, along with a prototype 2013 RDX at the North American International Auto Show.
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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China \\
\hline Chronol & & & & & & \\
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\end{tabular}
- Honda debuts the 2013 Fit EV and 2012 Honda CR-V at the 2011 Los Angeles Auto Show.
- The 2012 Civic Natural Gas named Green Car of the Year at the 2011 Los Angeles Auto Show.
- American Honda completes the installation of an 800-cell Honda CIGS solar array at Honda Performance Development in Santa Clarita, Calif.
- Honda Manufacturing of Alabama marks its 10th anniversary of production, announcing plans to invest \$84 million and add 140 new jobs to increase production capacity by \(\mathbf{4 0 , 0 0 0}\) units to \(\mathbf{3 4 0 , 0 0 0}\) vehicles and V6 engines per year in 2013.
- Honda's East Liberty Auto Plant produces its 4-millionth vehicle, a 2011 Honda CR-V.
- American Honda launches 2012 Civic Natural Gas, the fourth generation natural gas-powered Civic, expanding its U.S. retail network to 200 Honda dealers in 36 states.
- Honda certified its tenth and eleventh facilities in North America to LEED green-building standards, the most of any automaker in the region. They are Honda Engineering North America's Anna, Ohio facility and the new Markham, Ontario headquarters of Honda Canada.
- Honda earns the highest score among all Japanese companies in the Carbon Disclosure Project's 2011 "Carbon Disclosure Leadership Index" (CLDI), which rates the world's 500 largest companies on their strategies and corporate governance to address climate change and the reduce greenhouse gas emissions.
- Honda announces plans to build its eighth auto plant in North America, a new \(\$ 800\) million, 200,000-unit factory in Celaya, Guanajuato, Mexico, slated to begin production of Honda subcompact vehicles in 2014.
- Honda achieves its goal of less than 1 percent waste sent to landfills for all manufacturing plants in North America with ten of 14 plants in operating with absolutely zero waste to landfills.
- American Honda as a corporation earned the top score in the 2011 J.D. Power Initial Quality Survey, including a best-ever result for the Honda brand, the top-ranked non-luxury brand in 2011, an overall third-place finish for Acura, along with seven of eleven segment-leading models, a Platinum Award for the company's Greensburg, Ind. plant, and a Silver Award for its East Liberty, Ohio plant.
- Honda introduces "Blue Skies for our Children" environmental logo and slogan, along with new environmental vision, which calls for realizing "the Joy and Freedom of Mobility" and "a Sustainable Society where People Can Enjoy Life."
- Having achieved its 2010 goals for the reduction of product \(\mathrm{CO}_{2}\) emissions, Honda announces new global \(\mathrm{CO}_{2}\) reduction goals, including a 30 percent reduction in \(\mathrm{CO}_{2}\) from its automobile, motorcycle and power equipment products, compared to the 2000 baseline, by 2020.
- American Honda debuts the all-new 2012 Civic lineup for the U.S., including a Coupe, Sedan, Si Coupe and Sedan, Hybrid and natural gas-powered Civic Natural Gas at the New York International Auto Show.
- The first FAA-conforming HondaJet reaches its maximum operating altitude of 43,000 feet and a maximum speed of 425KTAS ( 489 mph ) at \(\mathbf{3 0 , 0 0 0}\) feet during flight testing in Greensboro, N.C.
- Guangqi Honda introduces the Li Nian S1 sedan, the first mass-produced model of Guangqi Honda's original automotive brand, Li Nian, the first original brand established by an automobile joint venture in China.
- Honda Motor Co. president Takanobu Ito, appearing at the 2011 Shanghai motor show, announces plans to sell three new hybrid models in China - the Insight, to be sold by Dongfeng Honda; and the Fit Hybrid and CR-Z, to be sold by Guangqi Honda. Mr. Ito also announces Honda's intentions to produce all three hybrid models in China and to begin testing of Honda EV technology with the city of Guangzhou.
- Honda Automobile (Thailand) Co., Ltd. introduces the Honda BRIO small car for the Thailand market. With a starting price of 399,900 baht, the model is expected to raise the bar for eco-cars in terms of packaging, design, comfort and fuel efficiency.
- The 2011 Odyssey becomes the first minivan to earn both a "Top Safety Pick" rating from the IIHS and a five-star Overall Vehicle Score from the NHTSA under new, more stringent crash safety-ratings protocols.
- Honda debuts the 2012 Civic Si and Sedan concept vehicles at the North American International Auto Show in Detroit.
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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China \\
\hline \multicolumn{7}{|l|}{Chronology} \\
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\end{tabular}
- Honda Transmission Mfg. begins \(\$ 70\) million, 200,000-square-foot expansion, including the addition of a third assembly line, along with an additional \(\$ 25\) million in upgrades to improve plant flexibility.
- Honda Aircraft Company, Inc. completes the first flight of an FAAconforming HondaJet, Dec. 20 at 3:31 p.m. EST in Greensboro, N.C.
- Honda begins lease sales of the EV-neo electric scooter to customers in Japan.
- Honda begins demonstration tests of next-generation, electrically powered personal mobility products with the Saitama and Kumamoto prefectures as the next step in its Honda Electric Mobility Network initiative.
- Honda introduces the Fit EV Concept electric vehicle and Honda plug-in hybrid vehicle platform at the 2010 Los Angeles Auto Show.
- The 2011 Accord is the first automobile to earn a five-star rating for Overall Vehicle Score and each of three combined ratings categories frontal, side and rollover - under the NHTSA's modified New Car Assessment (NCAP) crash safety-rating program for the 2011 model year.
- The CR-Z sport hybrid coupe is named Japan Car of the Year for 2010-2011.
- Honda is named "America's Greenest Automaker" for the fifth consecutive time by the Union of Concerned Scientists.
- The Hybrid Jazz makes its world debut at the Paris Motor Show.
- Honda Manufacturing of Alabama, Inc., begins production of the fourth generation, U.S.-designed and developed Honda Odyssey minivan Sept. 1 (U.S. on-sale date of Sept. 30). Two days later, the plant celebrates production of its 2-millionth automobile (and V6 engine), a 2011 Honda Pilot.
- All-new Honda CR-Z sport hybrid coupe introduced in the U.S. and Canada.
- An all-new transmission plant at the Hamamatsu Factory, Honda's global "leader plant" for advanced transmission production, begins manufacturing operations.
- Honda Soltec begins sales in Japan of new 120W and 130W residentialuse solar cell modules, each achieving an 11.6 percent conversion rate, the highest among CIGS-based solar cells being sold in Japan.
- The Marysville Auto Plant produces its 10-millionth automobile, an Accord Sedan, on July 20.
- The Anna Engine Plant, Honda's largest automobile engine plant, celebrates 25 years of engine production in Ohio, July 21.
- Honda Power Equipment surpasses 30 million products shipped to domestic dealers and distributors since it began offering engines, tillers and generators to U.S. customers in 1972.
- Honda subsidiary Honda Motorcycle and Scooter India announces plans to build a new 60,000-unit plant in Rajastan, India, as it expands production at its existing plant in Haryana from 1.25 to 1.6 million units.
- Honda of America Mfg. begins operations at its new Marysville parts consolidation center, supporting the efficient delivery of parts to the Marysville Auto Plant while reducing fuel consumption and \(\mathrm{CO}_{2}\) emissions from parts shipments.
- Honda earns the No. 1 spot on the American Council for an EnergyEfficient Economy (ACEEE) "Greenest Vehicles of 2010" list for the tenth straight year.
- Honda Performance Development (HPD) begins deliveries of modified 1.5-liter Fit engines for competition in the SCCA Formula F series, the entry level of open-wheel racing in America.
- The all-new Honda CR-Z (Compact Renaissance-Zero) sport hybrid coupe is launched in Japan.
- American Honda debuts the U.S. production version of the CR-Z two-seat sport hybrid car at the North American International Auto Show.
- Honda R\&D Americas, Inc. begins operation of next-generation solar-powered hydrogen station prototype in Torrance, Calif. The new, more compact system eliminates the compressor function while providing enough hydrogen, via an 8-hour fill, to accommodate daily commuting in a fuel cell electric vehicle.
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- American Honda earns the highest fleet-average fuel economy among all U.S. automotive marketing groups as determined by the U.S. EPA in its MY2008 report on U.S. fuel economy trends.
- Honda R\&D Asia Pacific Co. establishes new R\&D center in Bangkok, Thailand, for the development of products and technologies that support the unique needs of customers in Honda's Asia/Oceania region.
- Honda Manufacturing of Alabama begins production of passenger cars (Accord V6 Sedans) after eight years of light truck production.
- Takanobu Ito becomes the seventh president \& CEO of Honda Motor Co.
- The new Ogawa Engine Plant in Japan began Phase 1 production activity including casting and machining processes and supply of engine components for auto plants in Japan and other regions.
- Honda commemorates 50 years of operations in America, marking the incorporation of American Honda Motor Co., Inc., June 11, 1959.
- Marysville, Ohio, motorcycle plant ceases production after 26 years, as global production of certain large motorcycles is consolidated at Honda's new factory in Kumamoto, Japan.
- Honda Manufacturing of Indiana begins production of the natural gas-powered Civic GX sedan in Greensburg, Ind., alongside the gasolinepowered Civic Sedan.
- The Honda Insight becomes Japan's best-selling vehicle in May, the first hybrid car to earn the distinction.
- The FCX Clarity fuel cell electric vehicle is named 2009 World Green Car by journalists from Asia, Europe and North America.
- The 2009 Acura TL is the first automotive nameplate to earn both a top government crash safety rating and a "Top Safety Pick" crash safety rating from the IIHS for every vehicle in its line-up.
- American Honda begins sales of the new Insight as the most affordable hybrid car in America.
- Honda R\&D Co. (Japan) in conjunction with Advanced Telecommunications Research Institute International (ATR) and Shimadzu Corporation introduce Brain Machine Interface (BMI) technology which enables control of a robot by human thought alone.
- Honda and GS Yuasa establish a joint venture called Blue Energy Co., Ltd., for the development, sales and production of advanced lithium-ion batteries for hybrid vehicles.
- Production of the Honda Ridgeline truck begins at Honda Manufacturing of Alabama, making it the exclusive production source for the Honda Pilot, Odyssey and Ridgeline light trucks.
- Honda Motor Co. announces plans for the establishment of a new R\&D facility in Chiba Prefecture, Japan, to work toward the establishment of bio-ethanol production technology.
- Honda produces its 20-millionth automobile in North America as cumulative production of engines in North America exceeds 18.4 million units and production of transmissions tops 13 million units.
- American Honda debuts the radically styled 2010 Honda Fury, a chopper-style custom bike designed by Honda R\&D Americas, at the New York International Motorcycle Show.
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- Honda Motor Co. unveils new Walking Assist Device with Bodyweight Support system, developed in part from its research into the dynamics of human motion that led to creation of the ASIMO humanoid robot.
- Honda Power Equipment Mfg. produces its 20-millionth product since the start of operations in August 1984.
- Honda Manufacturing of Indiana begins production of Civic sedans in its new \(\$ 550\) million auto plant in Greensburg, Ind.
- Cumulative global production of Honda motorcycles reaches 200 million units.
- Honda Soltec Co. begins sales in Japan of Honda-developed thin-film solar cells.
- Thai Honda achieves cumulative production of 10 million units since production began in 1987.
- Acura launches the 2009 TL Sedan. It is the third generation of TL designed, developed and manufactured in the U.S.
- Honda of Canada Mfg. begins production of 4-cylinder engines at new \(\mathbf{\$ 1 5 4}\) million automobile engine plant in Alliston, Ontario.
- Honda introduces POLAR III third-generation pedestrian crash test dummy with the aim of reducing lower back and upper leg injuries common in vehicle-pedestrian collisions.
- American Honda launches redesigned 2009 Honda Fit.
- Acura announces plans to compete in the LMP1 class of the 2009 American Le Mans race series.
- Honda Transmission Mfg. of America in Russells Point, Ohio, produces its 10 -millionth transmission since the start of U.S. transmission manufacturing in 1997.
- Production of Honda motorcycles in Vietnam reaches 5 million units.
- Honda begins mass production of all-new FCX Clarity fuel cell vehicle (FCX) in Japan and introduces first five U.S. customers for the new vehicle.
- American Honda fully deploys the first automaker-operated fleet of more fuel-efficient Auto-Max \({ }^{\oplus}\) railcars.
- Cumulative automobile production in Brazil reaches 500,000 units since the start of production in 1997.
- Honda Siel Cars India introduces the Civic Hybrid as India's first gas-electric hybrid automobile.
- American Honda introduces second-generation Pilot that was designed, developed and engineered in the U.S. by Honda R\&D Americas and is produced exclusively by Honda Manufacturing of Alabama.
- Honda Aircraft Company begins European sales of HondaJet, including the announcement of plans for an exclusive regional sales and service network in the U.K., Germany and Spain.
- Cumulative global production of the Cub series motorcycle reaches 60 million units.
- Honda opens a new motorcycle plant at the Kumamoto Factory in Japan as Honda's global lead plant for motorcycle production.
- Honda Aircraft Company expands sales of HondaJet throughout North America by beginning sales in Canada and Mexico.

Returnto
Table of Contents
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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
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- Honda's annual auto production in the U.S. exceeds 1 million units for the first time ever in 2007, as total North American auto production reaches a new all-time record of 1.432 million units.
- Honda UK sells more than 100,000 Honda vehicles for the first time, in 2007.
- The hydrogen-powered FCX Clarity makes its U.S. debut at the Los Angeles Auto Show as Honda announces plans to begin leasing the next-generation fuel cell vehicle in summer 2008.
- Operation of the fourth-generation hydrogen Home Energy Station begins at Honda R\&D America's Torrance, Calif., headquarters.
- Honda celebrates 25 years of building automobiles in America.
- Honda Aero breaks ground on its new headquarters and jet engine plant in Burlington, N.C.
- Honda Soltec opens new solar cell production plant in Kumamoto, Japan.
- Honda of South Carolina Mfg. produces its 2-millionth all-terrain vehicle (ATV).
- American Honda launches the eighth-generation Accord.
- Honda Aircraft Company breaks ground on new \(\$ 100\) million U.S. headquarters and R\&D facility in Greensboro, N.C.
- Honda introduces a more advanced Variable Cylinder Management \({ }^{T M}\) (VCM \({ }^{T M}\) ) cylinder deactivation technology.
- Honda R\&D America's opens its new Acura Design Studio in Torrance, Calif., assuming a central role in the research and styling design of future Acura production models.
- Honda's Anna, Ohio, engine plant produces its 15-millionth engine since the start of production in 1985.
- Honda is named America's "Greenest Automaker" in 2007 for the fourth consecutive time by the Union of Concerned Scientists.
- American Honda and Climate Energy, LLC begin retail sales of the freewatt \({ }^{\text {TM }}\) micro-combined heat and power (MCHP) co-generation device in the northeastern U.S.
- Acura undertakes first factory racing program with entry into the American Le Mans endurance sports car racing series in the LMP2 class with a 3.4 -liter V8 engine supplied by Honda Performance Development (HPD).
- Acura RDX named Canadian Utility Vehicle of the Year.

Returnto
Table of Contents
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- Honda R\&D Americas opens new Advanced Design Studio in Pasadena, Calif.
- Honda Soltec Co., Ltd. established to oversee production and sales of Honda-developed CIGS solar panels in Japan.
- Honda Motor Co. announces plans to build new engine plant in Japan (in Ogawa, Saitama prefecture).
- Honda Manufacturing of Alabama celebrates 5th anniversary and reaches one-million unit automobile production milestone.
- Honda announces plans to begin production of motorcycles in Peru.
- Honda Aircraft Company begins U.S. sales of HondaJet at NBAA in Orlando, Fla.
- Acura launches new RDX sport-utility vehicle with Acura's first-ever turbocharged engine.
- Honda of Canada Mfg. celebrates 20th anniversary and 4-millionth unit production milestones.
- Honda and Research Institute of Innovative Technology for the Earth (RITE) announce breakthrough "Honda-RITE" ethanol production process.
- American Honda fulfills October 2003 "Safety for Everyone" commitment to apply a core suite of advanced safety features to all U.S. Honda and Acura models.
- Honda announces plans to commercialize HondaJet at EAA AirVenture in Oshkosh, Wis.
- Honda earns 100th open-wheel race victory in North America.
- First U.S.-made Acura (TL Sedan) exported to China.
- Honda begins motorcycle production in Argentina.
- Honda announces development of plant-based biofabric for use in automotive interiors.
- Global sales of Honda Power Products reaches 70 million units.
- Honda announces "2010 Vision" for North American automobile operations including the construction of a new U.S. auto plant and a new Canadian engine plant, expansion of engine and transmission production in Ohio and Georgia, and the addition of a new, more affordable hybrid car.
- Honda Motor Co. announces plan to build a new auto plant in Yorii, Japan, to advance the flexibility and efficiency of Honda manufacturing operations worldwide.
- Honda begins producing automatic transmissions in Tallapoosa, Ga., as part of Honda's broader North American powertrain strategy.
- 2006 Civic and Ridgeline capture Canadian Car and Truck of the Year awards.
- Honda Power Equipment shipped its 20-millionth power product to U.S. dealers.
- 2006 Civic and Ridgeline sweep North American Car and Truck of the Year awards.
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\end{tabular}
- Honda Ridgeline truck named 2006 Motor Trend magazine Truck of the Year.
- 2006 Civic becomes first compact car to earn a "Top Safety Pick-Gold" rating from the Insurance Institute for Highway Safety (IIHS).
- New ASIMO robot debuts with dramatically improved running capability and enhanced ability to act in sync with people.
- Honda Motor Co. announces plans to begin mass production in 2007 of Honda-developed thin film solar cell.
- Honda Super Cub production reaches 50-million-unit milestone since its 1958 debut.
- Honda Civic named 2006 Motor Trend magazine Car of the Year.
- Honda R\&D Americas introduces Home Energy Station III, the third-generation of its experimental hydrogen refueling device developed in partnership with Plug Power, Inc.
- Honda announces plans to establish R\&D operations in Thailand with the creation of Honda R\&D Asia Pacific, Ltd., a subsidiary of Honda R\&D Co., Ltd.
- Honda announces plans to establish transmission manufacturing operations in China with the creation of Honda Auto Parts Manufacturing Co., Ltd.
- Honda introduces ASV-3 advanced safety vehicle equipped with Inter-Vehicle communications technology.
- HondaJet makes its worldwide public debut, July 29 at the Experimental Aircraft Association (EAA) Air Venture in Oshkosh, Wis.
- Honda Motor (China) Investment Co. (HMCl) announces plans to launch the Acura brand in China with the introduction of the Acura RL in spring 2006, to be marketed through a dedicated Acura dealer network.
- Honda leases 2005 FCX to world's first individual customer for a hydrogen-powered fuel cell vehicle.
- Honda announces commitment to include U.S. government crash test "star ratings" on the window labels of all 2006 Honda and Acura vehicles, a first for any automaker.
- Honda Automobile (China) Co. (CHAC) begins export of the Jazz compact passenger car to Europe. CHAC is the first auto plant in China dedicated to export production.
- The 2006 Honda Ridgeline becomes the first 4-door pickup to earn the NHTSA's highest crash test rating for frontal and side impacts.
- Cumulative worldwide sales of Honda hybrid vehicles reaches 100,000 units.
- Honda introduces Phill \({ }^{\text {TM }}\) natural gas home refueling appliance in conjunction with Fuelmaker Corp. to help promote sales of cleaner-burning CNG vehicles like the Honda Civic GX.
- American Honda and Disneyland \({ }^{\circledR}\) Resort form 10-year strategic business alliance.

Returnto
Table of Contents
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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
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\end{tabular}
- Honda reveals technologies for next-generation ASIMO humanoid robot, including the ability to run and process information more quickly in real-world environments.
- Honda introduces V6 Accord Hybrid in the U.S. as Honda's third hybrid model.
- All new Legend wins the Japan Car of the Year award for 2004-2005 and Most Advanced Technology Award.
- Honda leases two 2005 FCX fuel cell vehicles to the state of New York, the first customer for a fuel cell vehicle in the Northeastern U.S.
- GE Honda Aero Engines LLC is established to pursue the launch of Honda's HF118 turbofan engine in the light business jet market.
- Honda of America Mfg. celebrates its 25th anniversary.
- Guangzhou Honda begins production of the Fit for the China domestic market.
- Honda claims its first Indy Racing League (IRL) manufacturers' title (Honda-powered drivers win 14 of 16 races for the season).
- Honda develops a scooter powered by its original Honda FC Stack, capable of starting in sub-freezing temperatures.
- Honda establishes a new U.S. subsidiary, Honda Aero, Inc., to focus on the aviation engine business in the U.S. Also, Honda establishes the Wako Nishi R\&D Center in Japan, dedicated to the research and development of aviation engines.
- The 2005 Honda FCX powered by Honda's original FC Stack is certified for commercial use by both the U.S. EPA and California Air Resources Board.
- Buddy Rice earns Honda's first victory in the Indianapolis \(500^{\circledR}\).
- Honda Manufacturing of Alabama begins production on its second assembly line, doubling light truck and V6 engine production capacity to 300,000 units per year.
- Honda establishes a new subsidiary, Honda Motor RUS LLC, in Russia to strengthen its local motorcycle, automobile and power product sales operations.
- Honda and General Electric Co. announce the formation of a strategic alliance to produce a new turbofan jet engine for light business jets.
- Honda Motor (China) Investment Co., Inc., responsible for developing Honda’s overall business strategy in China, is established.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China \\
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\end{tabular}
- The HondaJet, new experimental compact business jet equipped with Honda-developed HF118 jet engines, completes initial flight tests in Greensboro, N.C.
- Honda of South Carolina Mfg. produces its 1-millionth all-terrain vehicle (ATV).
- Honda's cumulative auto production in the U.S. reaches 10 million units.
- American Honda Motor announces "Safety for Everyone" commitment to apply advanced safety technologies such as the Advanced Compatibility Engineering (ACE) body structure and side curtain airbags to the full range of Honda and Acura products over the next several years.
- Honda R\&D Americas debuts an all-new Automotive Safety Research Facility in Ohio, featuring advanced crash safety testing laboratories.
- Honda announces the development of the Honda FC Stack next-generation fuel cell stack that delivers high performance, yet operates at temperatures as low as \(-20^{\circ} \mathrm{C}\left(-4^{\circ} \mathrm{F}\right)\).
- Honda develops world's first electronically controlled fuel-injection system (PGM-FI) for a 4-stroke 50cc scooter.
- Honda introduces new Advanced Compatibility Engineering \({ }^{\text {TM }}\) (ACE \({ }^{\text {TM }}\) ) body structure that both enhances self-protection and reduces aggressivity in vehicle-to-vehicle collisions.
- Honda becomes the world's first automaker to supply a fuel cell vehicle to a private corporation, Iwatani International Corporation.
- Honda debuts Variable Cylinder Management \({ }^{T M}\) (VCM \({ }^{\text {TM }}\) ) V6 3.0-liter \(i\)-VTEC engine.
- Civic Hybrid becomes the first-ever hybrid vehicle to earn certification as an Advanced Technology Partial Zero-Emissions Vehicle (AT-PZEV) from the California Air Resources Board (CARB).
- Takeo Fukui becomes sixth president \& CEO of Honda Motor Co.
- Honda develops the world's first Collision Mitigation Brake System (CMBS).
- Honda establishes 6th region in China as part of global structure that also includes regional operations in North America, South America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda joins Indy Racing League (IRL) open wheel racing series for 2003 season.
- Honda Power Equipment Mfg. in North Carolina announces \(\$ 30\) million expansion to increase general-purpose engine production to 1.5 million units.
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\section*{- American Honda introduces the Honda Element light truck to its U.S.} vehicle lineup.
- Honda Fit finishes 2002 as best-selling car in Japan, a first for Honda. Fit also goes on sale in Europe as "Jazz" model.
- Honda's China auto plant announces plan to increase production capacity to 240,000 units in 2004, with a corresponding increase in engine production.
- Honda South Carolina Mfg. begins production of Honda AquaTrax personal watercraft (PWC).
- Honda's FCX fuel cell vehicle delivered to first customers in Japan and U.S. simultaneously.
- Japan version of all-new, sixth-generation Accord earns the 2002-03 Japan Car of the Year award.
- U.S. production of Honda and Acura automobiles reaches 20-year milestone.
- Honda introduces a new rapid- and wide-deploying side curtain air bag technology that protects both front and rear passengers - the all-new 2003 Accord was the first model to receive the new technology.
- Honda FCX becomes first fuel cell vehicle in the world to earn certification from U.S. EPA and the state of California (CARB).
- Honda introduces AquaTrax, company's first personal watercraft.
- Honda celebrates 25th anniversary of listing on the New York Stock Exchange (NYSE) as ASIMO humanoid robot rings opening bell for trading.
- Honda begins rental of ASIMO humanoid robots in Japan.
- U.K. auto plant begins export of Civic hatchback to North America.
- Honda establishes motorcycle R\&D center in China.
- Honda introduces first mass-market gas-electric hybrid car with the introduction of the Civic Hybrid.
- Honda Manufacturing of Alabama, Honda's third U.S. automobile plant, begins production with Odyssey minivan.
- Fit earns the 2001-2002 Japan Car of the Year award.
- New joint venture company in China, Sundiro Honda Motorcycle starts production of jointly developed M-LIVING motorcycle.
- North American auto production reaches 10 million-unit milestone.
- Gold Wing GL1800 named "Motorcycle of the Year" by Motorcyclist magazine, and is first production motorcycle certified to meet California's strict 2008 emission standard.
- Honda production operations in Thailand produce 10-millionth product including automobiles, motorcycles and power products.
- Honda's second U.K. auto plant begins production.
- Honda R\&D Americas opens first solar-powered hydrogen production and fueling station in Southern California.
- Honda launches Fit on all-new global small car platform - using all-new i-DSI (Dual \& Sequential Ignition) engine.
- Honda announces development of a new-generation 2-liter class diesel engine for the European market.
- Honda Civic GX natural gas vehicle becomes first car certified as an Advanced Technology Partial Zero Emission Vehicle (AT-PZEV).
- 2001 Acura MDX named North American Truck of the Year.

\footnotetext{
* Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment

Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).
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\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & North America R\&D/ Engineering & U.S. Exports & China \\
\hline Chrono & & & & & & \\
\hline
\end{tabular}
- Honda introduces new humanoid robot, ASIMO.
- 2001 Civic Coupe is one of the first two automobiles and the first affordable small car to achieve 5-star crash safety ratings for both frontal and side impact from the NHTSA*.
- Acura introduces MDX as the brand's first U.S. designed and developed SUV.
- Civic line-up earns the 2000-01 Japan Car of the Year award.
- Honda earns 500th World Grand Prix motorcycle race.
- Honda earns 6th consecutive driver's championship on CART auto racing series.
- Honda begins testing FCX-V3 fuel cell vehicle through California Fuel Cell Partnership.
- Cumulative production of Accord in the U.S. reaches 5 million units, and Civic reaches 2 million units.
- Honda Power Equipment Mfg. \$16 million expansion triples general purpose engine capacity from 300,000 units to 1 million units annually.
- 2001 Civic is introduced as first gasoline car to achieve Ultra-Low Emissions Vehicle (ULEV) emissions performance in all 50 states.
- Honda introduces Polar II pedestrian crash test dummy with injury data measurement capability.
- Honda establishes fifth region in South America as part of global structure that includes regional operations in North America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda opens world's first indoor car-to-car directional crash test safety facility in Tochigi, Japan.
- Honda begins third era of Formula One \({ }^{\circledR}\) Grand Prix auto racing participation.

\footnotetext{
\({ }^{*}\) Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment
Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).
}
- Honda Insight becomes first gas-electric hybrid car sold in the U.S., and 2000 Accord is the first gasoline car to be marketed as a Super Ultra-Low Emissions Vehicle (SULEV), four years ahead of regulatory requirements.
- Honda announces global powertrain production system calling for the integration of engine assembly operations closer to vehicle assembly.
- Honda and GM establish powertrain cross-supply agreement in December in which GM will use a Honda V6 Ultra Low Emission engine and transmission and Isuzu will supply Honda with diesel engines for the European market.
- Honda announces innovation of auto plants in Japan to the flexible "New Manufacturing System" that will be installed in all of Honda's major global auto plants by fall 2002.
- Honda announces new company-wide year 2005 targets for fuel-consumption and exhaust gas emissions for Honda motorcycles, automobiles and power products.
- Honda fuel cell prototype vehicles FCX-V1 and FCX-V2 are introduced.
- American Honda passed the \(\$ 10\) billion mark in exports of automobiles, motorcycles, power products and key components from North America.
- Honda begins Intelligent Community Vehicle System (ICVS) called "Intellishare" at the University of California, Riverside using Honda's EVPLUS electric vehicles.
- Honda announces next generation of 4-cylinder \(i-\) VTEC engines that offer new level of high fuel economy, low emissions and outstanding performance.
- Honda begins auto production in China with Accord sedan.
- American Honda passed the 1-million mark in annual sales of Honda and Acura cars and light trucks for the first time in company history.
- The Honda Civic GX natural gas vehicle goes into production in Ohio with the cleanest internal combustion engine ever certified by the U.S. EPA.
- Honda of South Carolina Mfg. begins production of ATVs at new \(\mathbf{\$ 3 0}\) million plant in Timmonsville, S.C.
- Civic 5-door, developed by Honda R\&D Europe and built in the U.K., is introduced.
- Auto production begins in India.
- Hiroyuki Yoshino becomes fifth president \& CEO of Honda Motor Co.
- Honda Motor Co. celebrates 50th anniversary.
- American Honda exports it 500,000th North American-built car.
- Honda Interceptor named "Motorcycle of the Year" by Motorcyclist magazine.
- New second line at Honda of Canada Mfg. begins production of Honda's first full-size Odyssey minivan.
- Auto production begins in Brazil and Turkey.
- Motorcycle production begins in Vietnam.
- Cumulative global motorcycle production reaches 100 million units.
- Cumulative global power equipment production reaches 30 million units.
- Ultra-small 360-degree inclinable 4-stroke power equipment engine announced.
- Honda announces research project including two new turbofan jet engine prototypes for small aircraft and an experimental jet plane.
- Twin Ring Motegi motorsports complex begins operations.
- All-new 1998 Accord introduced with unique designs for the U.S. and Japan, but using the same flexible platform.
- Civic and Accord Low Emission Vehicle (LEV) sales begin in all 50 states.
- 1998 Accord is first gasoline car to meet CARB Ultra Low Emission Vehicle (ULEV) standards in California.
- Honda begins leasing the EV PLUS electric vehicle to customers in California.
- J.D. Power and Associates awards its Platinum Prize for quality to the Marysville, Ohio, Auto Plant and Gold Prize for quality to the Sayama Plant in Japan.
- The Acura RL is the first automobile introduced with an in-dash, satellite-linked navigation system.
- Honda's first crossover-SUV, the CR-V, goes on sale.


\section*{Chronology}

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.
- Honda introduces first prototype humanoid robot, called P3
- Honda Motor Co.'s Honda Dream solar car breaks speed and time records at the World Solar Challenge in Australia.
- Honda captures all three major awards on the 1996 PPG IndyCar World Series racing circuit - top manufacturer, top rookie and top driver.
- Honda's Marysville, Ohio, motorcycle plant produces its 1-millionth vehicle (Gold Wing Aspencade).
- Honda Transmission Mfg. of America begins production of automobile transmissions in Russells Point, Ohio.
- Honda announces an accelerated "Strategy for the Americas" with a 50 percent expansion in U.S. automobile engine and automatic transmission production.
- New Honda plant in Thailand begins production with City Sedan designed exclusively for local Asian markets.
- Honda introduces Intelligent Community Vehicle System (ICVS) in Japan in which consumers share limited number of vehicles in conjunction with mass transit.
- The Acura Division introduces the CL series, the first U.S.-designed, engineered and manufactured model offered by a luxury import nameplate.
- Automobile Magazine names the Honda Civic the 1996 Automobile of the Year.
- The Honda Civic named 1995-96 Japan Car of the Year award.
- Honda de Mexico begins production of automobiles for the Mexican market.
- The U.S. EPA releases 1996 fuel economy rankings with four Honda models in the top 10.
- Honda Civic becomes first gasoline-powered vehicle to meet CARB's Low Emission Vehicle (LEV) standard.
- Cumulative global auto production reaches 30 million units.
- Honda produces its 5-millionth car in North America.
- American Honda sells its 10-millionth Honda brand car.
- Honda introduces Multi Matic continuously variable automatic transmission (CVT).
- Cumulative global production of Civic reaches 10 million units.
- Honda becomes the first manufacturer to develop a production-based gasoline engine certified as meeting Ultra Low Emission Vehicle (ULEV) exhaust levels.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Worldwide Operations & North America Regional Operations & North America Sales & North America Manufacturing & \begin{tabular}{l}
North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China \\
\hline Chronology & & & & & & \\
\hline
\end{tabular}
- American Honda exports its \(\mathbf{1 0 0 , 0 0 0}\) th U.S.-made vehicle for the year, making the Honda Accord the No. 1 export model from North America in 1994.
- Honda introduces the 1995 Odyssey, its first minivan.
- Acura sells its 1-millionth vehicle in the U.S.
- Honda Motor Co. establishes four-region global organization structure that gives greater autonomy and decision-making responsibility for four major regional operations: Americas, Europe/Middle East/Africa, Asia/Oceania and Japan. In a related move, Honda announces new "Automobile Strategy for the Americas."
- Honda competes in the IndyCar World Series (later CART) for the first time.
- Honda Power Equipment Mfg. assembles its 1-millionth lawn mower since the start of operations in August 1984.
- Cumulative sales of Honda and Acura automobiles in the U.S. reach 10 million units.
- Honda's solar car Dream wins the World Solar Challenge 1993 in Australia.
- Honda R\&D North America (HRA) unveils a \$25 million expansion of its research and development facilities in Ohio and opens new research and development center for power equipment products in Swepsonville, N.C.
- Honda of America Mfg. produces its 2-millionth engine at the Anna Engine Plant in Ohio.
- Honda of America Mfg. produces its 3-millionth car since beginning U.S. auto production in 1982.
- American Honda announces plans to participate in IndyCar World Series.
- American Honda exports its \(\mathbf{1 0 0 , 0 0 0}\) th U.S.-made automobile.
- American Honda Education Corp. breaks ground for Eagle Rock School, an innovative high school and professional development center in Colorado.
- Honda of U.K. Mfg. begins automobile production.
- Honda announces its first equity investment in China-based motorcycle production. Motorcycles had been produced through four technical collaboration agreements.
- Honda produces its 20-millionth Super Cub motorcycle at its Kumamoto factory in Japan.
- Honda of America Mfg. builds its 2-millionth automobile in Ohio.
- Honda Motor Co. produces 20-millionth automobile in Japan.
- The Honda Civic named 1991-92 Japan Car of the Year award.
- Honda introduces the new VTEC-E engine which combines Honda's Variable Valve Timing System (VTEC) with lean-burn technology.
- Honda Canada sells its 1-millionth car, a Canadian-made Civic 3-door.
- Soichiro Honda, who founded Honda Motor Co. in 1948, dies at the age of 84.
- Honda of America Mfg. Motorcycle Plant in Marysville, Ohio, produces the 500,000th vehicle in its history - a Gold Wing Aspencade motorcycle.
- Honda of America Mfg. produces its 1-millionth engine.
- Honda Motor Co. begins selling Chrysler Jeep models in Japan (sales continue through 1998).
- NSX supercar debuts in America and is the first Acura model to wear the A-badge.

Returnto
Table of Contents
\begin{tabular}{|c|c|c|c|c|c|c|}
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North America R\&D/ \\
Engineering
\end{tabular} & U.S. Exports & China \\
\hline Chronology & & & & & & \\
\hline
\end{tabular}
- Soichiro Honda is awarded a FIA Gold Medal in Paris, France.
- American Honda becomes first automaker with plans to offer standard driver and passenger airbags in all (Honda and Acura) models by the 1994 model year.
- Acura begins sales of NSX sports car, the world's first mass-produced aluminum-bodied automobile.
- American Honda moves Power Equipment Division from California to Atlanta, Georgia area.
- Honda R\&D America opens new California Proving Center in Mojave Desert.
- Nobuhiko Kawamoto becomes fourth president \& CEO of Honda Motor Co.
- Honda Engineering Europe, Ltd. is established in the U.K. to coordinate Honda engineering activities in Europe.
- Honda Accord becomes the top-selling auto in the U.S. for the first time.
- Honda of America Mfg. begins production at second U.S. auto plant in East Liberty, Ohio, and produced its 1-millionth automobile in Marysville, Ohio (a Civic Sedan).
- Soichiro Honda inducted into the Automotive Hall of Fame in the U.S.
- Honda of U.K. Mfg. begins producing engines in its Swindon, U.K. plant.
- Honda Motor Europe Ltd. is established in U.K. to serve as Honda's European headquarters.
- The East Liberty plant is the first auto plant in America to use more environmentally responsible waterborne basecoat paint.
- Honda-powered Formula One \({ }^{\circledR}\) cars win the Constructor’s Championship, winning 15 of the 16 races.
- Honda Engineering North America, Inc. is incorporated.
- Honda announces development of high performance VTEC auto engine with variable valve timing.
- Honda reaches the 15 million mark in total car production in Japan.
- Honda products rank 1-2-3 in the 1988 Motor Trend Import Car of the Year.
- Honda begins first export of U.S.-built automobiles to Japan with the Accord Coupe.
- American Honda opens first motorcycle Rider Education Center in Colton, Calif.
- Honda reaches 50-million mark in total motorcycle production in Japan — the first manufacturer in the world to do so.
- Honda announces a five-part strategy to become an autonomous motor vehicle company in the U.S. including expansion of R\&D and production engineering, a second U.S. auto plant, increased local parts sourcing, expansion of the engine plant and increase of auto exports from the U.S.
- Air bags introduced in the Acura Legend - for the first time in a Honda product.
- American Honda exports first U.S.-made vehicle, an Accord Sedan exported to Taiwan.
- Honda de Mexico begins producing motorcycles and auto parts.
- Acura becomes the top-selling import luxury brand in America.


\footnotetext{
- Civic CVCC ranks first in the first-ever fuel economy ranking by the U.S. Environmental Protection Agency (EPA)
}

Returnto
Table of Contents

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Engineering
\end{tabular} & U.S. Exports \\
\hline \multicolumn{6}{|l|}{Chronology} \\
\hline \multicolumn{6}{|l|}{Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally} \\
\hline 1959 & \multicolumn{5}{|l|}{- American Honda Motor Co., Inc. established as Honda's first overseas subsidiary June 11. The Honda 50 (Super Cub), Dream and Benly motorcycles are the first products.} \\
\hline 1958 & \multicolumn{5}{|l|}{- Honda launches Super Cub motorcycle in Japan, helping make Honda the sales leader.} \\
\hline 1955 & \multicolumn{5}{|l|}{- Honda leads Japan in motorcycle production volume.} \\
\hline 1954 & \multicolumn{5}{|l|}{- Honda declares intention to race in Isle of Man Tourist Trophy race in the U.K. (eventually participating for the first time in 1959).} \\
\hline 1952 & \multicolumn{5}{|l|}{- Honda's first general-purpose engine (Type H) is produced.} \\
\hline 1949 & \multicolumn{5}{|l|}{- Honda introduces first original motorcycle - 2-stroke Dream D-type.} \\
\hline 1948 & \multicolumn{5}{|l|}{- Soichiro Honda incorporates Honda Technical Research Institute and renames it Honda Motor Co., capitalized at 1 million yen.} \\
\hline 1946 & \multicolumn{5}{|l|}{- Soichiro Honda establishes Honda Technical Research Institute in Hamamatsu, Shizuoka Prefecture, where he develops and produces internal combustion engines and machine tools.} \\
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\end{tabular}

Returnto
Table of Contents```


[^0]:    built at the Celaya Auto Plant and other Honda plants in North America.

[^1]:    On April 1 2023, Honda combined four regional operations into a newly established Associated Regions. Associated Regions include

    Japan, Asia/Oceania, South America, Europe, Africa, and the Middle East region.

